New York and New Jersey Offshore Wind Supplier Forum





Welcome







State of the State New York









New York's Climate Leadership and Community Protection Act (Climate Act)

Carbon neutral economy, mandating at least an:

85% reduction in emissions below 1990 levels by 2050

40% reduction in emissions by 2030

100% zero-emissions electricity by 2040

70% renewable electricity by 2030

9,000 MW of offshore wind by 2035 6,000 MW of distributed solar by 2025

3,000 MW of energy storage by 2030 185 TBtu on-site energy savings by 2025 Commitments to climate justice and just transition



10,000 JOBS

ENOUGH TO POWER 6 MILLION HOMES

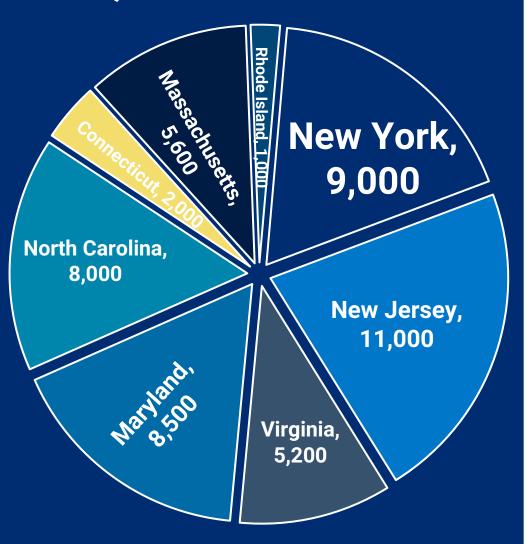
BILLIONS IN INFRASTRUCTURE

30% OF NEW YORK'S ELECTRICITY LOAD



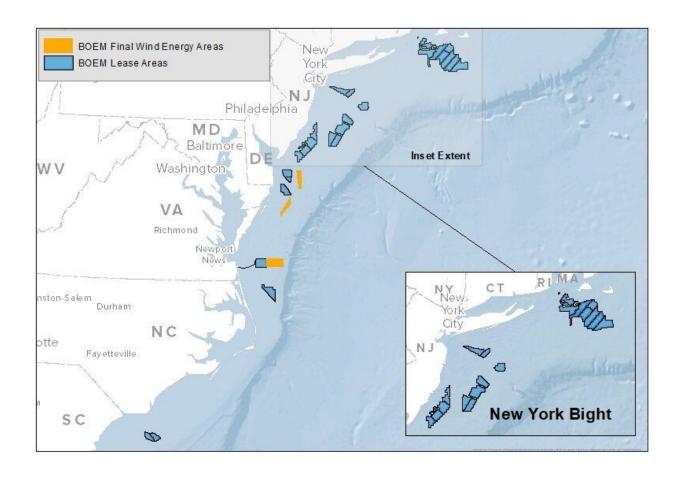
NYSERDA

EAST COAST Goals: ~50,000 MW



FEDERAL Offshore Wind Goals:

30,000 MW by 2030 and 110,000 MW by 2050



BOEM

The Federal Role

- Siting and leasing process for Wind Energy Areas on Outer Continental Shelf
- Federal permitting processes:
 Site Assessment Plans,
 Construction and Operations
 Plans, Environmental
 Assessments, Cultural
 Resources

New York

The State Role

- Buyer in long-term revenue contracts with projects
- State permitting processes
- Energy policy and strategy development
- Stakeholder engagement
- Supply chain and workforce development
- Research and data development
- Regulatory activities related to offshore energy development

NYSERDA, DOS, DEC, DPS, State Historic Preservation Office (Parks)

Developers

The Industry Role

- Design, finance, build, and operate projects
- Supply chain planning including ports development and top-tier procurement
- Fulfill federal and state permit requirements
- Environmental and Fisheries Mitigations
- Stakeholder engagement throughout development

New York State's Offshore Wind Program

MORE THAN JUST ELECTRONS

Research and Collaboration to Support Responsible Development



Maximize cost-effectiveness for New York State ratepayers



Building a Regional Supply Chain to Support Long-Term Jobs



Placing a Premium on Transparent Stakeholder Engagement



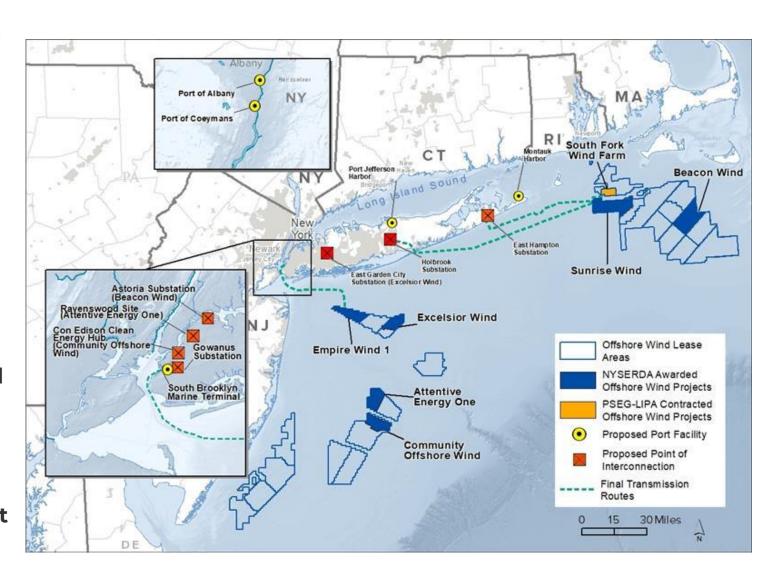
New York States Current Offshore Wind Portfolio

New York's Current Offshore Wind Portfolio includes:

- > Seven projects in active development
- > Five ports in active development
- > \$700M state investment in ports and supply chain

OSW Project milestones:

- > South Fork Wind under construction and delivering power
- > BOEM released **Final Environmental Impact Statement (FEIS) for Empire Wind**on September 11, 2023
- > BOEM released FEIS for Sunrise Wind in Dec. 2023
- > BOEM announced Notice of Intent to prepare Environmental Impact Statement (EIS) for Beacon Wind and held public comment period and public meetings in July 2023



Supported by combined public and private investments of more than \$700 million for port infrastructure

Manufacturing at Port of Albany

Advanced Foundation Component fabrication at Port of Coeymans

State-of-the art staging facility at South Brooklyn Marine Terminal

Regional operations and maintenance hubs at SBMT and Port Jefferson, and additional O&M support at Montauk Harbor

Regional collaboration on a Supply Chain Shared Vision to transition to clean energy, create jobs

Port Investments and Supply Chain Growth

5 OFFSHORE WIND PORTS

in active development













Public Service Commission Decision



PSC Issues Decision to Preserve Competitive Renewable Energy Market and Protect Consumers

Denies Petitions Filed by Renewable Energy Developers Seeking Financial Relief Commission Reaffirms Commitment to Achieve Renewable Energy Targets

ALBANY — The New York State Public Service Commission (Commission) today denied petitions filed by a group of offshore wind developers and a state renewable energy trade association seeking billions of dollars in additional funding from consumers for four proposed offshore wind projects and 86 land-based renewable projects. In denying financial relief, the Commission opted to preserve the robust competitive bidding process that provides critically needed renewable energy resources to New York in the fairest and most cost-effective manner that protects consumers.





"NYSERDA remains steadfast in its commitment to develop renewable energy projects on behalf of New Yorkers and is proud to showcase this plan which effectively captures the strategic vision Governor Hochul has for growing a vibrant renewable energy industry. Over the coming months, we will demonstrate to the nation how to collectively recalibrate in the face of an evolving renewables marketplace and address the growing energy and supply chain challenges head-on in a comprehensive, cost-effective and responsible manner."

NYSERDA President and CEO Doreen M. Harris



"The requested amendments to the contracts would have provided adjustments outside of the competitive procurement process; such relief is fundamentally inconsistent with long-standing Commission policy."

Commission Chair Rory M. Christian

10-Point Action Plan

New York State is firmly committed to expanding its vibrant clean energy industry and progressing apace towards its ambitious goal of obtaining 70% of the State's electricity from renewable sources by 2030.

This comprehensive action plan outlines a set of actions as the foundation for a sustainable future for all New Yorkers while supporting a thriving large-scale renewables industry.

The plan serves to reinforce New York State's dedication to clean energy development, sustainability, and economic growth.

We remain committed to advancing a cleaner, more prosperous future for our State and our nation.



Action 1: Announce Offshore Wind and Onshore Renewables Awards in the Near Future

NYSERDA will announce a historic award of offshore and onshore renewable energy projects along with major supply chain investments.

These awards will mark one of the largest-ever renewable energy procurements by any state to date and demonstrate New York State's commitment to supporting renewable energy projects and promoting large-scale renewables.

Action 2: Execute on Public Service Commission Order and Assess Renewables Portfolio Status

NYSERDA will address the directives issued in the October 2023 Public Service Commission (PSC) Order.

The impacts on its large-scale renewables contracted portfolio will be assessed in an expedited manner.

Action 3: Launch Accelerated Competitive Procurements

NYSERDA will launch an accelerated renewable energy procurement process for both offshore wind and onshore renewables.

This aims to backfill any contracted projects that are terminated. The process will be guided by core principles, including prioritizing competition, simplifying bid requirements, incorporating inflation indexing, applying critical labor protections, and collaborating with industry to optimize the accelerated procurement timing—all while coordinating with ongoing transmission planning initiatives.

Action 4: Leverage Federal Support and Partnerships

New York State is, and will continue to, actively engage with the Federal government to bring forward market solutions.

This includes establishing a Memorandum of Understanding (MOU) with the U.S. Department of Energy (DOE) Loan Programs Office to access low-cost financing for large-scale renewable projects to advocating for updated guidance on clean energy tax credits and a Federal-State revenue-sharing program.

Action 5: Build Transmission Infrastructure

New York State is investing and actively planning a historic buildout of transmission infrastructure across the State.

This includes \$4.4 billion in 62 local transmission projects to support clean energy integration in upstate areas; \$4.1 billion in transmission upgrades to integrate offshore wind and increase reliability for Long Island and New York City; soliciting additional solutions to meet New York City's offshore wind transmission needs; and collaborating with other states and federal agencies on interregional transmission to reduce costs.

Action 6: Build the Offshore Wind Supply Chain

New York State is actively supporting the establishment and growth of a supply chain ecosystem to help the market scale, gain efficiencies, and reduce costs.

The State is investing \$700 million in offshore wind supply chain infrastructure, and working with other states and federal agencies to collaborate and reduce costs through a shared vision for a U.S. supply chain.

Action 7: Build the Clean Energy Workforce

New York State is committed to building and expanding its clean energy workforce.

NYSERDA has already committed more than \$170 million for workforce development and training initiatives, prioritizing the benefits to priority populations, disadvantaged communities, and transitioning fossil fuel workers to clean energy careers. Starting in 2024, the New York Power Authority will contribute up to \$25 million annually to the Department of Labor for renewable energy training, ensuring a Just Transition for energy workers. In addition, NYSERDA is putting workforce development, inclusion, and equity in the forefront of New York's large scale renewables industry.

