Case 16-00681, Proceeding on Motion of the Commission to Consider a Clean Energy Fund

# Clean Energy Fund: Large-Scale Renewables Chapter

Portfolio: Market Development

Submitted by:

The New York State Energy Research and Development Authority

Revised May 7, 2021

Clean Energy Fund:							
	Large-Scale Renewables Chapter						
Revision Date	Description of Changes	Revision on Page(s)					
April 29, 2016	Original Issue	Original Issue					
April 19, 2019	Offshore Wind Pre-Development: updated presentation of indirect benefits.	Multiple					
	As part of the Annual Investment Plan & Performance Report (IPPR) process, NYSERDA has updated budget and benefit values to align with actuals for past years and adjusted budget and benefit forecasts for future years, as appropriate, based on experience to date. Budget and benefit tables have been moved to Appendix B of this chapter and output/outcome tables have been moved to Appendix C of this chapter. Updated rounding convention has been applied to budget and benefit tables.						
June 1, 2020	As part of the Annual Investment Plan & Performance Report (IPPR) process, NYSERDA has updated budget and benefit values to align with actuals for past years and adjusted budget and benefit forecasts for future years, as appropriate, based on experience to date.	Appendix B & C					
July 15, 2020	Added the Office of Renewable Energy Siting (ORES) Support initiative.	Multiple					
May 7, 2021	As part of the Annual Investment Plan & Performance Report (IPPR) process, NYSERDA has updated budget and benefit values to align with actuals for past years and adjusted budget and benefit forecasts for future years, as appropriate, based on experience to date.	Appendix B					
	The investment plans have been updated to provide a bridge between committed and acquired planning. Committed budget and benefits summaries have been added to plan text, while Appendix B has been updated to reflect expenditure & acquired benefits plans.	8, 15, 20, Appendix B					

# 1 Large-Scale Renewables

NYSERDA seeks to bolster the development of Large Scale Renewables (LSR), including on-land renewable resources and offshore wind (OSW), to bolsters progress toward Governor Cuomo's Clean Energy Standard mandating that 50 percent of all electricity consumed in New York by 2030 result from clean and renewable energy sources. NYSERDA's approach to promote the development of these valuable resources focuses on enabling additional penetration of technologies currently installed in New York while also supporting the development and permitting of new renewable resources and projects.

NYSERDA aims to build on the success of nearly 2,000 MW achieved through the Renewable Portfolio Standard by implementing critical market development activities to enable the development of further large-scale resources. This work will be designed to help New York achieve its Clean Energy Standard.

The first two initiatives described in this Chapter will focus on reducing the cost of OSW in New York, as New York has stated its intention to work toward a meaningful long-term commitment to develop the OSW resource to maximize the energy, climate, and economic value. Progress overseas and current market conditions make this an optimal time to advance the development an OSW industry and generation projects in New York State. OSW is a significant source of renewable energy in Europe with over 11,000 MW installed as of the end of 2015. The OSW industry in Europe is also making progress in reducing the costs. Further significant cost reductions can be achieved for New York if planning and pre-development activities commence in the near term.

The first initiative is to develop an OSW Master Plan as called for by Governor Cuomo in his 2016 State of State. The plan will provide a comprehensive State roadmap to advance OSW in a manner that is sensitive to environmental, maritime and social issues. The plan will also prioritize in-field pre-development activities that the State may undertake that will reduce the costs of OSW development. A complementary second initiative for the implementation of the pre-development activities includes collecting and analyzing field data and other site assessment work that will reduce risks and costs for this important resource.

The third initiative supports the Office of Renewable Energy Siting (ORES), which was created to streamline the permitting process for large scale renewables in New York, resulting in faster turnaround times, reduced costs, and increased clarity with respect to technical and legal project requirements. To address immediate ORES support needs, NYSERDA will procure consultants to ensure that ORES is able to quickly ramp up and maintain an effective and efficient permitting process.

Program investments and activities will be informed via engagement with stakeholders and subject matter experts.

## 1.1 Offshore Wind Master Plan

#### 1.1.1 Overview

<b></b>	
Present	• Governor Andrew M. Cuomo, in his 2016 State of the State address called for the
Situation	creation of a New York Offshore Wind Master Plan.
	Market conditions and international progress makes it an optimal time to develop
	an Offshore Wind (OSW) Master Plan for NYS as requested by Governor Cuomo
	which can ensure that New York is prepared for OSW development in a timely
	manner.
	OSW represents an essential renewable energy resource for New York State toward
	achieving its State Energy Plan targets and Clean Energy Standard (CES) mandate
	that half of New York State's electricity will come from renewable resources.
	• New York is leading a regional collaboration funded by the Department of Energy,
	which includes Maine, Massachusetts, New York, and Rhode Island, with a goal to
	explore the potential for mutual action to develop offshore wind at the scale
	necessary to reduce costs by achieving economies of scale and establishing a
	regional supply chain.
	• According to the National Renewable Energy Laboratory, New York State (NYS) has
	39 GW of gross offshore wind capacity potential between 12 and 50 nautical miles
	from its shores and in waters less than 200 feet deep, where the turbines would
	have minimal visual impact and can utilize proven bottom-fixed technology. <sup>1</sup>
	• Despite a strong level of interest and multiple leases for OSW areas, there are no
	OSW farms in New York or the US, except for a 30 MW project under construction in
	Rhode Island.
	• To date, BOEM has awarded eleven commercial offshore wind leases, including nine
	through its competitive lease sale process (two offshore Rhode Island-
	Massachusetts, two offshore Massachusetts, two offshore Maryland, two offshore
	New Jersey and one offshore Virginia).
	• On March 16, 2016, the Department of Interior announced that the Bureau of Ocean
	Energy Management had identified New York's first offshore Wind Energy Area
	(WEA). The proposed lease area is south of Long Island, approximately 12 nautical
	miles from the closest point of land and will be able to accommodate up to 1
	gigawatt of offshore wind generating capacity, enough to power over 500,000
	homes. <sup>2</sup> BOEM has publicly stated it intends to hold a lease auction for the NY WEA
	before the end of calendar year 2016.
	While large amounts of OSW have been built in Europe and OSW suppliers,
	contractors and developers in Europe are making excellent progress in reducing
	costs, the costs of OSW have limited the development of OSW in the US.
	• For OSW to be a viable solution for New York at scale, market barriers including
	costs must be reduced.
Intervention	NYSERDA in conjunction with the NYS Department of State and other state agencies will
Strategy	engage community members, environmental advocates, the maritime community,
	industry, tribes and government partners at all levels to develop a New York Offshore
	Wind Master Plan (Plan) that will provide a comprehensive state roadmap to advance
	Atlantic offshore wind in a manner that is sensitive to environmental, maritime and
	social issues in a cost effective manner that maximizes environmental and economic
	benefits. Elements of the Master Plan will include the identification and publication of:

<sup>&</sup>lt;sup>1</sup> NREL. Assessment of Offshore Wind Energy Resources for the United States. Golden, Colorado: National Renewable Energy Laboratory, 2010.

<sup>&</sup>lt;sup>2</sup> http://www.boem.gov/New-York/

	<ul> <li>(1) site identification and leasing strategies;</li> <li>(2) site assessment and site characterization pre-development activities;</li> <li>(3) cost, benefit, interconnection and other studies;</li> <li>(4) analysis and recommended mechanisms for energy offtake agreements; and</li> <li>(5) outreach and educational efforts.</li> </ul>
	For a visual representation of this strategy, please reference the flow chart entitled "Logic Model: Offshore Wind Master Plan," which can be found in Appendix A.
Goals	Provide a comprehensive State roadmap for advancing development of offshore wind in a cost effective and responsible manner, providing New York with a new renewable generation resource that can make a significant contribution to the state's clean energy goals and the CES mandate and provide related economic development opportunities for New York.
State Energy Plan/Clean Energy Standard Link	This work is an essential and timely pre-cursor to developing OSW in NYS and meeting the State Energy Plan and CES goals for 2030 that mandate that half of New York State's electricity will come from renewable resources. The Offshore Wind Master Plan will identify and prioritize pre-development activities including resource assessment, baseline environment studies and site characterization that will reduce OSW project risks and costs in New York.

