

# Section 3 Attachments

**Attachment 3-1:  
Resumes for Key Personnel**

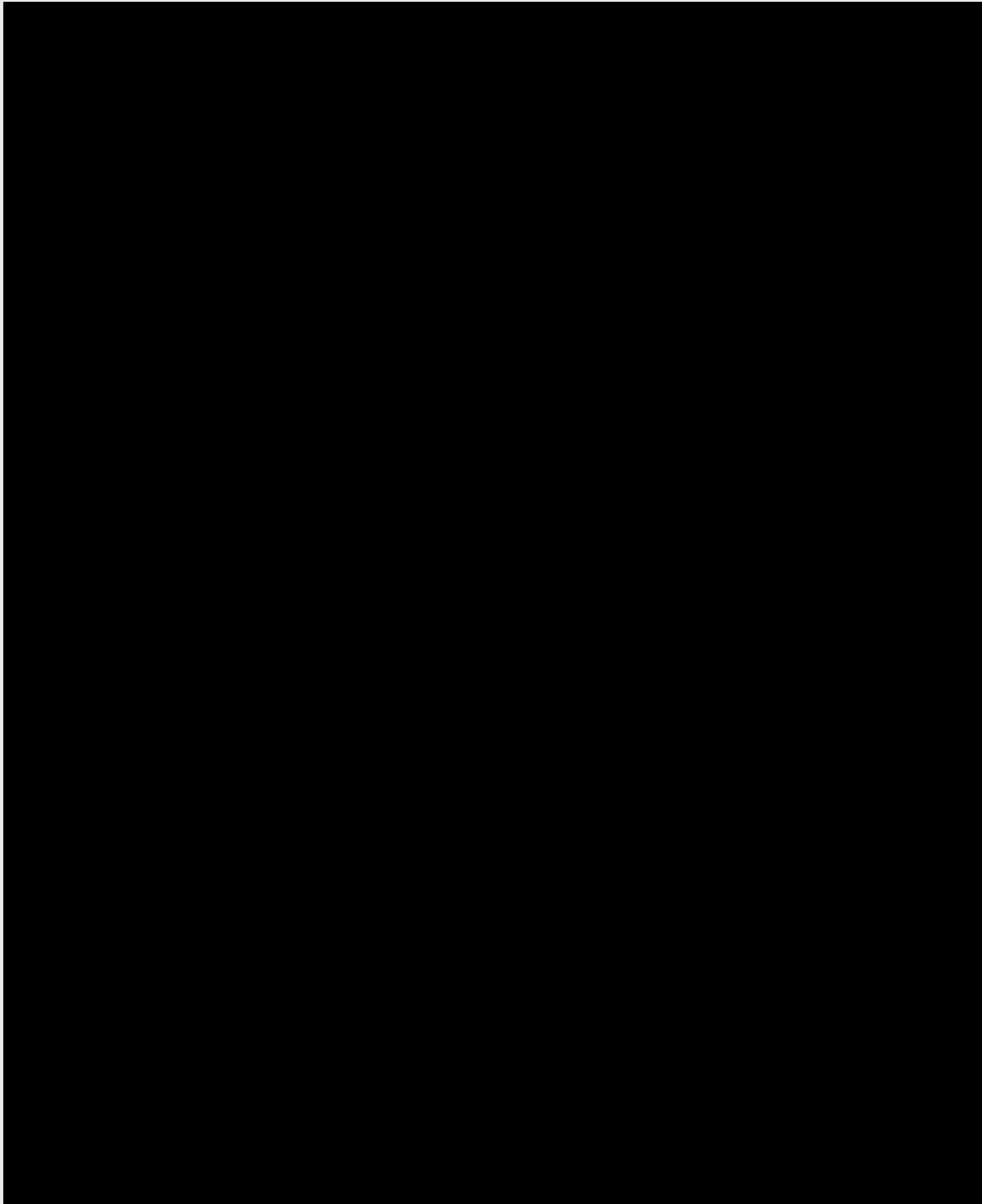
**Attachment 3-2:  
Extended Project Experience**

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# Section 4 Attachments



**REDACTED**

## **Section 5 Attachments**

**Attachment 5-1:  
Energy Deliverability Assessment  
Production Cost Modeling  
Technical Report**

**Attachment 5-2:  
Settlement Memorandum of  
Understanding and Head of Terms**

**Attachment 5-3:  
Energy Deliverability Assessment  
Transmission Planning  
Technical Report**

**Attachment 5-4:  
Project Selection Justification Memo**

**REDACTED**

# **Section 7 Attachment**

**Attachment 7-1: 3rd Party  
Interconnection Study Report**

**Attachment 7 – 2**

**Memorandum Regarding RFP Response and  
PSA Clarification**

Attachment 8 – 1

# Generator Interconnection Studies

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# Attachment 9 – 1



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# **Section 10 Attachments**

**Attachment 10-1:  
AVANGRID, Inc. 2018, 2019 and  
2020 10-K filings**

**Attachment 10-2:  
NYSEG and RG&E Depreciation Rates**

**Attachment 10-3:  
List of Proposer's Affiliated Entities  
and Joint Ventures**

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# **Section 12 Attachments**

**Attachment 12-1:  
Avangrid's Purchasing Report**

**Attachment 12-2:  
Avangrid's 2020 Sustainability Report**

**Attachment 12-3:  
Avangrid's Policies**

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# **Section 13 Attachments**

**Attachment 13-1:  
Full Project Schedule**

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# **Section 15 Attachments**

**Attachment 15-1:  
Excelsior Connect Stakeholder Mapping**

**Attachment 15-2:  
New York Stakeholders Engagement**

**Attachment 15-4:  
Communities Engagement Plan**

**Appendix 15-1:  
Preliminary Environmental Justice Assessment**

**Attachment 15-5:  
Project Labor Agreement  
Letters of Support/Letters of Intent**

Attachment 16-1

# The Economic Impact of Constructing Renewable Energy Transmission Lines In New York

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