Action 8: Plan for Next Phase of Offshore Wind Deployment

New York State's Offshore Wind Master Plan 2.0 will provide a plan for the future of offshore wind development, including in deeper waters, that will allow for the expansion of the industry and ability to meet regional development targets.

By planning for and seeking an increase in available lease areas, New York would increase access to necessary offshore areas to host projects, increase competition in the market, and expand the pool of developers, while introducing new ideas and innovation to reduce costs.

Action 9: Engage in Active Industry Outreach and Dialogue

New York State is actively engaging with industry stakeholders.

Such outreach will increase following the PSC order through roundtable discussions to receive input in shaping our clean energy strategy.

Action 10: Advance Public Engagement and Outreach

New York State is deeply committed to fostering public engagement and outreach, transparency, and collaboration.

We recognize the importance of involving various stakeholders in shaping our clean energy initiatives.

Action 1: Announce Offshore Wind and Onshore Renewables Awards

NYSERDA's Third Offshore Wind Solicitation (ORECRFP22-1)

- Attentive Energy One (1,404 MW)
- Community Offshore Wind (1,314 MW)
- Excelsior Wind (1,314 MW)
- > Represents 12% of the State's energy load
- > Enough energy to power 2 million homes
- >\$15 billion in anticipated in-state spending, including \$3.4 billion in commitments to spending in Disadvantaged Communities
- > More than \$85 million to support wildlife and fisheries research, mitigation, and enhancement

\$300 million state investment in the nation's first blade and nacelle manufacturing facilities in New York's Capital Region

- > Leveraging more than \$2 of privately-committed capital for every \$1 of New York State funding
- >Total investment of \$968 million

Action 3: Launch Accelerated Competitive Procurement

NYSERDA's Fourth Offshore Wind Solicitation (ORECRFP23-1)

Event	Date (all times ET)
RFP Release Date	November 30, 2023
Responses to Written Questions [PDF]	Posted December 29, 2023
Proposal Submission Deadline	January 25, 2024, 3:00 p.m. ET
NYSERDA Award Notification Date	Expected February 2024
Contract(s) Executed	Expected Q2 2024

Key Solicitation Provisions

- > Allows for expedited preparation and review of proposal submissions
- >ORECRFP23-1 provides flexibility for a variety of proposals, including for projects that currently hold contracts with NYSERDA but commit to conditional termination
- > In addition to required Environmental Mitigation Plans, Fisheries Mitigation Plans, Stakeholder Engagement Plans, and New York Workforce and Jobs Plans, Proposers must demonstrate a detailed understanding of potential benefits and burdens to Disadvantaged Communities from their projects
- > New York Buy American Act, the solicitation sets a minimum U.S. iron and steel purchase requirement for all projects awarded
- > Proposals may include a price structure where the project's price would be subject to a one-time adjustment
- > Proposals may also include a price structure that contemplates an Interconnection Cost Sharing approach

Please note that the above dates are subject to change.

Action 5: Build Transmission Infrastructure

Long Island PPTN

Propel NY project selected by New York Independent System Operator (June 2023)

- \$3.26 billion project selected to increase export capability from Long Island such that at least 3,000 MW of offshore wind is deliverable to the rest of NYS
- Developed by the New York Power Authority (NYPA) and New York Transco (NY Transco)
- Includes building submarine cables between Long Island and the Bronx and Westchester, as well as a 345-kilovolt transmission backbone that will span western and central Long Island

Cable Corridor Constraints Assessment

Published by NYSERDA (January 2023)

Goals:

- Document environmental, technical, and stakeholder constraints, as well as opportunities, concerns, impacts, and risks of potential cable corridors
- Inform potential future policy actions that maximize the benefits of OSW and minimize conflicts and impacts

New York City PPTN

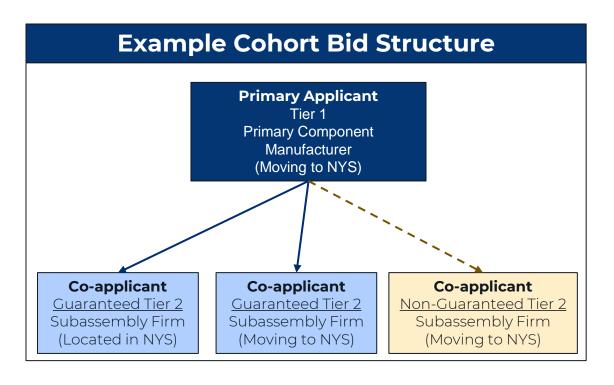
PSC Order declared Public Policy Transmission Need (PPTN) for New York City (June 2023)

Specifications:

- Unbundles transmission and generation for OSW
- Seeking transmission solutions that can deliver at least 4,770 MW of OSW generation into Zone J (NYC)
- Cable Corridor Constraints Assessment and multi-agency working group inform process

Action 6: Build the Offshore Wind Supply Chain

Proposal Structure	Stand-alone Proposal from Single Offshore Wind Supply Chain Firm Or Cohort Proposal from Multiple Offshore Wind Supply Chain Firms
Eligible Projects	Primary Components (Tier 1), Subassemblies (Tier 2), Subcomponents (Tier 3), Raw Materials Production (Tier 4), and Ports
Funding Available	Up to \$200M
Fund Disbursement Schedule	25% - Construction Start,50% - Construction Completion,5% Annually - First 5 Years Operation





Action 7: Build the Clean Energy Workforce

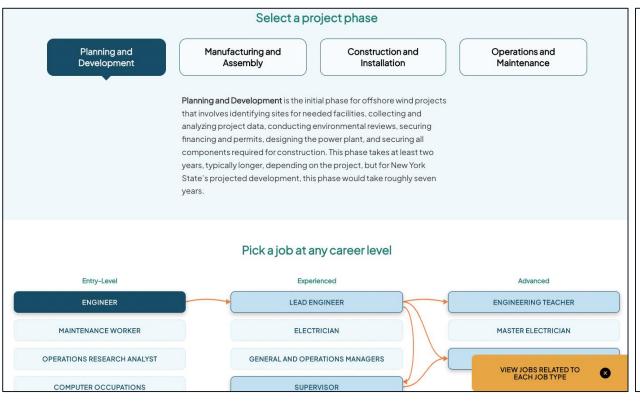


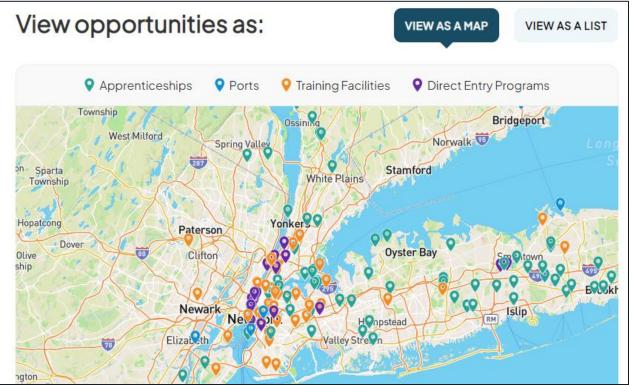
OffshoreWindTraining.ny.gov



Career Pathways, Project Phases, Job Descriptions

Find Training Locations





Action 8: Plan for Next Phase of Offshore Wind Deployment

What's on the Horizon in 2023?

Master Plan 2.0: Deepwater

- > Provide a high-level strategy for developing lease areas in deeper water (greater than 60 meters in depth)
- > Serve as an organizing principle for offshore wind work to ensure a continued, robust, transparent, and proactive stakeholder engagement that is aligned to meet New York's goal of 9,000 MW and beyond
- > Characterize the risks and opportunities for offshore wind development and provide a comprehensive, sequential, and logical approach for achieving the State's offshore wind goals in support of New York State policies

Stay Connected and Informed

Join our mailing list to receive the latest alerts!

Visit offshorewind.ny.gov to sign up

Tune in for "Learning from the Experts" educational webinars

Educational webinar series featuring outside experts presenting on key offshore wind technologies, development practices, and research findings

Visit wind.ny.gov to register

All webinar recordings and presentations are available at nyserda.ny.gov/osw-webinar-series

More than 35 webinars in the series!
Check out our YouTube channel.



Questions | Discussion

Offshorewind@nyserda.ny.gov

Thank you.

Offshorewind@nyserda.ny.gov



State of the State New Jersey









NJ/NY Supplier Forum January 11, 2024



Agenda

New Jersey's offshore wind commitment

Our strengths - Wind Port, Wind Institute, business readiness programs

De-risking, supporting and helping your business in New Jersey





New Jersey is an emerging hub for offshore wind









Strong political commitment and central location

11,000 MW of procurement over the next 10 years

Port and supply chain investments to support offshore wind

Strong workforce, research, & innovation infrastructure





Strong Political Support

Everything Is Bigger In New Jersey, Including Offshore Wind Power





Murphy signs law to save wind farm, touting New Jersey as 'foundation' of U.S. wind industry

The bill cleared the Senate and Assembly on the same day as the state budget last week.



New Jersey More Than Doubles Offshore Wind Target To 7.5 Gigawatts By 2035

Governor Murphy
Directs New Jersey
Board of Public Utilities
to Accelerate New
Offshore Wind
Solicitation

Phil Murphy says NJ will target 100% clean energy 15 years ahead of schedule





Whole of Government Approach



















New Jersey is ideally located at the center of the East Coast wind belt

- More than 50 percent of offshore wind lease areas are within a one day's steam of New Jersey
- Easy access to more than half of East Coast procurement pipeline
- Connected to PJM regional transmission organization of 13 states¹

^{1.} PJM Interconnection coordinates the movement of electricity through all or parts of Delaware, Illinois, Indiana, Kentucky, Maryland, Michigan, New Jersey, North Carolina, Ohio, Pennsylvania, Tennessee, Virginia, West Virginia and the District of Columbia.