### 1.1.2 Target Market Characterization

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Target Market	The target market is OSW developers, suppliers, contractors and market
Segment(s)	participants for large-scale renewable electricity generation in NYS.
Market	Wind and OSW Industry Representatives
Participants	Government (Federal, State, Regional and Local)
	Environmental Community
	• Tribes
	Utilities
	Economic Development Representatives
Market Readiness	
Market Reaumess	• Offshore wind is a significant source of renewable energy in Europe. In the United Kingdom, OSW currently provides approximately 5% of the country's annual electricity requirements and expects this to grow to 10% by 2020. <sup>3</sup>
	<ul> <li>The OSW industry in Europe is making significant progress in reducing the costs of offshore wind and expects further cost reductions over the next few years due to advances in turbines, foundations, grid connections, energy production, operations and maintenance and logistics. With targeted investments to reduce the costs further, OSW cost-competitiveness for NYS will be expedited, leading to earlier availability of this resource to meet the state's objectives.</li> <li>Previous studies and analyses by NYS agencies and authorities in the OSW market serve as a logical starting point for this new effort; the market is prepared for further work to advance OSW for NYS.</li> <li>The specific state, federal and industry responsibilities in advancing the</li> </ul>
	development of OSW energy resources are at the discretion of each entity. The extent to which NYS chooses to accept a larger share of the responsibility in consultation with other involved agencies, the more refined the eventual development proposals and lower power contract pricing can be expected to be. Ultimately, modest and well-targeted NYS efforts and resources designed to reduce soft costs, hard costs and uncertainty will be recouped through a lower cost of renewable energy to ratepayers.

<sup>&</sup>lt;sup>3</sup> The Crown Estate, http://www.thecrownestate.co.uk/energy-and-infrastructure/offshore-wind-energy/

<b></b>	
	• Complementary near term actions expected on the part of both State and Federal authorities include the following:
	<ul> <li>Federal authorities include the following:</li> <li>NYSERDA and New York Department of Environmental Conservation (DEC): Two new multi-year wildlife projects are scheduled to begin in 2016 that will help to inform the orderly siting of offshore wind energy. In the first the New York State DEC is undertaking a marine mammal and sea turtle monitoring program to better document and understand the occurrence and distribution of large whales and sea turtles in the New York Bight. This work will be coordinated with another effort supported by NYSERDA which will collect spatial data on birds, mammals, and turtles in the same region using high-definition digital aerial surveys. Together, these two approaches will provide the high quality baseline wildlife data, helping policy makers to define specific Wind Energy Areas, and helping to reduce the time and costs necessary for developers to conduct surveys required for OSW development, reducing the cost of OSW energy.</li> <li>New York Department of State (DOS): DOS will expand upon the DOS- initiated stakeholder engagement process addressing public and private interests in New York State Atlantic Ocean waters that consider multiple uses of the ocean for the development of an appropriate siting policy. DOS will therefore follow previous efforts with targeted infrastructure research and outreach initiatives coordinated among NYS entities.</li> <li>NYSERDA aerial surveys described above, further pre-development activities including in-field resource assessments, site characterization and</li> </ul>
	will reduce OSW project risks and costs in New York. The Offshore Wind Master Plan will prioritize these pre-development activities. The confluence and interactions between these two Plans are depicted in Appendix D.
Customer Value	An OSW Master Plan developed with input from NYS and Federal agencies as well as other stakeholders and rigorous analysis will provide consumers with the most cost effective, beneficial and responsible path for taking advantage of New York's large, untapped OSW resource; 39 GW of gross offshore wind capacity according to the National Renewable Energy Laboratory.
	The Offshore Wind Master Plan will identify and prioritize pre-development activities that will reduce OSW project risks and costs in New York. According to the February 2015 New York Offshore Wind Cost Reduction Study prepared for NYSERDA by the University of Delaware Special Initiative on Offshore Wind, a \$10M investment in pre-development work can reduce the LCOE of NYS OSW projects by 1.3% or \$2.6/MWh <sup>4</sup> . For a 600 MW of offshore wind farm off NYS with a 46% capacity factor, \$10M of pre-development work will reduce the cost of energy by \$6.4M/year or \$160M over a project's 25-year lifetime resulting in a return on investment of over 16 times for the customer.

### 1.1.3 Stakeholder/Market Engagement

Stakeholder/Market	•	NYSERDA's team has engaged with OSW developers and suppliers,
Engagement		environmental organizations and other stakeholders, state agencies, Federal

<sup>&</sup>lt;sup>4</sup> http://www.nyserda.ny.gov/-/media/Files/EERP/Renewables/New-York-Offshore-Wind-Cost-Reduction-Study-2014.pdf

agencies such as BOEM and other regional states, to inform and optimize this investment plan to ensure its success. As part of this plan, NYSERDA will continue to work with these groups and others to develop the OSW Master Plan in a timely and cohesive manner.
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# 1.1.4 Theory of Change

Market	Environmental impacts					
Barriers	Maritime impacts including navigation and fishing					
Addressed	Socio-economic impacts					
	Grid interconnection					
	High project costs resulting in high customer costs					
	Minimal public familiarity with and understanding of OSW					
	Risk in developing OSW projects with respect to actual wind, wave and sea-bottom					
	conditions as well as potential physical, biological and social impact factors					
	• Project pipeline visibility (scale is critical to building a supply chain and reducing					
	costs)					
Testable	• For OSW to be deployed in New York, stakeholders must be engaged so that they					
Hypotheses	understand the benefits and impacts of OSW and their concerns are addressed,					
	where possible. If NYSERDA successfully conveys to stakeholders why developing					
	offshore wind is necessary and how their needs and perspectives will be					
	incorporated in future development through the development of an OSW Master					
	Plan, OSW will be able to move forward in New York when the economics are					
	improved.					
	• For OSW to be deployed in New York, costs must be reduced. If NYSERDA reduces					
	project risk and timelines by developing and executing an OSW Master Plan, the					
A	cost of OSW projects in New York can be reduced.					
Activities	1. <u>Develop a Blueprint for the Offshore Wind Master Plan</u>					
	NYSERDA, in collaboration with DOS, DPS, other state agencies and interested					
	stakeholders, will develop a Blueprint for the OSW Master Plan that outlines the objectives, major elements, initial steps and schedule for creating and implementing					
	an OSW Master Plan. Elements of the plan will include, but are not limited: (1) site					
	identification, OSW leasing and development strategy; (2) site assessment and site					
	characterization pre-development activities; (3) cost, benefit, interconnection and					
	other studies; (4) analysis and recommended mechanisms for energy offtake					
	agreements; and (5) outreach and educational efforts. The Blueprint will facilitate					
	discussion and stakeholder engagement.					
	2. <u>Stakeholder Engagement</u>					
	Multiple meetings with stakeholders will be organized and held to review the					
	Blueprint and receive input in the development and execution of the Master Plan.					
	Stakeholder meetings will include coastal residents, the maritime community					
	including the commercial fishing and shipping industries, the environmental					
	community, the ocean sciences community, economic development representatives,					
	utilities, OSW industry representatives, tribes and state, local and federal					
	government representatives. A Market Advisory group will be created to provide					
input on pre-development field work and other activities.						
	3. <u>Studies</u>					
	Multiple studies will be undertaken to understand the costs, benefits and impacts of					
	OSW in New York. Studies to be undertaken will include, but are not limited to:					
	• Marine, aviation & safety/security risk assessments – probabilistic risk analysis					
	for vessels and aircraft operating in vicinity of potential offshore wind energy					

<ul> <li>areas and determination of mitigation actions such as turbine placement and lighting to reduce identified risks.</li> <li>Commercial &amp; recreational fisheries assessments – evaluate fishing areas, potential displacement and changes in fishing effort and potential economic</li> </ul>	
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potential displacement and changes in fishing effort and potential economic	
impacts.	
<ul> <li>Essential fish habitat studies – identify essential fish habitats and habitat area</li> </ul>	2
of particular concern for managed species, threats posed by development to	,
habitats and possible conservation efforts.	
<ul> <li>Visual resource assessments – Demonstrate the visibility of wind turbines in</li> </ul>	
offshore areas considered for development under different lighting and	
visibility scenarios.	
<ul> <li>Historic &amp; cultural resource assessments – study of potential submerged</li> </ul>	
resources, mitigation actions and impacts on potential OSW sites.	
<ul> <li>Cost reduction pathways – Analysis of impact on costs due to new and emergi</li> </ul>	۱ø
technologies, new and improved installation methods and potential state	-8
actions that can reduce costs.	
<ul> <li>Electric load, grid and interconnection requirements – detailed analysis to</li> </ul>	
identify challenges, options and costs of injecting a large amount of OSW into	
zones J and K of the NY grid.	
Regional activity impacts – consider the interaction of New York's actions wit	ı
those of other Northeastern and Mid-Atlantic states.	
Supply chain assessments – Determine supply chain and infrastructure	
suitability along with possible actions that reduce costs and increase value,	
including port facility improvements and workforce training.	
<ul> <li>Offtake mechanisms and value modeling – analyze options for contractual</li> </ul>	
mechanisms for New York to support energy offtake agreements for OSW	
projects and the value to ratepayers.	
4. Drafting of Offshore Wind Master Plan	
With the results of stakeholder engagement, studies and any completed pre-	
development activities, an OSW Master Plan will be drafted in collaboration with	
other state agencies and interested stakeholders. The OSW Master Plan will identi	y
additional potential areas for OSW development, pre-development activities that	
can lower the risks and costs of projects, transmission and interconnection	
strategies, and potential offtake mechanisms and their value. 5. Outreach	
5. <u>Outreath</u> Throughout the process of developing the OSW Master Plan and after publication,	
NYSERDA, working with the New York Department of State (DOS) and others, will	
engage the public to increase public understanding of OSW and any associated	
consideration. NYSERDA, with the assistance of DOS and others will also seek to	
engage new participants including New York colleges and universities.	
Key Milestones         Milestone 1 - Complete	
Publish an OSW Master Plan Blueprint to facilitate discussion and stakeholder	
engagement in the summer of 2016.	
<u>Milestone 2 - Complete</u>	
Engage stakeholders in multiple meetings in 2016 and 2017 to review OSW Master	r
Plan Blueprint and receive input for the OSW Master Plan.	
<u>Milestone 3 - Complete</u>	
<ul> <li>Publish the final OSW Master Plan, after completion of studies and no later than en</li> </ul>	d
of 2017.	
All plans, reports and data to be available to stakeholders via web platform and/or	
other dissemination methods.	

Goals Prior to Exit	Provide a comprehensive State roadmap in the form of an OSW Master Plan for advancing development of offshore wind in a cost effective and responsible way that will facilitate the creation of a large, robust OSW industry in NYS that can make a significant contribution to achieving the State Energy Plan renewable energy targets and the CES mandate. Increase public and ratepayer understanding and support of
	OSW.

#### 1.1.5 Relationship to Utility/REV

Utility Role/Coordination Points	<ul> <li>Key utility coordination points will be with PSEG-Long Island (LIPA), Con Edison, and the New York Power Authority (NYPA), as these entities have the most impactful connection with OSW for New York State. These utilities will be engaged to identify preferred locations where OSW projects can provide grid support and other details relevant to utility planning including ongoing collaboration with DPS staff on interconnection studies.</li> </ul>
Utility Interventions in Target Market	<ul> <li>Pre-development assessments have been completed for the site of the Long Island-New York City Offshore Wind Collaborative Project.<sup>5 6</sup></li> <li>Additionally, feasibility studies were completed for OSW in the Great Lakes.<sup>7</sup></li> </ul>

#### 1.1.6 Budgets

The commitment budget for all activities included in this investment plan is as follows:

Funding Commitments		Commitments Plan						
Budget	Plan Total	Previously Committed	2020	2021	2022	2023	2024	2025
Incentives and Services	-	-	-	-	-	-	-	-
Implementation	50	30	20	-	-	-	-	-
Research and Technology Studies	4,999,950	4,990,000	-	9,950	-	-	-	-
Tools, Training and Replication	-	-	-	-	-	-	-	-
Business Support	-	-	-	-	-	-	-	-
Total	5,000,000	4,990,030	20	9,950	-	-	-	-

An annual expenditure budget for all activities included in this investment plan is shown in Appendix B. Budgets do not include Administration, Evaluation, or Cost Recovery Fee; these elements are addressed in the Budget Accounting and Benefits chapter filing. The budget as presented in the Budget Accounting and Benefits Chapter will serve as the basis for any subsequent reallocation request. The additional level of detail presented within Appendix B is intended for informational purposes only.

#### 1.1.7 Progress and Performance Metrics

Appendix C provides program Activity/Output indicators representing measurable, quantifiable direct results of activities undertaken in the initiative. Outputs are a key way of regularly tracking

<sup>&</sup>lt;sup>5</sup> http://www.nyserda.ny.gov/Cleantech-and-Innovation/Power-Generation/Wind/Offshore-Wind

<sup>&</sup>lt;sup>6</sup> http://www.linycoffshorewind.com/

<sup>&</sup>lt;sup>7</sup> http://www.nyserda.ny.gov/-/media/Files/Publications/Research/Biomass-Solar-Wind/offshore-wind-energydevelopment.pdf

progress, especially in the early stages of an initiative, before broader market changes are measurable. Outcome indicators can encompass near-term through longer-term changes in market conditions expected to result from the activities/outputs of an intervention. Outcome indicators will and progress will be measured periodically.

This investment will not have any direct, near-term benefits in energy efficiency, renewable energy generation or CO2 emission reductions. This investment in offshore wind planning will increase stakeholder engagement and understanding of OSW, private investment and competition and reduce the costs of future NYS offshore wind projects resulting in customer savings.

#### 1.1.8 Fuel Neutrality

<b>Fuel Neutrality</b>	This initiative is not being delivered on a fuel neutral basis.

#### 1.1.9 Performance Monitoring and Evaluation Plans

Performance	NYSERDA's approach to monitoring and assessing the effectiveness of the initiative
Monitoring &	and overall market development is described below.
Evaluation Plan	
	Test-Measure-Adjust Strategy
	• Tracking of standard activity metrics including: number of stakeholder meetings, published Blueprint and published Master Plan.
	Market Evaluation
	• Market Evaluation is not planned for this initiative, beyond aspects addressed in the Test-Measure-Adjust Strategy.
	Impact Evaluation/Field Verification
	Impact evaluation/field verification is not planned for this initiative.