New Jersey has a clear procurement timeline for 11,000 MW

	Project	Capacity Target/ Award (MW)*	Issue Date	Submittal Date	Award Date	Est. Commercial Date
	Ørsted Ocean Wind I	1,100	Q3 2018	Q4 2018	Q2 2019	2024-25
	Ørsted Ocean Wind II	1,148	Q3 2020	Q4 2020	Q2 2021	2029
	Atlantic Shores	1,510				2028
•	3	1,200 – 4,000	Q1 2023	Q3 2023	Q1 2024	2030
_	4	1,200**	Q1 2024	Q3 2024	Q1 2025	2032
	5	1,200**	Q3 2026	Q4 2026	Q2 2027	2034
	6	1,200**	Q3 2028	Q4 2028	Q2 2029	2036
_	7	1,200**	Q3 2030	Q4 2030	Q2 2031	2038

^{*}The Board may award projects above or below the target More info can be found here

^{**}To be adjusted based on previous solicitation awards



Innovative Transmission Approach

- NJBPU awarded the Larrabee Tri-Collector Solution proposed by JCP&L and Mid-Atlantic Offshore Development in October 2022
- Enables New Jersey to reach its (*previous*) goal of 7.5 GW by 2035 and is incorporated in the 3rd solicitation
- Larrabee Tri-Collector Solution (LTCS) offers a single onshore interconnection point while leveraging existing right of ways.
- Also awarded onshore grid upgrade projects to enable the capacity injection to Atlantic City Electric, BGE, LS Power, PECO, PPL, PSE&G, and Transource
- ➤ Will save NJ ratepayers \$900 million compared to the cost of transmission without utilizing this coordinated approach through State Agreement Approach (SAA)

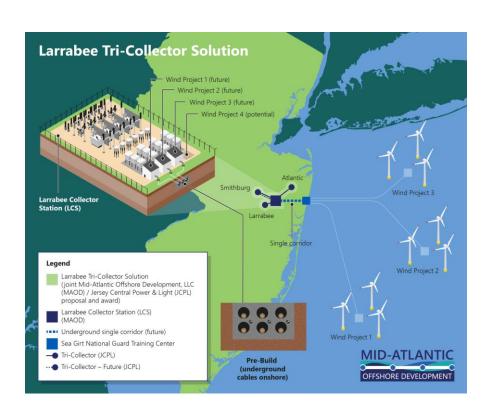


Figure: Larrabee Tri-Collector Solution

MAOD-JCP&L proposal is estimated to cost \$504 million. The necessary onshore grid upgrade projects are estimated to cost \$568 million, for a total of \$1.07 billion for the full LTCS.

Agenda

New Jersey's offshore wind commitment

Our strengths - Wind Port, Wind Institute, business readiness programs

De-risking, supporting and helping your business in New Jersey





NJ is growing the offshore wind supply chain through its ports

Manufacturing

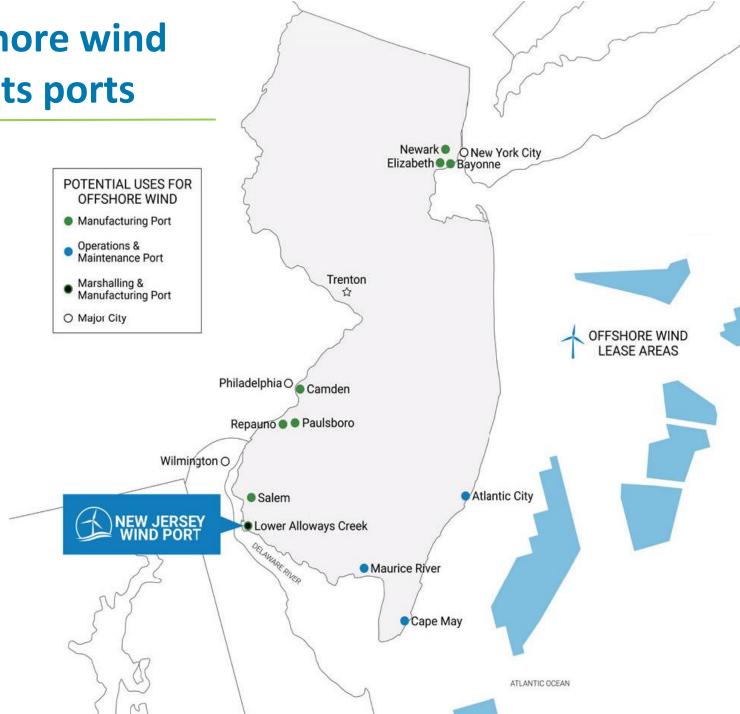
EEW will manufacture monopiles at Port of Paulsboro and nacelles will be assembled at New Jersey Wind Port with additional space for towers or blades in the future

Marshalling

Atlantic Shores plans to marshal their projects at NJ Wind Port

Operations & Maintenance

O&M hubs under development in Atlantic City





Offshore Wind Component Manufacturing

EEW-AOS in Paulsboro

One of the only operational domestic Tier 1 suppliers in the country, for now

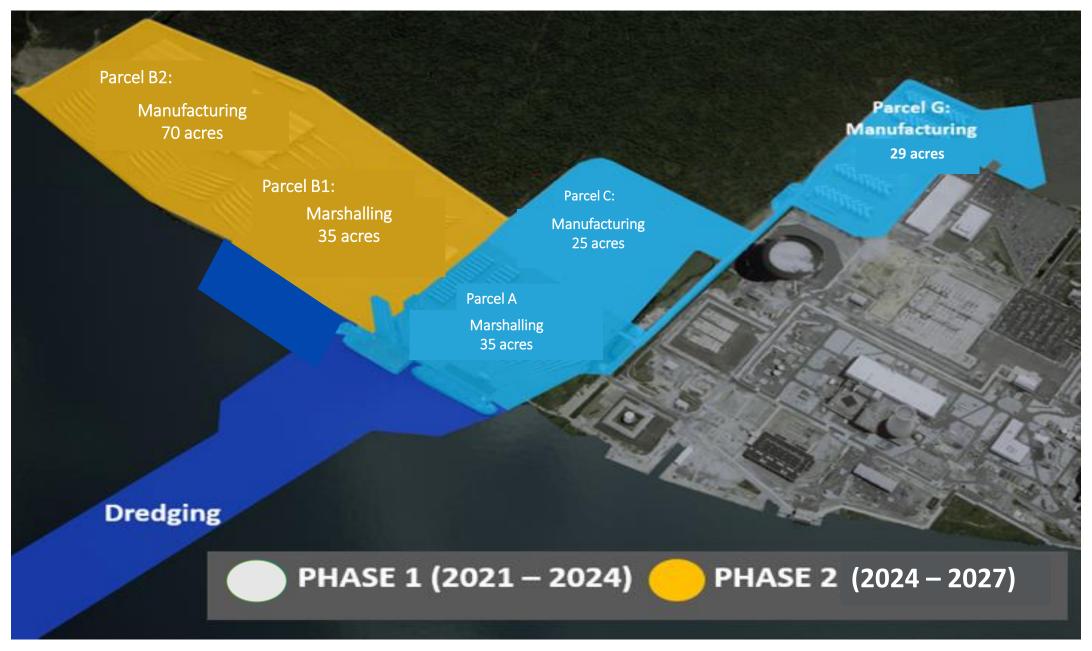








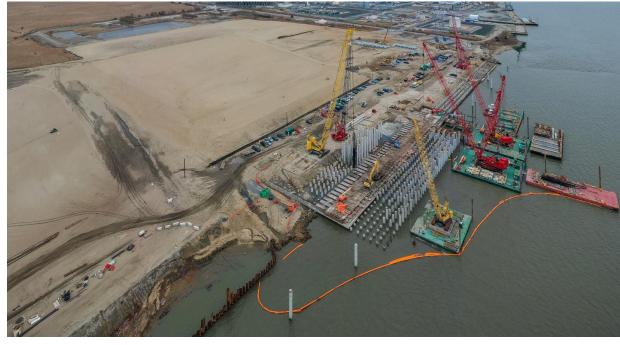
The port is being developed in two phases...





March 2023

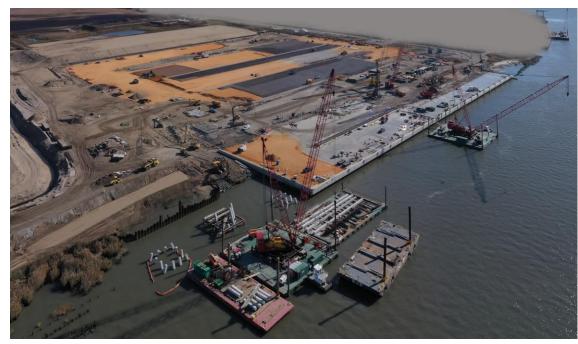








November 2023



New Jersey Wind Port Construction Commitments

- New Jersey Wind Port project setting new standard for minority, veteran, and women-owned business inclusion
 - Diversity set-aside goal in CM agreement:
 15% of contract value for MWVBE, 25% SBE, and 3% DVBE
 - Advisory Committee to help fortify commitment to inclusion
- ► AECOM-Tishman signed a PLA with South Jersey Building and Construction Trades Council
 - Non-union businesses will need to sign letter of assent to participate
- ► Affirmative action goals for workers in construction
 - 18% minority workers
 - 7% female workers







ACCELERATE DEVELOPMENT OF A
ROBUST AND DIVERSE OFFSHORE
WIND WORKFORCE



CHAMPION RESEARCH AND INNOVATION THAT UNLOCKS MARKET POTENTIAL

► Galvanizing cross-stakeholder efforts to foster offshore wind workforce, education, research and innovation efforts





Sample Programs Underway

- <u>KidWind</u> K-12 offshore wind curriculum, teacher training <u>ReCharge Academy 2023</u> in Atlantic City
- Work with EEW to expand welding and painting training programs at vo-tech schools in south Jersey (Gloucester, Salem, and Camden counties)
- Rowan College of South Jersey wind turbine tech training programs under development in collaboration with industry partners
- Atlantic Cape Community College <u>GWO Basic Safety & Sea Survival facility</u> in progress
- Offshore Wind Workforce and Skills Development Grant Challenge provides grants to training programs on high need occupations with a focus on Overburdened Communities





Sample Programs Underway

- Annual Wind Institute Research Symposium to highlight offshore wind research priorities and activities
- Wind Institute Fellowship Program to support undergraduate and graduate student research and exposure to offshore wind
 - 2023-24 cohort includes 40 Fellows from 8 universities:
 Rutgers, Rowan, NJIT, Montclair State, Stockton, Princeton, Stevens, and Seton Hall









Sample Programs Underway

- Development of Wind Innovation Center that combines offices, convening spaces,
 labs, and testing facilities in core offshore wind research areas, including:
 - climate-smart modeling
 - environmental impact assessment technologies
 - future transmission technologies and electrical infrastructure
 - power-to-X and storages solutions
 - enabling component design and production





Offshore Wind Tax Credit Program

Up to \$350M tax credit program that provides reimbursement for capital investments in offshore wind industry-specific facilities located in New Jersey



Corporate business tax credit typically covers 40-60% of a capital investment in a qualified wind energy facility



Receive credit per year over a five-year period

Tax credits can be sold



Must employ at least 150 new, full-time employees within New Jersey



Minimum investment of \$50 million

Tenant investment of at least \$17.5 million



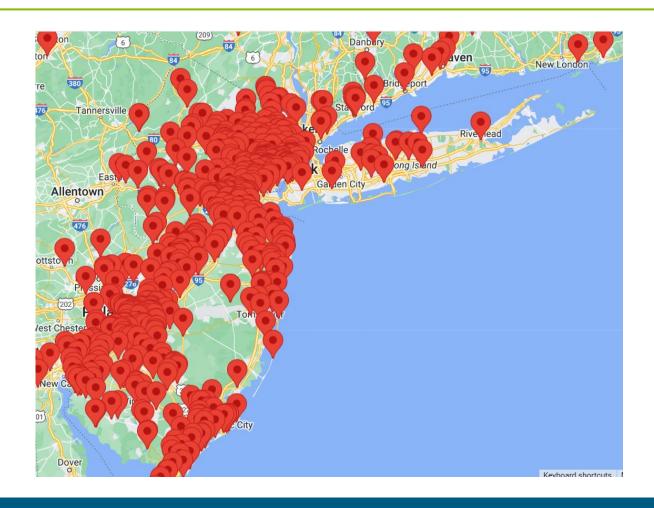
Offshore Wind Supply Chain Registry

The Offshore Wind Supply Chain Registry is a free, searchable registry that allows companies to publicly indicate their interest and ability to supply components and services for offshore wind projects and receive special invitations to offshore wind events and resources