## 1.2 Offshore Wind Pre-Development Activities

#### 1.2.1 Overview

Present Situation	• Governor Andrew M. Cuomo, in his 2016 State of the State address called for the creation of a New York Offshore Wind Master Plan. This investment plan is for the execution of the pre-development activities called for in the Master Plan. These pre-development activities will include collecting and analyzing field data and other site assessment work that will reduce Offshore Wind (OSW) project risks and costs in New York.
	<ul> <li>OSW represents an essential renewable energy resource for New York State toward achieving its State Energy Plan targets and Clean Energy Standard (CES) mandate that half of New York State's electricity will come from renewable resources.</li> <li>According to the National Renewable Energy Laboratory, New York State (NYS) has 39 GW of gross offshore wind capacity potential between 12 and 50 nautical miles from its shores and in waters less than 200 feet deep, where the</li> </ul>

Intervention Strategy	<ul> <li>turbines would have minimal visual impact and can utilize proven bottom-fixed technology.<sup>8</sup></li> <li>Despite a strong level of interest and multiple leases for OSW areas, there are no OSW farms in New York or the US, except for a 30 MW project under construction in Rhode Island.</li> <li>While large amounts of OSW have been built in Europe, the costs of OSW have limited the development of OSW in the US.</li> <li>To date, BOEM has awarded eleven commercial offshore wind leases, including nine through its competitive lease sale process (two offshore Rhode Island-Massachusetts, two offshore Massachusetts, two offshore Maryland, two offshore New Jersey and one offshore Virginia).</li> <li>On March 16, 2016, the Department of Interior announced that the Bureau of Ocean Energy Management had identified New York's first offshore Wind Energy Area (WEA). The proposed lease area is south of Long Island, approximately 12 nautical miles from the closest point of land and will be able to accommodate up to 1 gigawatt of offshore wind generating capacity, enough to power over 500,000 homes.<sup>9</sup> BOEM has publicly stated it intends to hold a lease auction for the NY WEA before the end of calendar year 2016.</li> <li>While large amounts of OSW have been built in Europe and OSW suppliers, contractors and developers in Europe are making excellent progress in reducing costs, the costs of OSW have limited the development of OSW in the US.</li> <li>For OSW to be a viable solution for New York at scale, market barriers including costs must be reduced.</li> <li>As described in a separate initiative to execute the Offshore Wind Master Plan, NYSERDA will develop and execute an OSW Master Plan that will include undertaking targeted pre-development initiatives including resource assessment, baseline environment studies and site characterization. This investment plan includes the execution of the pre-development activities called for in the OSW Master Plan including in-field resource assessments, site characterization and other env</li></ul>
	includes the execution of the pre-development activities called for in the OSW Master Plan including in-field resource assessments, site characterization and other environmental assessments. These activities will primarily consist of collecting and analyzing field data that will reduce OSW project risks and costs in New York. The data from this pre-development work will be disseminated to the market in order
	For a visual representation of this strategy, please reference the flow chart entitled "Logic Model: Offshore Wind (OSW) Pre-Development Activities," which can be found in Appendix A.
Goals	To reduce overall project and ratepayer costs by undertaking pre-development work for NYS OSW sites that reduce the amount of expensive development capital required by private developers, reduce developer risk by providing site data, reduce required development timelines and ultimately enhance competition between developers.

<sup>&</sup>lt;sup>8</sup> NREL. Assessment of Offshore Wind Energy Resources for the United States. Golden, Colorado: National Renewable Energy Laboratory, 2010.

<sup>&</sup>lt;sup>9</sup> http://www.boem.gov/New-York/

State Energy	This work is an essential and timely pre-cursor to developing OSW in NYS and			
Plan/Clean Energy	neeting the State Energy Plan and CES goals for 2030 that mandates that half of			
Standard Link	New York State's electricity will come from renewable resources. This pre-			
	development effort aligns with NYSERDA's market development role in the CEF,			
	while the ongoing CES Public Service Commission proceeding may ultimately			
	provide a contractual mechanism for NYS to support an energy offtake agreement			
	for these projects.			

### 1.2.2 Target Market Characterization

Target Market	The target market is OSW developers, suppliers, contractors and market
Segment(s)	participants for large-scale renewable electricity generation in NYS.
Market	Wind and OSW Industry Representatives,
Participants	Government (Federal, State, Regional and Local),
-	Environmental Community,
	• Tribes,
	Utilities, and
	Economic Development Representatives.
Market Readiness	Offshore wind is a significant source of renewable energy in Europe. In the
	United Kingdom, OSW currently provides approximately 5% of the country's
	annual electricity requirements and expects this to grow to $10\%$ by $2020^{10}$ .
	<ul> <li>The OSW industry in Europe is making significant progress in reducing the costs of offshore wind and expects further cost reductions over the next few years due</li> </ul>
	to advances in turbines, foundations, grid connections, energy production,
	operations and maintenance and logistics. With targeted investments to reduce
	the costs further, OSW cost competitiveness for NYS will be expedited, leading to
	earlier availability of this resource to meet the state's objectives.
	<ul> <li>Previous studies and analyses by NYS agencies and authorities in the OSW</li> </ul>
	market serve as a logical starting point for this new effort; the market is
	prepared for further work to advance OSW for NYS.
	• The specific state, federal and industry responsibilities in advancing the
	development of OSW energy resources are unclear, and often overlap. The
	extent to which NYS chooses to accept a larger share of the responsibility in
	consultation with other involved agencies, the more refined the eventual
	development proposals and aggressive power contract pricing can be expected
	to be. Ultimately, modest and well-targeted NYS efforts and resources designed
	to reduce soft costs, hard costs and uncertainty will be recouped through a
	lower cost of renewable energy to ratepayers.
	Complementary near term actions expected on the part of both State and
	Federal authorities include the following:
	• NYSERDA and New York Department of Environmental Conservation (DEC):
	Two new multi-year wildlife projects are scheduled to begin in 2016 that
	will help to inform the orderly siting of offshore wind energy. In the first the New York State DEC is undertaking a marine mammal and sea turtle
	monitoring program to better document and understand the occurrence
	and distribution of large whales and sea turtles in the New York Bight. This
	work will be coordinated with another effort supported by NYSERDA which
	will collect spatial data on birds, mammals, and turtles in the same region
	using high-definition digital aerial surveys. Together, these two approaches
	will provide the high quality baseline wildlife data, helping policy makers to
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<sup>&</sup>lt;sup>10</sup> The Crown Estate, http://www.thecrownestate.co.uk/energy-and-infrastructure/offshore-wind-energy/

	<ul> <li>define specific Wind Energy Areas, and helping to reduce the time and costs necessary for developers to conduct surveys required for OSW development, reducing the cost of OSW energy.</li> <li>New York Department of State (DOS): DOS will expand upon the DOS-initiated stakeholder engagement process addressing public and private interests in New York State Atlantic Ocean waters that consider multiple uses of the ocean for the development of an appropriate siting policy. DOS will therefore follow previous efforts with targeted infrastructure research and outreach initiatives coordinated among NYS entities.</li> </ul>
Customer Value	<ul> <li>activities will provide New York energy consumers with the most cost effective, beneficial and responsible path for taking advantage of New York's large, untapped OSW resource; 39 GW of gross offshore wind capacity according to the National Renewable Energy Laboratory.</li> <li>The pre-development activities will reduce OSW project risks and costs in New York According to the February 2015 New York Offshore Wind Cost Reduction Study</li> </ul>
	prepared for NYSERDA by the University of Delaware Special Initiative on Offshore Wind, a \$10M investment in pre-development work can reduce the LCOE of NYS OSW projects by 1.3% or \$2.6/MWh <sup>11</sup> . For a 600 MW of offshore wind farm off NYS with a 46% capacity factor, \$10M of pre-development work will reduce the cost of energy by \$6.4M/year or \$160M over a project's 25-year lifetime resulting in a return on investment of over 16 times for the customer.