- More than 800 businesses have joined New Jersey's registry to date
- > Serves as a resource for companies looking to buy from and partner with NJ-based firms
- Connects to the Oceantic (formerly Business Network for Offshore Wind) national supply chain registry



Offshore Wind Supply Chain Registry



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Loan program office

- U.S. Department of Energy determined that NJEDA is an eligible State Energy Financing Institution
- Enables NJEDA to unlock low-cost capital available through LPO's Title 17 Clean Energy Financing Program.
- The LPO provides direct loan financing and loan guarantees for up to 80 percent of eligible project costs for projects aligning with federal energy priorities
- Examples of qualifying project participation by a SEFI may include:
 - Providing equity/subordinate portion of capital stack
 - Providing loan loss reserve with respect to junior portion of capital stack
 - Co-lending with LPO
 - Providing financial backstop for specific key project elements that may be subject to regulatory or local market risk
- More information coming soon





Small business bonding readiness assistance program

Designed to help small business in all sectors, providing comprehensive technical assistance, supportive services and access to capital.

Partners with:





Benefits

Capacity Building Solutions for Small, Minority, Woman, Veteran -Owned businesses in the areas of:

- Bonding & Insurance
- Community Outreach
- Capital Management,
- Compliance & Monitoring

- Capacity Building Programs
- Back Office Services
- Construction Management

Classroom Training

Cohort-based series of classes, workshops, and strategic counseling sessions covering topics including:

- Finance
- Operations
- Contract law and avoiding construction fraud
- Optimizing your bond line

- Estimating and working with construction documents
- QuickBooks Training
- Consulting Services
- and more



^{*}Please visit www.njeda.gov/njbonding/ for more information.



New Jersey businesses in need of financing and committed to job creation/retention may be eligible for direct loans through the NJEDA when conventional financing is not available.

Dollar Amount
Up to
\$2 million

Eligibility

- Commit to creation or retention of one new, full-time job for every \$65,000 of NJEDA exposure within two years.
- 1.1X Debt Service Coverage Ratio (for businesses); 1.0X Debt Service Coverage Ratio (for not-for-profits).
- Must be able to provide fixed assets (e.g. real property and machinery/equipment)
- Homebased businesses are ineligibile

Benefits

- Flexible interest rates
- Longer terms
- Up to \$2 million for fixed assets
- Up to \$750,000 for working capital





NJ Manufacturing Voucher Program

Assists manufacturers with accessing equipment needed to become more efficient, productive, and profitable by providing grants of 30% to 50% of the cost of eligible equipment up to \$250,000.

Covers

Up to \$250,000

Eligibility

- Company must be in a targeted industry or equipment must meet advanced manufacturing definition.
- Equipment must be located and installed in NJ
- Equipment must be used in the manufacturing process
- Total aggregated project cost (purchase & installation) must be at least \$25,000
- New or used equipment is eligible

Benefits

- Minimum award of \$7,500 and capped at \$250,000
- Stackable bonuses available for companies located within an Opportunity Zone Eligible Census Tract, for Certified Woman, Minority, and Veteran Owned Businesses, and for the purchase of equipment manufactured and/or assembled in NJ
- Company is allowed 12 months for the delivery and installation of the equipment with two 6-month extensions before the funds are disbursed





CSIT Clean Tech Seed Program

Helps NJ-based early-stage clean tech/clean energy companies accelerate development and innovation of clean technologies to transform new discoveries from research stage into commercially viable technologies, leading to industry and investor interest.

Eligibility

- Company must be developing/testing clean technologies intended to avoid emissions of, or recapture, greenhouse gases and/or criteria pollutants
- Minimum technology development level of Technology Readiness Level (TRL) 2 (applied research) to TRL 7 (Full-scale, similar (prototypical) system demonstrated in relevant environment)
- No more than 50 full-time equivalent
- Have a minimum of one full-time worker
- 50% or more of the cumulative hours worked by all workers, founders, and contractors in New Jersey
- Have less than or equal to \$5,000,000 in prior calendar year sales revenue (excluding grant revenue)

GRANTS

Up to

\$75,000

DUE:

January 18 at 5pm



Please visit www.njeda.gov/financing-and-incentives/ for a complete list of programs to assist your business





Upcoming Trainings and Events

- Jan. 12: NJ Academic Alliance for Offshore Wind Energy Symposium, Rutgers University
- Jan. 18: Offshore Wind Ready Manufacturing, Virtual
- Feb. 8: Offshore Wind Ready, Virtual
- March 4-6: Foundation to Blade, North Brunswick, NJ
- April 11: Offshore Wind Ready Manufacturing, Mullica Hill, NJ
- April 12: 2nd Annual Wind Institute Fellowship Research Symposium, Kean University
- April 22-25: 2024 International Partnering Forum, New Orleans, LA
- May 21: Offshore Wind Ready, in-person, location TBD
- June 27: Offshore Wind Ready Manufacturing, Virtual
- **Sept. 12:** Offshore Wind Ready, in-person, location TBD
- Oct. 28-30: ACP Offshore Wind Power Conference, Atlantic City, NJ
- Oct. 28-Nov. 2: NWEA/WindTech Conference 2024, New Brunswick, NJ







Offshore Wind Team



Jen Becker Vice President



Cecile CoronatoSr. Project Officer



David RamsayManager, Sector Dev.



Cathy YuhasSr. Program Officer



Lloyd LomelinoProject Officer



Dan FattonDirector



Siddhartha KatoleySenior Advisor



Analisa GrobleProgram Associate



Aina Yadav Project Officer





NJEDA Offshore Wind Communications

- Offshore Wind NJEDA
- General questions offshorewind@njeda.gov
- Get in touch directly dan.fatton@njeda.gov



NJEDA Quarterly Offshore Wind Newsletter Sign-up Form

The Macro-Economic Condition – Regional and Global Overview of an Industry Correcting Itself







Offshore Wind in 2023: The Pains and the Progress

New York | New Jersey Offshore Wind Supplier Forum

Chelsea Jean-Miche

January 11, 2024

8 Projects – 8.6 GW of Active Offshore Wind Projects: Meet the Developer







Atlantic Shores











Atlantic Shores – Values and Vision



- **BE SAFE:** Healthy, safe and reliable approach to Project development and delivery, targeting Goal Zero and putting health and safety at the forefront of all our activities
- BE A GOOD NEIGHBOR: Collaboration, coordination and respect for our neighbors, stakeholders – in particular, other ocean users, and team members
- **BE A GOOD STEWARD OF OUR ENVIRONMENT:** Long term and balanced approach to a shared use of our ocean, seeking to understand and mitigate any potential affects our Project may have on the environment, wildlife and industries that fuel our local economies
- Project design, leveraging on-site surveys, expert studies and assessments led by reputable third parties

Our vision is to be the offshore wind developer of choice by delivering on our promises



50/50 JOINT VENTURE

EDF Renewables

- Over 30 years' experience developing renewable energy assets in the US
- Actively developing and operating offshore wind projects in France, Belgium, UK & Germany
- Operating and developing solar and wind projects in New Jersey and New York

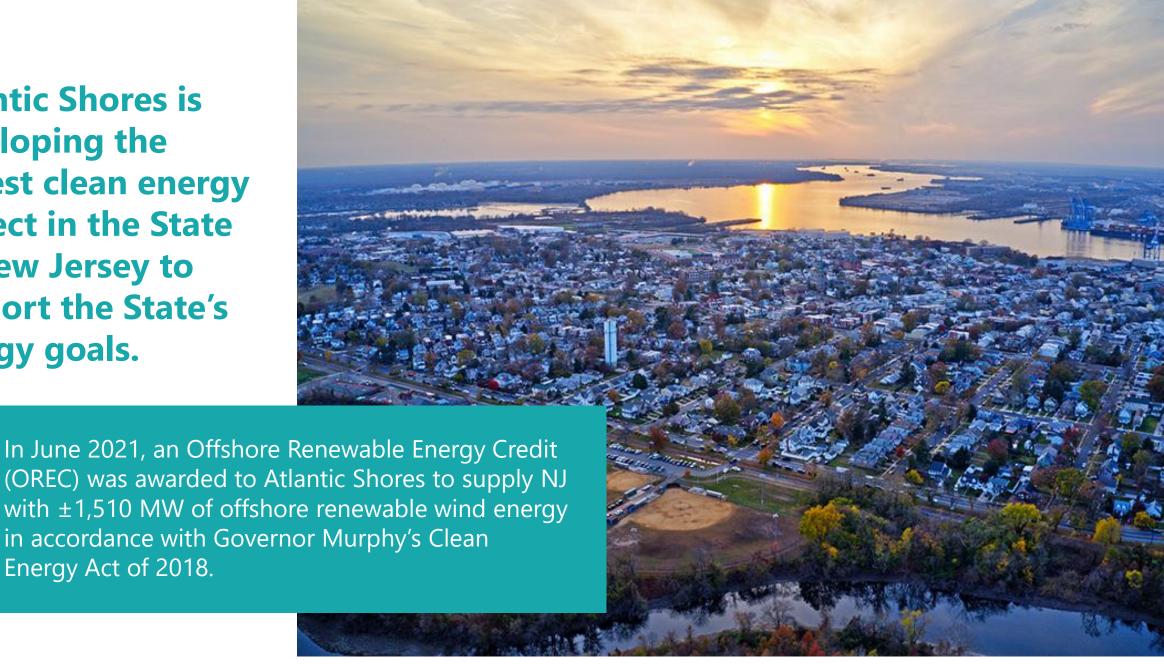
Shell New Energies

- 40+ years of oil and gas operations in the US offshore
- 15+ years in wind industry
- Actively developing and operating offshore wind projects in the Netherlands and United States



Atlantic Shores is developing the largest clean energy project in the State of New Jersey to support the State's energy goals.

Energy Act of 2018.







Atlantic Shores Project 1 Overview and Benefits

- 1,510 MW offshore wind project will generate enough energy to power over 700,000 households each year or ~20% of all NJ households.
- Located approximately 10-20 miles off the coast of NJ in BOEM Lease Area



• \$160 million investment in Atlantic City's economy including:

Contributions to local community organizations







Operations & Maintenance (O&M) facility located in Atlantic City providing ~90 permanent jobs



Education and
Community Outreach
(ECO) Center on the
Boardwalk at Stockton
University





Project 1 Commitments

Atlantic Shores Project 1 main economic impacts:

- Direct in-state expenditure commitment of \$848 million USD
 - Guaranteed shortfall mechanism in place
 - O&M center in New Jersey to provide at least 88 long-term jobs (annual FTE)
 - Guaranteed shortfall mechanism in place
- Make use of the NJWP for Marshalling and other NJ ports for other activities
- Build and train the NJ Workforce, including MWBE focus and union labor





Project 1 Timeline



Surveys & Engineering
Federal & State
Permitting
Commercial agreements
O&M planning and Site

Development



Start of manufacturing
HDD at Landfall
Coastal transmission
construction
(Offseason)

Financing



Onshore transmission construction
Offshore substation construction
Export cable



Wind turbine and offshore substation foundations
Inter-array cables
Substations ready for interconnection



Wind turbines

installation and

commissioning
Phase 1 operational and delivering power 2027
Phase 2 operational and delivering power 2028

2018 - 2023

2024

2025

2026

2027-2028



Atlantic Shores - Studies & Surveys Conducted

Visual Impact Assessment Visual Resources Assessment Onshore Noise Report Historic Resources Visual Effects Assessment Historic Resources Visual Effects Analysis Air Emissions Calculation Methodology Aircraft Detection Lighting System (ADLS) Analysis Obstruction Evaluation & Airspace Analysis Aerial Search and Rescue Risk Assessment Air Traffic Flow Analysis Navigational and Radar Screening Study



Metocean Design Basis



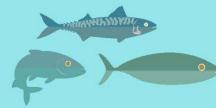




Navigation Safety Risk Assessment Fisheries Communication Plan Fisheries Monitoring Plan



EMF Report Cable Burial Risk Assessment



Benthic Monitoring Plan
Benthic Assessment Report
Essential Fish Habitat Assessment
Benthic Habitat Mapping
Sediment Dispersion Modeling Report

Avian Assessment Report Avian Survey Plan Avian Digital Aerial Survey Report Bat Monitoring Report Red Knot Satellite Targeting Study



Hydroacoustic Modeling Report Marine Mammal & Sea Turtle Monitoring Plan



Geophysical and Geohazard Report Munitions and Explosives of Concern Hazard and Risk Assessment

Marine Archaeological Resources Sensitivity Assessment

High Resolution Geophysical and Geotechnical Site Investigation Report

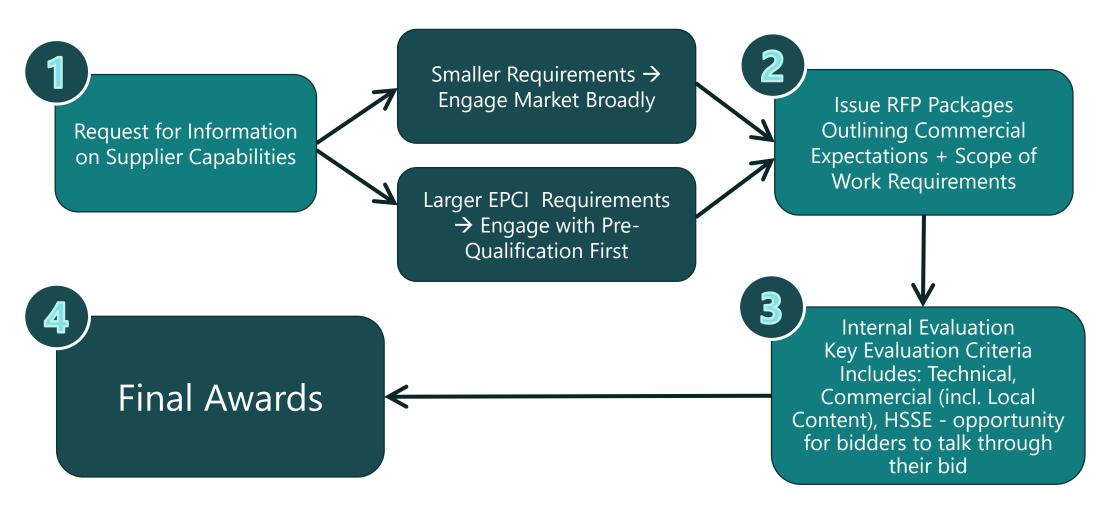
Marine Archaeology Resource Assessment



Wetland and Stream Delineation

ASOW Procurement Overview

ENGAGING THE MARKET EARLY TO ENCOURAGE DISCUSSION PRIOR TO RFP ISSUANCE AND TO EXPLORE OPPORTUNITES TO GROW TOGETHER



Supplier Information for Atlantic Shores

Capability Statement, with offshore wind focus

- Distinct for each purpose
- Company contact info; locations
- Key offering for offshore wind
- Services, equipment, facility, labor/talent
- Previous project/customer examples
- I.D. customer needs and make relevant to OSW
- Certifications/credentials if relevant to scope
 - (PE, high voltage capability, ship licenses, coast guard permits, etc.)
- NAICS Codes not applicable to OSW (yet)
- Short (1-3 pages)



ASOW Procurement Overview

For services contracts including:

- Engineering
- Consulting
- Studies (T&I),
 Surveys, Audits
- CVA
- [7
- 0&M

Atlantic Shores will be the direct contractor but will consult database to identify potential suppliers.

For Main EPC(I) contracts:

• E.g, WTG, OSS, IAC, Foundation (MP, TP, GBS, Jacket), Export cable, OnSS etc.

Please contact directly the main EPC(I) contractor in case you are a sub-contractor for a full scope.

Please register at:

atlanticshoreswind.com/supply-chain





ASOW Procurement Overview

Examples of Engineering Studies:

- Conceptual design for foundation
- Conceptual design for electrical
- FEED study
- Constructability study
- Interco study

Examples of Development Studies:

- Port study
- BID study
- Environmental survey
- Surveying
- Real Estate support
- Interconnection analysis

Reach the Atlantic Shores Procurement Team at

Procurement@atlanticshoreswind.com



Rutgers WindIgnite

- Rutgers WindIgnite is an accelerator program that provides support to underrepresented small businesses and start-ups in the OSW energy supply chain.
 - Emphasis on women and minority-owned enterprises.
- **Goal: innovation justice for all**
 - Closing the gap for underrepresented innovators and contribute to the development of a supply chain
- WindIgnite assists companies successfully maneuver the innovation pathway.



Concept **Business Model** Technology Design Scale-up Commercialization Verification Assessment Assessment





















Attentive Energy One









Attentive Energy One

An Offshore Wind Project to Power New York



AE1 Sponsors: TotalEnergies + Rise + Corio



TotalEnergies Renewables USA is one of the leading renewable energy developers in the U.S., with more than 4 GW of offshore wind in development. As part of its ambition to get to net zero by 2050 and drive the global energy transition, TotalEnergies plans to develop over 100 GW of renewable energy by 2030.



Rise Light & Power is a Queens, New York based energy asset manager and developer, and is actively transforming NYC's largest power plant - Long Island City's Ravenswood Generation Station - into a new clean energy hub. Rise Light & Power is a wholly owned affiliate of LS Power.



Corio Generation is a specialist global offshore wind developer and a portfolio company of Macquarie Asset Management operating on a standalone basis. Corio has one of the world's largest offshore wind project pipelines, with over 30 GW at various stages of development across Europe, Asia-Pacific and the Americas.

AE1 project overview

> Lease area: OCS-A 0538

> **Project size(s):** 1,404 MW nameplate capacity

> Water depth: 127 – 187 feet (average 147 feet)

Onshore landing location: Ravenswood Generating Station

> Point of interconnection: Ravenswood

Distance to NY shore: At least ~50 miles south of Jones Beach



Fossil retirement + replacement at Ravenswood A historic first-step in the transformation of NYC's largest power plant



AE1 project timeline

Major milestones including permitting & siting, manufacturing, construction, and operation

High level project phase

Planning and Development Phase

Construction and Installation Phase

includes Manufacturing and Assembly

Operations and Maintenance Phase

Typical duration

~ 3 years

~ 4 years

~ 35 years

Attentive Energy One Milestones

- Federal & state permits
- Detailed design
- Environmental, geophysical, and geotechnical surveying
- Sign primary supply contracts

Supplier Actions (2023-2026)

- Identify your buyer
- Get qualified with buyers
- Apply for certifications (e.g., ISO, ANSI, DEIJ)
- Identify opportunities to scale your business
- Identify joint venture opportunities
- Fulfill orders / Deliver services

Attentive Energy One Milestones

- Fabricate wind farm components
- Install wind farm components
- First power generation
- Commercial operation

Supplier Actions (2026-2029)

- Fulfill orders / Deliver services
- Seek new contracts

Attentive Energy One Milestones

- Complete annual servicing
- Fully responsive operations

Supplier Actions (2029+)

- Fulfill orders / Deliver services
- Seek new contracts

AE1 supply chain engagement and partnerships

A \$300 million commitment to New York State, over \$72 million to localize and diversify supply chain and prepare NY workforce

Attentive Energy One has committed

\$4.5 million

to provide compliance support for MWBEs/SDVOBs, identify and address challenges small, diverse business face in pursuing contracting opportunities, and aid in prequalification pathways New York State Diverse Supplier Support Programs

N A T I O N A L
SUPPLIER
DIVERSITY
I N S T I T U T E

SUPPLIER DIVERSITY LOCAL EXCHANGE

B2B/B2G LOCAL CONTENT MARKETPLACE

Attentive Energy One has committed

\$15 million

to conduct grassroots outreach and provide small, diverse business grant funding across New York State with the

New York State Supply Chain Development Partnership (the SCDP)

A collaborative, cross-state initiative between:



Long Island-based Institute for Workforce Advancement (IWA)



Albany-based Center for Economic Growth (CEG)



NYC Economic Development Corporation (NYCEDC)



Supply chain needs

Goods, services, and workforce opportunities associated with the development, manufacturing, installation, and commissioning of all systems of the wind farm in both the onshore and offshore environment



IT and Security



Steel Fabrication



Industrial Lighting



Fire Suppression



Corrosion Protection



Personal Protective Equipment



Safety Signage



Construction Equipment and Tools



Raw Materials



Fuel, Oil, and Lubricants



Connect with Attentive Energy One



Attentive Energy



@ThisIsAttentive



attentiveenergy.com



info@attentiveenergy.com



Community Offshore Wind







NY NJ Offshore Wind Supplier Forum

January 11, 2024



Meet





February 2022: Community Offshore Wind acquired Lease Area OCS-A 0539, the largest lease area in the New York Bight.



October 2023: Awarded a provisional offtake contract to develop 1.3 GW of new offshore wind capacity – enough to power more than 500,000 New York homes.