### 1.2.3 Stakeholder/Market Engagement

Stakeholder/Market	•	NYSERDA's team has engaged with OSW developers and suppliers,
Engagement		environmental organizations and other stakeholders, state agencies, Federal agencies such as BOEM and other regional states, to inform and optimize this investment plan to ensure its success. As part of this plan, and the OSW Master Plan, NYSERDA will continue to work with these groups and others to optimize the scope and timing of the pre-development activities that occur in parallel with and follow the OSW Master Plan.
	•	

### 1.2.4 Theory of Change

Market Barriers Addressed	<ul> <li>High project development costs for potential project developers</li> <li>High project costs resulting in high customer costs</li> <li>Risk in developing OSW projects with respect to actual wind, wave and seabottom conditions as well as potential physical, biological and social impact factors</li> </ul>
Testable Hypotheses	<ul> <li>For OSW to be deployed in New York, costs must be reduced. If NYSERDA reduces project risk and timelines through targeted pre-development initiatives, the cost of OSW projects in New York can be reduced.</li> </ul>
Activities	1. <u>Support OSW siting and development activity</u>

<sup>&</sup>lt;sup>11</sup> http://www.nyserda.ny.gov/-/media/Files/EERP/Renewables/New-York-Offshore-Wind-Cost-Reduction-Study-2014.pdf

	This activity will support OSW siting and development activity by providing relevant and timely information to key stakeholders regarding the OSW resource, including an offshore area currently being considered by BOEM for leasing as well as potential future offshore wind development areas.
	Pre-development measurement programs, studies and other activities that advance the state's interests in developing OSW in suitable sites will be undertaken. While theoretical and introductory studies have been completed in some areas of the New York Bight, a collection of site-specific data measurements, analysis and reporting is required to support detailed siting, design and permitting offshore wind projects. This work will include instituting studies, in collaboration with other State agencies and interested stakeholders, to characterize the meteorological and oceanographic conditions as well as the environmental and potential impact producing factors related to the applicable
	physical, biological, and social resources of possible project areas. This effort will follow the priorities set forth in the OSW Master Plan and proceed by intelligently selecting and executing in-field measurement programs and studies; a subset of these studies will commence before the OSW Master Plan is complete
	<ul> <li>due to long lead times and/or near term clarity regarding their necessity.<sup>12</sup> Such programs and studies will include:</li> <li>Metocean data measurements and analysis including, but not limited to,</li> </ul>
	turbine hub-height wind speed and direction, wave and current measurements using met tower and/or floating buoy-mounted Light Detection and Ranging (LIDAR) technology deployed in one or more locations in the New York Bight
	<ul> <li>Acoustic surveys and studies – Buoy mounted sensors will measure and record above and under water acoustics to define baseline noise levels and to listen for birds, bats and marine mammals. Acoustic data will be used to determine effects of construction operations.</li> </ul>
	<ul> <li>Oceanographic surveys and analysis –Data in the NY Bight will be collected regarding depth, currents, sediment transport, turbidity, sea surface temperature, etc.</li> </ul>
	• Geophysical and geotechnical surveys and analysis – Geophysical surveys will be undertaken by a survey vessel towing sonar equipment and other sensors to map seabed and sub-seabed conditions, detect geohazards and locate existing cables and underwater structures. Geophysical surveys include seabed soil sampling, penetration testing and coring using specialized vessels and offshore drill rigs. Geotechnical surveys will be completed once WEAs are established as this information is highly site-
	<ul> <li>specific.</li> <li>Electromagnetic surveys – Sensors are towed behind a survey vessel to measure the earth magnetic field to determine sediment properties and sub- seabed structure.</li> </ul>
	<ul> <li>Onshore surveys and land use studies for areas of potential cable shore landings, onshore transmission and onshore substations – Surveys include utility surveys, soil measurements and borings as required.</li> </ul>
	<ul> <li>Marine and terrestrial biological resource assessments – Ship and airborne visual and digital surveys to determine the distribution and abundance of fish, marine mammals, sea turtles, birds and bats.</li> <li>Avian, bat, threatened and endangered species assessments</li> </ul>
L	

<sup>&</sup>lt;sup>12</sup> The confluence and interactions between the two OSW Investment Plans are depicted in Appendix D.

	<ul> <li>Archeological surveys, historic site and cultural resource assessments of potential offshore and onshore sites</li> <li>Land use and existing infrastructure assessments</li> <li>Socioeconomic resource, recreational resource, public health and safety assessments</li> <li>Wetland, waterbodies and land-use assessments</li> <li>Cumulative effects assessments</li> <li>Cumulative effects assessments</li> <li>This activity may also include the preparation and submittal of site assessment plans and all federal, state and local permits, approvals and consultations required for the work to be performed.</li> <li>A market advisory group will be convened to review the scope and timing of the pre-development activities. All pre-development activities considered in this investment plan will be screened to make certain they serve the needs of multiple developers, suppliers, state and federal agencies and other stakeholders, will not ultimately have to be repeated by developers or others when an OSW project proceeds. This consultation will also ensure that the CEF efforts will reduce the overall costs of OSW in NYS.</li> </ul>
	The final deliverable of all surveys and analysis will be a series of reports for public consumption including downloadable data available on the web and/or other dissemination methods.
	2. <u>Collaboration efforts to reduce costs</u> All of these initiatives may be co-funded to the extent possible by utilizing state, federal and private funding to leverage the program's impact. NYSERDA will collaborate with other state agencies, states, industry and others to undertake baseline environmental studies, benefits analyses and other research or supply chain/workforce efforts focused on reducing OSW costs. A joint industry RD&D program to reduce costs and accelerate deployment, similar to what has been used successfully in Europe, will be explored and created if warranted. This work will reduce the cost of developing OSW sites and provide details to additional methods to reduce costs.
Key Milestones	Milestone 1 - Complete
	<ul> <li>Reports resulting from pre-development work validating NYS OSW resource and proposing potential additional wind energy areas for development.</li> </ul>
	<ul> <li><u>Milestone 2 - Complete</u></li> <li>Reports providing site-specific data needed to support detailed siting, design, and permitting of offshore wind project(s).</li> <li>All reports and data to be available to stakeholders via web platform and/or other dissemination methods.</li> </ul>
Goals Prior to Exit	The development of a significant, public data set that will facilitate the creation of a large, robust OSW industry in NYS that can make a significant contribution to achieving the State Energy Plan renewable energy targets and the CES mandate.

## 1.2.5 Relationship to Utility/REV

Utility	•	Key utility coordination points will be with PSEG-Long Island (LIPA), Con
<b>Role/Coordination</b>		Edison, and NYPA, as these entities have the most impactful connection with
Points		OSW for New York State. These utilities will be engaged to identify preferred

	locations where OSW projects can provide grid support and other details relevant to utility planning including ongoing collaboration with DPS staff.
Utility Interventions in Target Market	<ul> <li>Pre-development assessments have been completed for the site of the Long Island-New York City Offshore Wind Collaborative Project.<sup>13 14</sup></li> <li>Additionally, feasibility studies were completed for OSW in the Great Lakes.<sup>15</sup></li> </ul>

#### 1.2.6 Budgets

The commitment budget for all activities included in this investment plan is as follows:

Funding Commitments	Commitments Plan							
Budget	Plan Total	Previously Committed	2020	2021	2022	2023	2024	2025
Incentives and Services	-	-	-	-	-	-	-	-
Implementation	1,027,631	1,027,306	325	-	-	-	-	-
Research and Technology Studies	8,972,369	8,930,697	(37,172)	78,844	-	-	-	-
Tools, Training and Replication	-	-	-	-	-	-	-	-
Business Support	-	-	-	-	-	-	-	-
Total	10,000,000	9,958,003	(36,847)	78,844	-	-	-	-

An annual expenditure budget for all activities included in this investment plan is shown in Appendix B. Budgets do not include Administration, Evaluation, or Cost Recovery Fee; these elements are addressed in the Budget Accounting and Benefits chapter filing. The budget as presented in the Budget Accounting and Benefits Chapter will serve as the basis for any subsequent reallocation request. The additional level of detail presented within Appendix B is intended for informational purposes only.

#### 1.2.7 Progress and Performance Metrics

Appendix C provides program Activity/Output indicators representing measurable, quantifiable direct results of activities undertaken in the initiative. Outputs are a key way of regularly tracking progress, especially in the early stages of an initiative, before broader market changes are measurable. Outcome indicators can encompass near-term through longer-term changes in market conditions expected to result from the activities/outputs of an intervention. Outcome indicators and progress will be measured periodically.

This investment will not have any direct, near-term benefits in energy efficiency, renewable energy generation or CO2 emission reductions. This investment in offshore wind pre-development and collaboration work will increase private investment and competition and reduce the costs of future NYS offshore wind projects resulting in customer savings.