Our joint venture brings together two global leaders in renewable energy and transmission:

RWE

- → #2 offshore wind company globally
- → 19 offshore wind projects successfully completed globally
- → 6 GW of offshore wind project in development in the US
- → 8 GW of onshore wind, solar, and storage in the US
- → New zero goal by 2040

national**grid** ventures

- → Serving 20 million people throughout NY and MA
- → More than 5,000 employees in New York
- → Growing portfolio of onshore wind, solar, battery storage and transmission modernization projects in the US
- → National Grid and its legacy companies have operated in NY for over 125 years

Community Offshore Wind | Our Project



Delivering for New York



1.3 GW of Renewable Energy



\$3.3 Billion in Economic Benefits



Powering 500,000+ New York Homes



800+ New, Good-Paying Jobs



Connecting to the Con Edison Clean Energy Hub in Brooklyn



\$500M+ Spending Commitment for Disadvantaged Communities



\$10M Investment in Childcare for Offshore Wind Workers and Trainees



5% Emissions Reduction for New York State Power Sector



Distance to New York: 64 miles



\$41M for Workforce

Development



Community Offshore Wind | Programs and Partners

- → Citizens Campaign of the Environment with our program with Uniondale School District - 1,100 students impacted with climate change education
- → Operation SPLASH 200 Uniondale students impacted with marine life education and field trips
- → Island Park School District School supply kits and Kid Wind professional development and wind turbines donated for students
 - Red Hook Initiative, Joseph Miccio Community Center, Patrick Daly
- → Magnet School, PS 146 Brooklyn New School Winter coats donated
 - Opportunities for a Better Tomorrow Professional clothing
- → donated for interviews





- \$10M for reducedcost childcare for all offshore wind trainees and workers in New York State
- \$11M for YMCA Swimming Program for Disadvantaged Communities
- \$1.5M for SUNY Orange to offer manufacturing skills training programs

Community Offshore Wind | Project Timeline



Planning Phase (2022-2026)

Assessing environmental factors, site design, engineering, permitting and procurement contracts.



Offshore wind turbines will operate for over 20+ years. This phase involves regular maintenance to ensure they function at their best.

Construction (2027-2030)

Building the offshore wind farm including installing and commissioning the wind turbines, while supporting transmission infrastructure and connecting to the grid.

End of Lease Term (2063-2064)

In year 33 of the project, we will explore extending the lease or decommissioning the wind farm, reusing and recycling materials where possible.

Community Offshore Wind | Current Suppliers Engaged in Project





























^{*}In addition, we have been engaged with various Tier 2 suppliers along with various ports both in NY and NJ, including the Windport of New Jersey



We want to hear from you!

In our drive to build an affordable renewable energy solution, we are committed to building community-supported and environmentally-valued supply chains with our suppliers as the foundation of success.

www.communityoffshorewind.com info@communityoffshorewind.com



Want to keep up with the latest news about Community Offshore Wind and our projects? Visit Community OffshoreWind.com, or scan the QR code to visit the site and sign up for our monthly newsletter!

Empire Wind

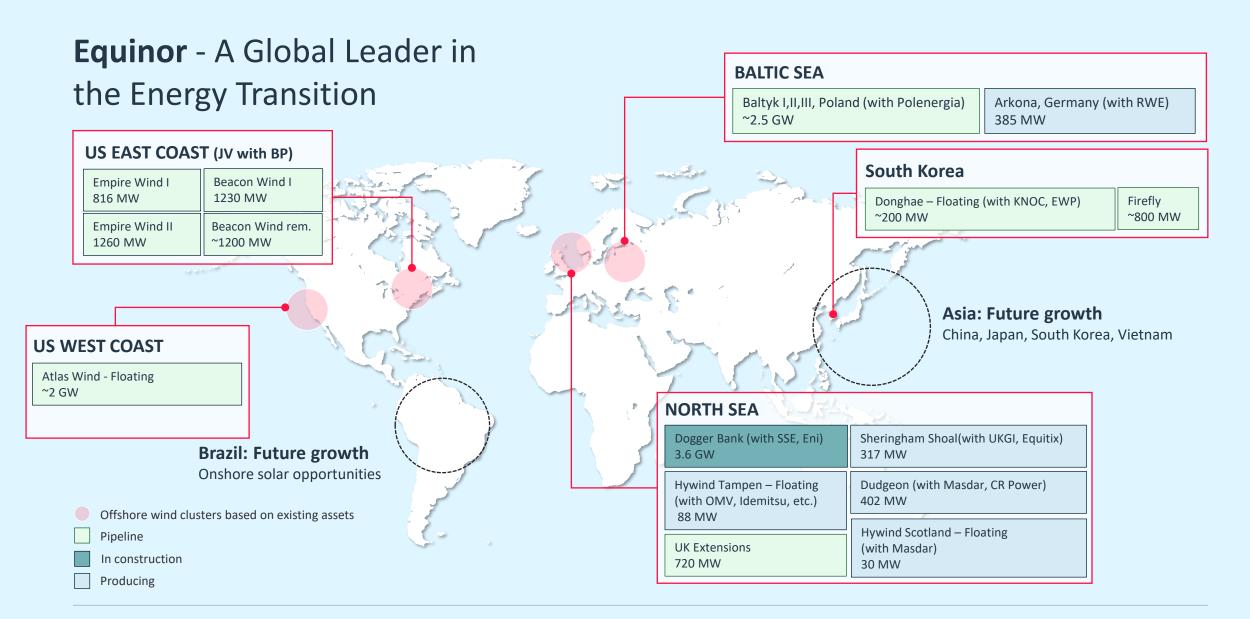
















Empire Wind

Approx. 2,000 MW capacity

12 nm south of Long Island, NY

16 nm east of Long Branch, NJ

EW1 has a planned interconnection at the South Brooklyn Marine Terminal (SBMT)

Beacon Wind

Approx. 2,400 MW capacity
20 nm southwest of Nantucket, MA
60 nm east of Montauk Point, NY
BW1 has a planned interconnection in
Astoria

South Brooklyn Marine Terminal (SBMT)

equinor

- Staging facility, long-term O&M hub for Empire Wind and Beacon Wind
- Assembly opportunities for broader New York OSW industry
- One of largest dedicated OSW port facilities in US (73 acres)
- **Jobs*:** 1,000 short-term jobs, 200 long-term jobs





offshore wind innovation hub





In June, Equinor and its partners announced the first round of startup companies selected to help unleash the potential of offshore wind.

The six winners were chosen from a cohort of eleven finalists that participated in a live "Shark Tank" style pitch competition. These winners have begun a six-month mentoring and business development program. They include:

- **Benchmark Labs Inc.** Turbine-specific weather forecasts to improve operational margins
- Flucto Using sensor, GPS, and camera date for offshore wind installations and increased precision
- Heerema Engineering Solutions Software tool to simulate the complete offshore construction process
- OSC AS Industrial metaverse simulation for derisking and cost-cutting offshore wind farm planning
- RCAMM Technologies Low-cost, 3D printed, environmentally friendly concrete anchors for floating offshore wind
- VINCI VR Virtual reality for workforce safety and training





Offshore Wind Ecosystem Fund

Equinor and bp, together with NYCEDC, have awarded eight New York area organizations a total of **\$5 million** in grants to support sustainable growth, workforce development, empowerment of underserved communities, and climate justice. Awardees include:

- City Growers at Brooklyn Grange Farm
- Educational and Cultural Trust Fund of the Electrical Industry
- · Jewish Community Center of Staten Island
- New York Academy of Sciences
- New York City District Council of Carpenters Apprenticeship Journeyman Retraining Educational & Industry Fund
- Research Foundation of the City University of New York
- Southwest Brooklyn Industrial Development Corporation
- Uprose



Empire Wind Project Timeline

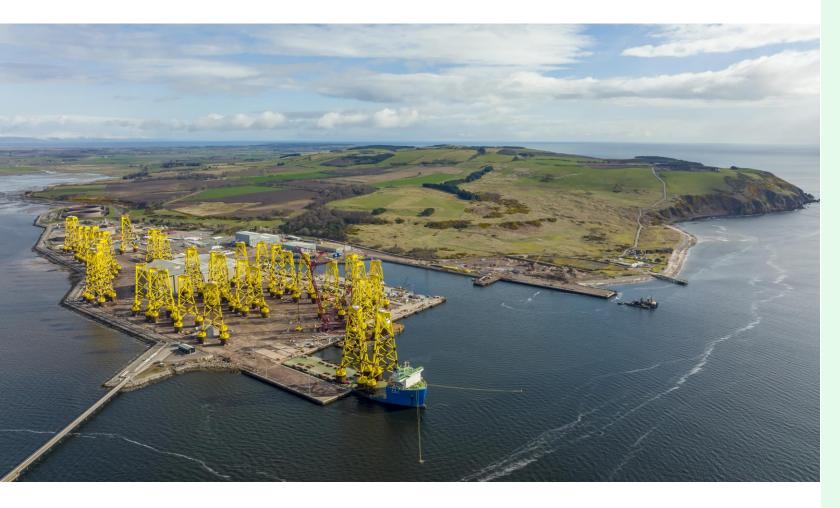
The commercial lease for this federal offshore wind area was signed by Equinor in March 2017, following the Department of the Interior's Bureau of Ocean Energy Management's (BOEM) successful auction in December 2016. First power is expected to be delivered in the mid-2020s.



Empire Wind recently received Article VII approval from the PSC for state permits, and its Record of Decision from BOEM for its federal permits, with final approval expected this spring.

100 | Open

Examples of Procurement Activity



As the project developer, Equinor is responsible for procuring a variety of goods and services, including but not limited to the following:

- Turbines
- Foundations
- Towers
- Export Cables
- Substations (onshore and offshore)
- Vessels*
- Engineering & design services

*Some vessels may be procured through our suppliers. Others are directly procured by Equinor





Empire Wind Suppliers

- Developer builds its **competence base** in the region
- Purchase & Sales Agreements (PSA) commit to local economic benefits and workforce development
- Developer commitments are **embedded** in agreements with the Contractors
- Significant parts of the job creation will be sourced via the supply chain through **Contractors** and its **Subcontractors**































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Equinor in the US

Amanda Schoen, Director of Public Affairs – amsch@equinor.com

Sign up for our newsletter or learn about updates to our projects at EmpireWind.com and BeaconWind.com

Excelsior Wind









vineyardoffshore.com

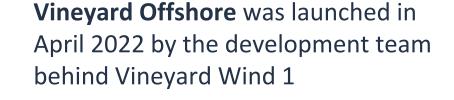
Excelsior Wind New York | New Jersey Offshore Wind Supplier Forum January 11, 2024

Who We Are

CIP VINEYARD
OFFSHORE

Vineyard Offshore is Copenhagen Infrastructure Partners' (CIP's) exclusive development partner in the US

CIP is a global leader in clean energy investments with \$26 billion in assets under management



We lead the development of **3 lease areas** off the coasts of Massachusetts, New York, and California

Vineyard Offshore has more than

6 gigawatts of potential capacity for development on the East and West Coasts

Excelsior Wind

Bringing Offshore Wind to New York State





Overview

- 1,314 megawatts (MW)
- Located 24 miles south of Fire Island & 31 miles south of Jones Beach
- Point of
 Interconnection: East
 Garden City in
 Uniondale
- Evaluating cable landfall options with a focus on community engagement