<sup>&</sup>lt;sup>13</sup> http://www.nyserda.ny.gov/Cleantech-and-Innovation/Power-Generation/Wind/Offshore-Wind

<sup>14</sup> http://www.linycoffshorewind.com/

<sup>&</sup>lt;sup>15</sup> http://www.nyserda.ny.gov/-/media/Files/Publications/Research/Biomass-Solar-Wind/offshore-wind-energydevelopment.pdf

By 2030, this initiative is expected to indirectly contribute to 1000 MW of Offshore Wind. This capacity is anticipated to produce 4,275 MWh per MW of installed capacity and generate 2,249 metric tons of CO2 savings per MW installed capacity.

This investment will advance the development of NYS OSW sites and lower the costs of OSW for the state. This will enable developers to ultimately construct and operate OSW farms on these sites at competitive rates which will lead to benefits to NYS consumers in terms of renewable energy generation and reduced CO2 emissions.

#### 1.2.8 Fuel Neutrality

Fuel Neutrality	This initiative is not being delivered on a fuel neutral basis.
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### 1.2.9 Performance Monitoring and Evaluation Plans

Performance Monitoring & Evaluation Plan	<b>ng</b> NYSERDA's approach to monitoring and assessing the effectiveness of the initiative and overall market development is described below.			
	<ul> <li>Test-Measure-Adjust Strategy</li> <li>Routine reporting on progress including measurement of campaigns, analysis, studies and results publication. Redirecting (as needed) to ensure continued progress against goals.</li> </ul>			
<ul> <li>Market Evaluation</li> <li>A formal Market Evaluation is not planned for this specific initiative beyond aspects addressed in the Test-Measure-Adjust Strategy.</li> <li>NYSERDA will more broadly address overall wind market develop progress using available data from BOEM and other sources, and potentially survey developers to identify outcomes associated wit NYSERDA's strategy to support this market.</li> </ul>				
	Impact Evaluation/Field Verification Impact evaluation/field verification is not planned for this initiative.			

## 1.3 ORES Support

### 1.3.1 Theory of Change

To better position the State to achieve its mandated 70 percent renewable electricity by 2030, New York State enacted the Accelerated Renewable Energy Growth and Community Benefit Act (the Act) to accelerate the large-scale renewable siting process. The Act created a first in the nation Office of Renewable Energy Siting (ORES) to improve and streamline the process for environmentally responsible and cost-effective siting of large-scale renewable energy projects across New York. ORES will coordinate and undertake environmental reviews and permitting of major renewable energy facilities, and has the authority to issue a single permit for the construction of major renewable energy facilities from both a state and local law perspective, except for any approvals necessary under federal law, including federally delegated permits. ORES must issue a final decision on the siting permit within one year of the date on which the application is deemed complete (and within 6 months if the facility is proposed to be located on brownfield, commercial, landfill, former power plant, or other "abandoned or under-utilized" site).

Given the magnitude of the State's goals, the potential contributions of ORES are both prudent and necessary. ORES is expecting a large number of application submittals and permit requests during the first three years of its operation. Due to sensitive timing and the potential for application schedules to overlap, the ORES staff workload will be heavy and ORES has recognized a need for third party assistance in application review and other professional services to help meet its statutory deadlines.

NYSERDA, through its Clean Energy Resources Development and Incentives ("Build Ready") Program, is expected to submit project permit applications to ORES. While NYSERDA will oversee and manage the initial procurement of ORES consultants, the resulting contracts will be designed to avoid the conflict of interest that would arise if NYSERDA, as a future applicant of Build Ready projects to ORES, managed consultants that review ORES permits.

Accordingly, the resulting contracts will delineate that ORES will have responsibility to manage the selected consultants, including assigning work, approving invoices, and managing contractor performance and adherence to the Quality Control Plan, under the oversight of the Department of Public Service. ORES will also provide quarterly reports to the Department of Public Service summarizing the technical, legal, or scientific consultant support provided by each contractor, including a list of application submittals and permit requests worked on by the contractor, with associated hours worked and invoiced rates and fees associated with the same. As part of its oversight function, the Department of Public Service may also review invoices and related documentation, and audit contractor performance and ORES management of the consultants.

NYSERDA's sole responsibility will be to pay invoices approved by ORES.

Market Barriers Addressed	Establishing a new office and hiring staff to the levels necessary to process the volume of work anticipated will take some time, yet permit applications will need to be processed immediately
	Within one year of the effective date of the law (April 3, 2020), ORES must promulgate regulations to implement the siting permit program as well as the uniform standard conditions (USC) for wind and solar projects. Until ORES adopts regulations specifying application content, permit applications under Section 94-c of the New York State Executive Law must conform substantially to the application requirements established under Public Service Law (PSL) Article 10. Thus, applicants can immediately file applications with ORES; there is no need to wait for ORES to promulgate the new regulations. The law is designed to accept applications under Section 94-c of the New York State Executive Law regardless of their status under Article 10. ORES anticipates that as many as 40 of the 60 renewable projects that are in the current Article 10 queue may transfer to the ORES process and that possibly dozens of new project applications could be submitted in its first year. Yet, unless and until the Article 10 projects do transfer, those projects will need to continue to be evaluated and processed by Department of Public Service (DPS) and Department of

Large-Scale Renewables -17

Environmental Conservation (DEC) staff pursuant to Article 10 which means that existing DPS and DEC staff would likely not be available to assist ORES in the near term.		
To meet the timelines associated with review of applications as outlined in Section 94- c of the New York State Executive Law, ORES will need dedicated technical, legal, and scientific consultants to help develop rules, regulations, procedures, and project standards and conditions, as well as review and process resulting applications thoroughly and expeditiously. As ORES continues to recruit permanent staff, including transfers from other state entities, the role of consultants will be reduced accordingly, with longer term consultants serving to bridge any lingering gaps in technical expertise or short term increases in project activity.		
• If technical, legal, and scientific consultant support is provided to ORES, it will		
make it easier for ORES to meet or exceed its statutory deadlines and permit high		
quality projects.		
• If technical, legal, and scientific consultant support is provided to ORES, a greater number of clean energy projects will be developed and constructed to meet the		
CLCPA goals.		
<ul> <li>Procure consultant support through one or more competitive solicitations to assist ORES staff with carrying out the functions necessary to issue permits for major renewable energy facilities, including but not limited to: <ul> <li>Developing rules, regulations, procedures, and a set of uniform standards and conditions for the design, construction and operation of renewable energy facilities</li> <li>Participating in meetings with affected New York State agencies and stakeholders</li> <li>Performing legal, technical, and scientific review of permit applications</li> <li>Initiating and finalizing draft permits</li> <li>Responding to public comments</li> <li>Participating in evidentiary hearings and appeals processes Processing permit applications within established timeframes</li> <li>Perform research and apply analysis to complex technical and policy issues, and promote the ORES mission, policies, and strategic objectives.</li> <li>Other ancillary support functions as needed to ensure effective and efficient near- and long-term ORES operations, which may include, but is not limited to: <ul> <li>Development of guidance materials and program manuals for ORES staff, applicants, and stakeholders</li> <li>Implementation of software and tools to streamline processes and facilitate public involvement</li> <li>Stakeholder outreach</li> </ul> </li> </ul></li></ul>		

### 1.3.2 Target Market Characterization

Target Market Segment(s)	The target market for ORES is to expedite the review and permitting process for renewable energy projects. This we be accomplished by consulting firms or organizations with expertise and experience with large scale renewable energy project planning, permitting, and development; existing Article 10 regulations and processes; and local laws across New York State. In particular, ORES anticipates requiring support from organizations with expertise in at least the following areas:
	Historical and Archeological Resources