700,000 HOMES POWERED



1.1 MILLION

METRIC TONS



= 225,000CARS OFF THE ROAD



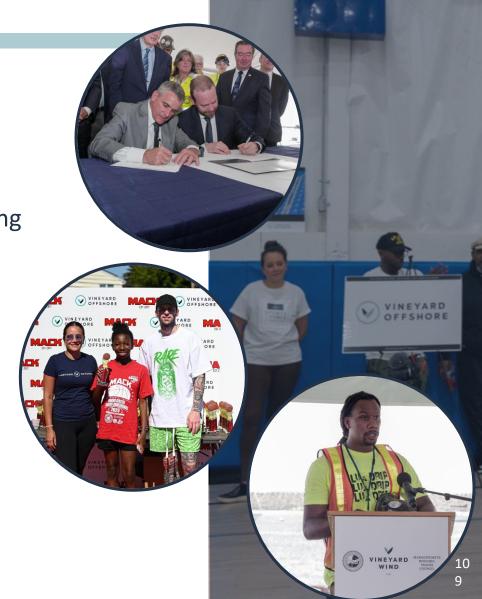


- Identify a diverse and representative set of stakeholders and opportunities for collaboration
- Communicate and engage early, often, and transparently
- Ensure project information is accessible and well understood
- Forge constructive stakeholder relationships built on trust and transparency
- Develop a **shared understanding** of opportunities to avoid, minimize, and mitigate impacts
- Deliver tangible, direct, and sustained economic benefits to host communities and DACs
- Hire from the local communities where our projects are located

Commitments to Community



- 1,200+ jobs over the lifetime of the project
- \$4.5B investment in New York, with almost \$1B in blade and nacelle manufacturing
- In conversations with several NYC area port facilities for marshalling and construction
- Funding commitments for New York Jobs and Workforce Plan, scholarship & wrap around services fund, and youth education
 - O Partnerships with 40+ community-based groups, higher education institutions, k-12 curriculum groups, labor organizations, and more
- \$45+ million for workforce, fisheries, environmental, and community initiatives
 - Will look to sign a PLA and LPA in New York







Andrea BonillaExternal Affairs Manager



Ali Alrayes Commercial Manager



Marlena FitzpatrickWorkforce Development Manager



Martin Christenessen
Ports Lead

info@vineyardoffshore.com



@VineyardOFSHR



/VineyardOffshore



/Vineyard-Offshore

Sunrise Wind







NY/NJ SUPPLY FORUM

Ørsted and Eversource: developing New York's first and second offshore wind farms



Orsted

Offshore Wind Pioneer

- 25+ years of experience building offshore wind farms
- Built the first offshore wind farm in the world
- Owns and operates America's first offshore wind farm - Block Island Wind Farm

Proven Expertise

 28 successful offshore wind farms, with over 1,500 turbines installed worldwide and the largest project portfolio in the country

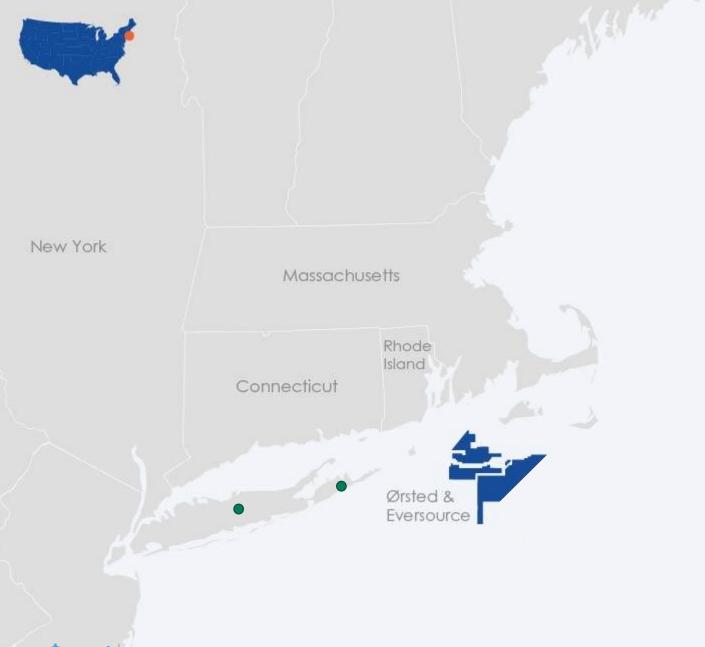
EVERS=URCE

National Energy Leader with Northeast Roots

- 100+ year history of operation in Northeast New England's largest energy company
- Deep-rooted knowledge of the region's electrical system with unparalleled expertise in energy transmission

Catalyst for Clean Energy Solutions

 Leading driver of northeast, clean energy economy supporting economic development across the region



South Fork Wind

- New York's first offshore wind farm
- Interconnection in East Hampton
- 132MW -- Power for 70,000 homes
- Turbines 35 miles east of Montauk
- Complete in early 2024; contract with LIPA

Sunrise Wind

- 924 MW -- Power for 600,000 homes
- Interconnection in Holbrook
- Operational in 2025
- Turbines 30 miles east of Montauk
- Contract with NYSERDA

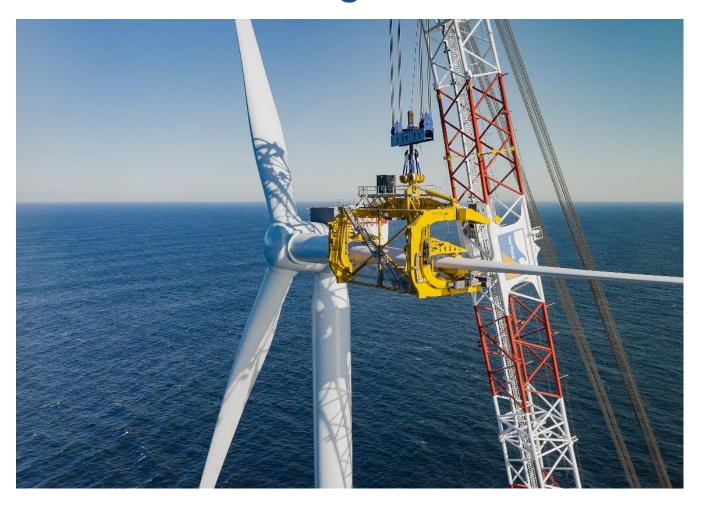
Project Timelines





South Fork Wind is under construction offshore right now!





Strategic Investments and Port Plans

- ✓ State-of-the Art Operations & Maintenance Hub in East Setauket, NY
- ✓ Home port for 260-foot Service Operation Vessel in Port Jefferson, NY
- √ \$10M for National Offshore Wind Training Center in Brentwood, NY
- ✓ Construction/Assembly of Advanced Foundation Components at Port of Coeymans, NY
- ✓ Turbine Staging at New London State Pier, CT













Home / Resources & FAQs /

What is the Sunrise Wind Supplier Forum?

These forums were a chance for New York companies to meet awarded suppliers, and to learn about opportunities to become a supplier to the Sunrise Wind Project.

At the Supply Forums, representatives from Sunrise Wind and awarded tier-1 vendors provided descriptions of scopes of work, requirements and project schedules related to tendering and execution. New York businesses are encouraged to review the details for scopes to determine if they can contribute to the project.

Watch recaps from our Supply Forums:



























FOR MORE INFORMATION:

Visit our website and download supply scope details at www.sunrisewindny.com

Please contact our Procurement Representatives:

Mark Kelly (MARKK@Orsted.com)

Priya Ganesh (PRGAN@Orsted.com)



Lunch







Industry Starts - At land or Sea - US Business is Building







Calling All Jones Act Vessel Owner Operators and Maritime Support Service Firms

















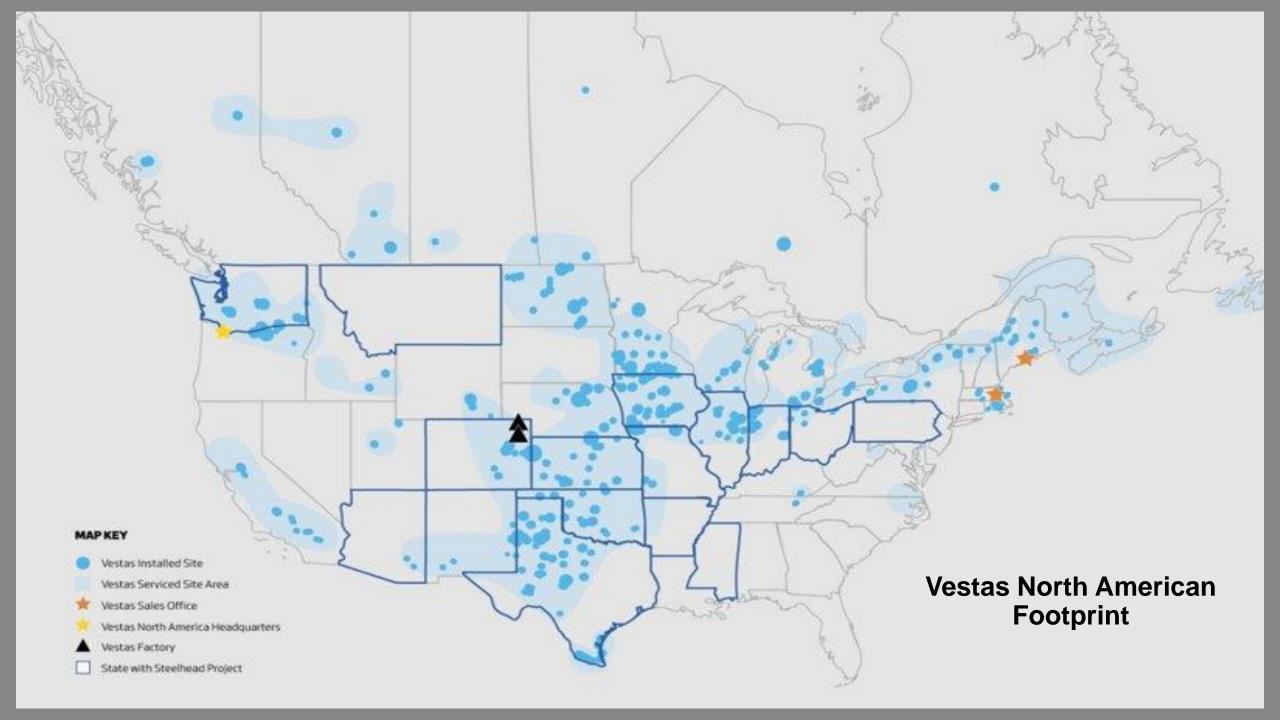
Harnessing the Power – Animating the NJ Offshore Wind Port & South Brooklyn Marine Terminal for Wind Turbine Generator Staging & Marshalling











Vestas' portfolio of sustainable energy solutions

Power solutions

With developing and manufacturing of wind turbines at the core, Vestas provides sustainable energy solutions from research and development to installation.