	<ul> <li>Aesthetics</li> <li>Agricultural Resources</li> <li>Biological Resources</li> <li>Ecological Resources</li> <li>Cultural Resources</li> <li>Geology/Soils</li> <li>Hazards and Hazardous Materials</li> <li>Hydrology and Water Quality</li> <li>Noise</li> <li>Tribal Cultural Resources</li> <li>Transportation/Traffic</li> <li>Utilities interconnection and Transmission</li> <li>Design, Structural and Civil Works</li> <li>Land use, Site and Property Boundary Surveying</li> </ul>
Stakeholder/Market	Stakeholders include groups and individuals that will engage directly with ORES
Engagement	or that may benefit from streamlined processes and clear standards, including, but not limited to:
	Local governments
	Private renewable energy developers and their partners
	Landowners with property suitable for renewable energy development
	<ul> <li>Interested advocacy organizations</li> <li>Involved or interested state agencies and authorities</li> </ul>
	- mvorveu or meresteu state agencies and authorities
	Regulations to implement the siting permit process and establish the uniform standards and conditions will be issued in draft form and stakeholders invited to comment on them. Additionally, and in accordance with requirements outlined in Section 94-c of the New York State Executive Law, ORES will hold four public hearings across the state to solicit municipal and public input with respect to proposed uniform standards and conditions, which will be developed with assistance from selected consultants.
	Furthermore, for each project that a permit application is submitted for will have explicit opportunities to provide input to ORES and local government agencies and community stakeholders will have access to intervenor funds (funding that is provided by permit applicants, per the Act) to ensure that they are able to successfully engage the permitting process in a successful and constructive manner.
	ORES will coordinate with NYSERDA to provide information and guidance to stakeholders across the state with respect to evolving regulations and standards, and to provide forums for soliciting input.
Relationship to Utility Programs and REV Initiatives	This work is essential to achievement of the State's clean energy goals, including the mandate to obtain 70 percent renewable electricity by 2030, as identified under the State's Climate Leadership and Community Protection Act. Development and issuance of the required regulations for the newly created Office in a timely manner will allow the Office to more quickly begin accepting permit applications, and the uniform standards and conditions will provide greater certainty, thereby reducing the cost of deployment of large-scale renewables and helping to ensure a greater percentage of projects are completed.

To the extent that ORES permits are predicated on a discount or credit on utility
bills for customers in a renewable host community, ORES staff and consultants
will work with DPS and affected utilities to ensure that final regulations and
permitting standards and conditions align with program rules.

#### **Key Implementation Milestones**

Key Milestones	Milestone 1 (2020) - Complete			
	• Issue award(s) from solicitation for consultant support			
	<u>Milestone 2 (2020)</u> - Complete			
	<ul> <li>Issue draft regulations and uniform standards and conditions for public comment</li> </ul>			
	<ul> <li>Milestone 3 (2021)</li> <li>Finalize regulations and uniform standards and conditions</li> </ul>			
	Milestone 4 (2021) • Issue first ORES permit approval			

#### 1.3.3 Fuel Neutrality

Fuel Neutrality	This program will not be offered on a fuel-neutral basis.

#### 1.3.4 Performance Monitoring and Evaluation Plans

Performance Monitoring &	NYSERDA will develop clear cost and performance metrics, including a
Evaluation Plan	Quality Control Plan, to incorporate into resulting consulting contracts in
	accordance with industry standards for the type of work being performed.
	The Quality Control Plan will establish a process whereby work products are
	independently checked, corrected, and back checked. If contractors are
	unable to meet target metrics, NYSERDA may terminate or amend the
	contract(s) and solicit replacement services.

#### 1.3.5 Budgets

The commitment budget for all activities included in this investment plan is as follows:

Funding Commitments					Commitments Plan								
Budget	Plan Total	Previously Committed	2020	2021	2022	2023	2024	2025					
Incentives and Services	-	-	-	-	-	-	-	-					
Implementation	8,000,000	-	2,835,075	3,000,000	1,500,000	500,000	164,925	-					
Research and Technology Studies	-	-	-	-	-	-	-	-					
Tools, Training and Replication	1,000,000	-	-	1,000,000	-	-	-	-					
Business Support	-	-	-	-	-	-	-	-					
Total	9,000,000	-	2,835,075	4,000,000	1,500,000	500,000	164,925	-					

An annual expenditure budget for all activities included in this investment plan is shown in Appendix B. Budgets do not include Administration, Evaluation, or Cost Recovery Fee; these elements are addressed in the Budget Accounting and Benefits chapter filing. The budget as

presented in the Budget Accounting and Benefits Chapter will serve as the basis for any subsequent reallocation request.

#### 1.3.6 Progress and Performance Metrics

The investment to support ORES will not have any discrete direct, indirect, near-term, or long-term benefits in energy efficiency, clean energy generation, or CO2 emission reductions. Facilitating the operation of the ORES office will support the achievement of the Clean Energy Standard goals and therefore the benefits will be included in the evaluation of benefits resulting from the Clean Energy Standard. Similarly, because the number of project permits issued is dependent on issues outside of NYSERDA's control - like private sector interest and project size and technology - there will be no measurable, quantifiable direct results of activities undertaken in the initiative.

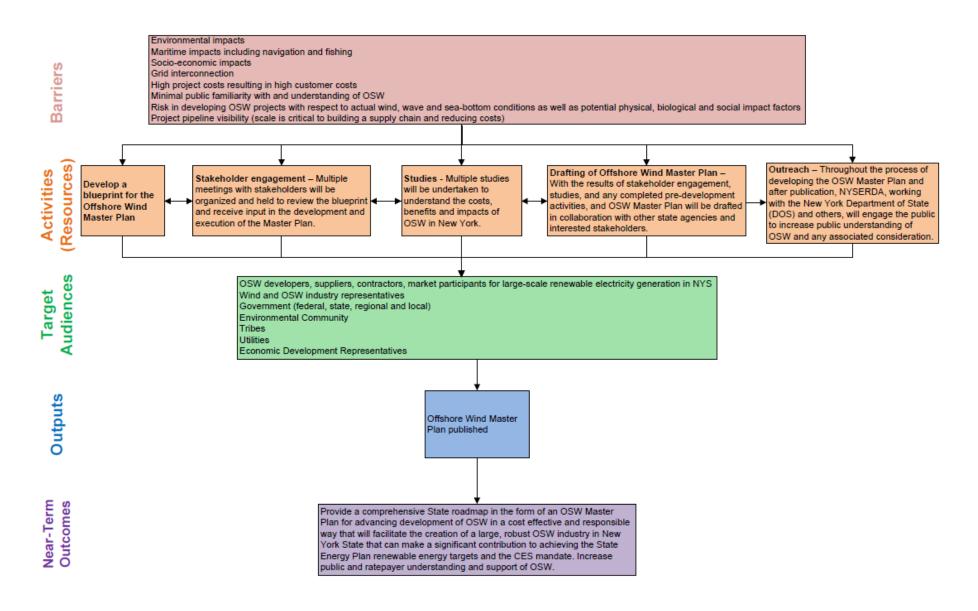
# Verified Gross Savings Specifications

Verified Gross Savings Spec	ification
Date of CEF filing: See cover p	
CEF Chapter Name	Large Scale Renewables
Initiatives (and period)	Offshore Wind Master Plan (2016)
	Offshore Wind Pre-Development Activities (2016)
Initiative Description	Offshore Wind Master Plan
1	Through this initiative, NYSERDA, in conjunction with the NYS
	Department of State and other state agencies, engaged community
	members, environmental advocates, the maritime community,
	industry, tribes and government partnered at all levels to develop
	a New York Offshore Wind Master Plan (Plan) to provide a
	comprehensive state roadmap to advance Atlantic offshore wind
	in a manner that is sensitive to environmental, maritime and social
	issues in a cost effective manner that maximizes environmental
	and economic benefits. The Master Plan provides a comprehensive
	State roadmap for advancing development of offshore wind in a
	cost effective and responsible manner, providing New York with a
	new renewable generation resource that can make a significant
	contribution to the state's clean energy goals and the CES mandate
	and provide related economic development opportunities for New York.
	IOI NEW FOIK.
	Offshore Wind Pre-Development Activities
	This initiative executed the pre-development activities called for
	in the New York Offshore Wind Master Plan. These pre-
	development activities will include collecting and analyzing field
	data and other site assessment work that will reduce Offshore
	Wind (OSW) project risks and costs in New York. The primary
	focus of this initiative is to reduce overall project and ratepayer
	costs by undertaking pre-development work for NYS OSW sites
	that reduce the amount of expensive development capital required
	by private developers, reduce developer risk by providing site
	data, reduce required development timelines and ultimately
	enhance competition between developers.
Gross Savings Methodology	Energy savings are not calculated for the Offshore Wind Master
	Plan and Offshore Wind Pre-Development Activities initiatives.
Realization Rate (RR)	No RR will be determined for these initiatives as there are no
	energy savings.
Planned Verified Gross	Impact evaluation/field verification will not occur for the Offshore
Savings Approach	Wind Master Plan and Offshore Wind Pre-Development Activities
	initiatives.
Exemption from EAM Status	N/A