Service

Onshore and offshore service solutions and performance optimisation for Vestas and non-Vestas wind turbines globally to improve business case certainty









Development

From greenfield to late stage, we deploy resources and skills across the full project lifecycle to maximise project value, from site screening and community engagement to project funding















Vestas - The undisputed global leader in wind energy



~29,000

N. America *5,200*

employees

Every day, our employees help create a better world by designing, manufacturing, installing, developing, and servicing wind energy and hybrid projects all over the world



+50,000 26,159

turbines under service

Our service technicians keep the world spinning by servicing a global portfolio of more than 147 GW - the largest fleet in the world



167 GW

installed wind turbine capacity

We have installed more wind turbine capacity than any other company in the world, with installations in 89 countries



222m

tonnes CO₂e avoided annually

Our total aggregated installed fleet annually help the World avoid emissions of 222 million tonnes CO₂e



Wind turbine platforms for every segment

Onshore



2MW

Platform

57+ GW

Installed since 2000

Turbines

V90-2.0 MW[®] V100-2.0 MW[®] V110-2.0 MW[®] V120-2.2 MW[®]



4MW

Platform

65+ GW

Installed since 2010

Turbines

 V112-3.45 MW®
 V136-4.2 MW™

 V117-3.45 MW®
 V150-4.2 MW™

 V126-3.45 MW®
 V136-4.5 MW™

 V105-3.45 MW™
 V150-4.5 MW™

 V117-4.2 MW™
 V155-3.6 MW™

 V136-4.45 MW®
 V163-4.5 MW™



EnVentus™

Platform

9+ GW

Firm order intake

Turbines

V150-6.0 MWTM V162-7.2 MWTM V162-6.8 MWTM V172-7.2 MWTM

Offshore



9MW

Platform

6+ GW Installed since 2014

Turbines V164- 9.5 MWTM V164- 10.0 MWTM V174- 9.5 MWTM



V236-15.0MW

12+ GW PSAs

Turbines V236-15.0 MW™



















SME Next Steps







Improving the Odds for Success in Offshore Wind

NYSERDA & NJEDA Offshore Wind Supplier Days





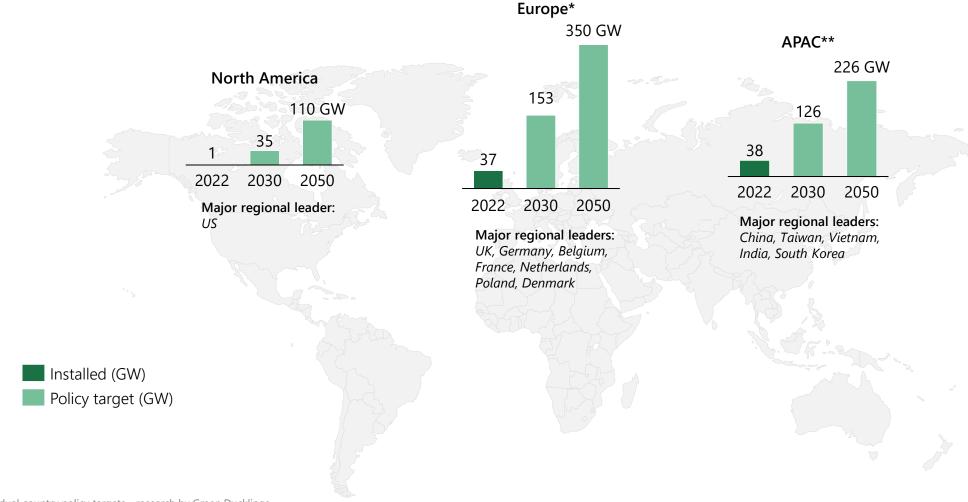


We advise executive managements and operate in the cross-field between

technical expertise, commercial considerations market insights & stakeholder management

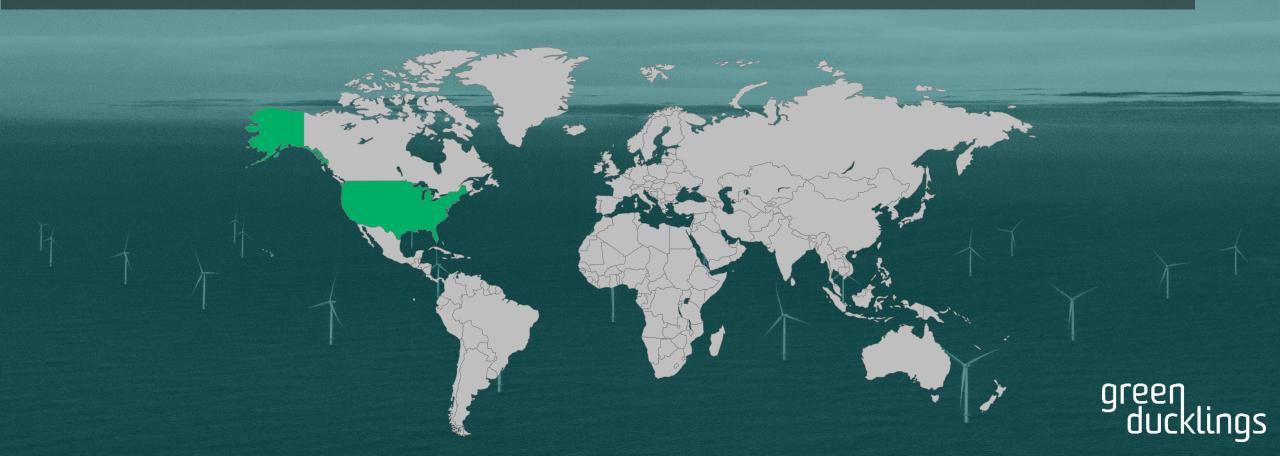
Regional offshore wind capacity targets remain sky high.....

US has highest relative growth rate ambitions from a political perspective





For the US market, recently announced "challenged" projects represent ~1/3 of the 2030 installation target, and ~50% of the 2025-2028 expected installations. Several of these are linked with follow-up projects that likely will be delayed as well. The good news for supply chain companies is that the pain points of developers are clear and big investments are at stake!



Buying

patterns

Your State of the Union mind map for 2024?

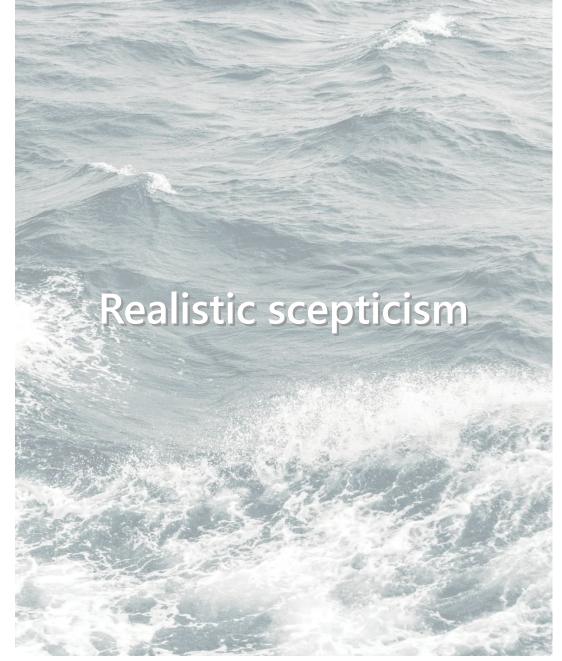
Companies should navigate based on few measurable fix points in our industry Bottlenecks within the NYSERDA & NJEDA Dependincy solicitations on European Further cancellations US market Global markets cap increase **Further** impairments Number of **COMPANY** FIDs globally Adjusted **Profitability** project **OEMs** forecasts Macro-(SGRE, Vestas, GE, economics etc.) **US** facilities Material price index

Inflation

Interest rates

green ducklings





STANDARDIZATION DNA markers 19-24

green ducklings DNA markers 18-13 ROBUSTNESS





COMPANIES NEED TO UNDERTAKE STRATEGIC ACTIONS ACROSS A RANGE OF DIMENSIONS





US suppliers need to have a clear response to the developer's key success parameters, such as **quantification of local job creation locally, selected environmental impacts** (mainly CO2 emissions) **or risk reduction ability**





Through clear strategic positioning in the sector, companies can **leverage on strategic partnerships with either local or EU-companies** to fulfil capacity and competence gaps, thus increasing bargaining power.





In effect, companies must **implement a solution-provider mindset** vis-à-vis a product mindset, which entails taking on larger scopes (one-stop shopping) with increased risk.





Focus must also be placed on **Operational Excellence in efforts to improve profitability and scalability** in the sector (a mean to balance the increased risk).





Also, players must be ready to **partake in early solution development**, which entails entering at specification level to increase the strategic importance of an offering. Innovative strategic assets and IP protection becomes key to protect company values.



Key strategic questions for local supply chain companies...

Question 1

AM I AS A SUPPLIER APPROACHING THE RIGHT CLIENT TO RELEASE MY POTENTIAL IN OFFSHORE WIND?

DO I UNDERSTAND WHICH TIER-LEVEL I AM PART OF?
AM I AIMING AT THE RIGHT LEVEL AT THE CLIENTS?

Question 2

DO I UNDERSTAND WHAT MY CLIENT REALLY NEEDS?

HOW DO OUR PRODUCTS/SERVICES AFFECT MY CLIENT'S PERCEIVED RISKS AND OPPORTUNITIES?

DOES MY CLIENT HAVE THE SAME VIEW AS I DO ON MY ABILITY TO DELIVER?

AM I AWARE OF MY CLIENT'S REQUIREMENTS IN TERMS OF DOCUMENTATION, CERTIFICATION AND QUALITY ASPECTS?

Ouestion 3

WOULD LREALISTICALLY BE ABLE TO TAKE CONTRACTS THAT LAM HOPING TO WIN?

DO I UNDERSTAND THE CONTRACTUAL LIABILITIES THAT I WILL MOST LIKELY FACE WHEN I SUCCEED? CAN I DELIVER TO THE NECESSARY SCALE?

Question 4

SHOULD I BE SEEKING PARTNERSHIPS TO TAKE ON FURTHER SCOPE?

DOES MY ISOLATED DELIVERIES FILL THE PLATE IN TERMS OF WHAT THE CLIENT WOULD IDEALLY BE LOOKING FOR? COULD I DO LOCAL OR GLOBAL PARTNERSHIPS TO INCREASE MY STRATEGIC RELEVANCE AS PART OF A COHORT?

Question 5

AT WHAT TIME SHOULD I BE IN POSITION FOR MY CLIENTS AND HOW DO I PRIORITIZE MY EFFORTS?

DOES MY CLIENT HAVE ACCESS TO PRE-FID DIALOGUE WITH HIS/HER CLIENT? WHEN DOES HE/HER GET A FIRM ORDER?

AM I A STRATEGIC SUPPLIER TO MY CLIENT OR RATHER A COMMODITY?







Thank You for attending today's Supplier Forum.

Please join us for networking and reception inside the Exhibit Hall.