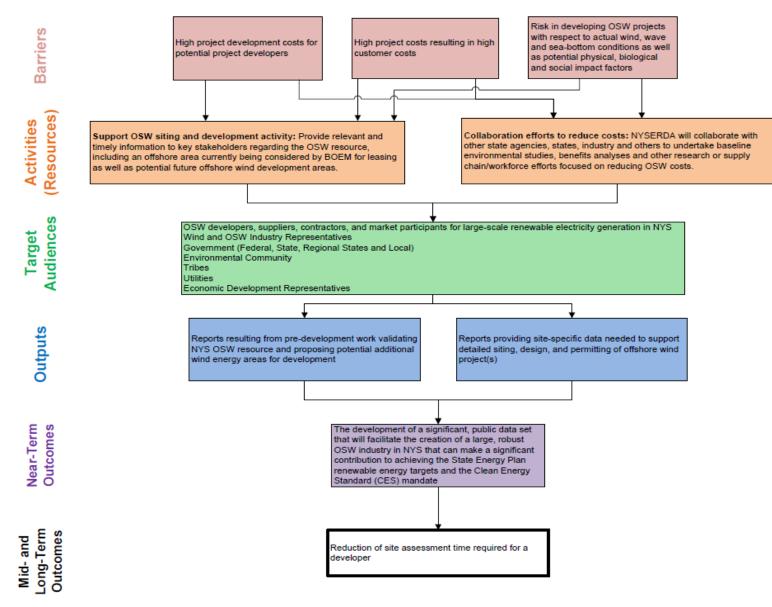
Verified Gross Savings Specif	ication
Date of CEF filing: see cover page	1e
CEF Chapter Name: Large Scale	Renewables
Initiative Name	Office of Renewable Energy Siting (ORES) Support
Program Period	This is a new initiative that was not under a different name previously.
Program Description	ORES will coordinate and undertake environmental reviews and permitting of major renewable energy facilities, and has the authority to issue a single permit for the construction of major renewable energy facilities from both a state and local law perspective, except for any approvals necessary under federal law, including federally delegated permits.
Gross Savings Methodology	Energy savings are not calculated for the ORES Support initiative.
Realization Rate (RR)	No RR will be determined for this initiative as there are no energy savings.
Planned VGS Approach	Impact evaluation/field verification will not occur for the ORES Support initiative.
Exemption from EAM Status	N/A

### Appendix A - Logic Models

### LOGIC MODEL: Offshore Wind Master Plan



### LOGIC MODEL: Offshore Wind (OSW) Pre-Development Activities



## Logic Model: ORES (Not Applicable)

### Appendix B | Initiative Budget and Benefits Summary

#### **Offshore Wind Master Plan**

								Bene	fits Acquisition	Plan						
Direct Benefit	Plan Total	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Energy Efficiency MWh Annual	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Energy Efficiency MWh Lifetime	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Energy Efficiency MMBtu Annual	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Energy Efficiency MMBtu Lifetime	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Energy Efficiency MW	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Renewable Energy MWh Annual	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Renewable Energy MWh Lifetime	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Renewable Energy MW	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
CO2e Emission Reduction (metric tons) Annual	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
CO2e Emission Reduction (metric tons) Lifetime	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Participant Bill Savings Annual	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Participant Bill Savings Lifetime	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Leveraged Funds	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Indirect Benefit	Plan Total	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Energy Efficiency MWh Annual	-								-					-		
Energy Efficiency MMBtu Annual	-	-	-	-	-		-	-	-	-	-	-	-		-	-
Renewable Energy MWh Annual	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Renewable Energy MW Annual		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
CO2e Emission Reduction (metric tons) Annual	-			-		-		-		-	-	-		-	-	-
CO2e Emission Reduction (metric tons) Lifetime		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
core emission neddelion (methe tons) encame																
Energy Usage	Plan Total	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Direct Energy Usage MWh Annual	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Direct Energy Usage MWh Lifetime	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Direct Energy Usage MMBtu Annual	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Direct Energy Usage MMBtu Lifetime	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Indirect Energy Usage MWh Annual	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Indirect Energy Usage MWh Lifetime	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Indirect Energy Usage MMBtu Annual	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Indirect Energy Usage MMBtu Lifetime	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
																-
Participants	Plan Total	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
						-				-	-			-	-	
-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
-			-							-		-			-	-
	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total	-															
																-
								Budø	et Expenditures	Plan						
Budget	Plan Total	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Incentives and Services	Thun Total					-								-		
Implementation	50			-	- 30	20		-								
Research and Technology Studies	4,999,950	450,000	- 786,410	3,507,474	174,501	- 20	- 81,565	-							-	-
Tools, Training and Replication	4,999,950	450,000	786,410	3,507,474	-			-	-						-	
Business Support			-	-	-				-				-		-	-
Total	5,000,000	450,000	786,410	3,507,474	174,531	20	81,565						-			-
Total	5,000,000	450,000	/80,410	3,507,474	1/4,531	20	51,565	-	-	· · · ·	-		-	-		·

#### Table Notes:

\* With the May 2021 IPPR filing of all investment plans, each Appendix B table that accompanies an investment plan was transitioned from yearly commitment-based budget and benefit plans to plans that forecast expenditures and acquired benefits.

#### Appendix B | Initiative Budget and Benefits Summary

#### **Offshore Wind Pre-Development Activities**

								Bene	fits Acquisition	Plan						
Direct Benefit	Plan Total	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Energy Efficiency MWh Annual	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Energy Efficiency MWh Lifetime	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Energy Efficiency MMBtu Annual	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Energy Efficiency MMBtu Lifetime	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Energy Efficiency MW	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Renewable Energy MWh Annual	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Renewable Energy MWh Lifetime	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Renewable Energy MW	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
CO2e Emission Reduction (metric tons) Annual	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
CO2e Emission Reduction (metric tons) Lifetime	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Participant Bill Savings Annual	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Participant Bill Savings Lifetime	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Leveraged Funds	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
										•	•	•	•	•		
Indirect Benefit	Plan Total	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Energy Efficiency MWh Annual	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Energy Efficiency MMBtu Annual	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Renewable Energy MWh Annual	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Renewable Energy MW Annual	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
CO2e Emission Reduction (metric tons) Annual	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
CO2e Emission Reduction (metric tons) Lifetime	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
											•					-
Energy Usage	Plan Total	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Direct Energy Usage MWh Annual	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Direct Energy Usage MWh Lifetime	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Direct Energy Usage MMBtu Annual	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Direct Energy Usage MMBtu Lifetime	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Indirect Energy Usage MWh Annual	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Indirect Energy Usage MWh Lifetime	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Indirect Energy Usage MMBtu Annual	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Indirect Energy Usage MMBtu Lifetime	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Participants	Plan Total	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Total	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
								Budge	t Expenditures	8 Plan						
Budget	Plan Total	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Incentives and Services	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Implementation	1,027,631	7,666	89,937	198,024	587,950	74,154	35,000	34,899	-	-	-	-	-	-	-	-
Research and Technology Studies	8,972,369	-	4,124,013	(1,045,434)	2,601,095	907,450	1,607,620	777,626	-	-	-	-	-	-	-	-
Tools, Training and Replication	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Business Support	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total	10,000,000	7,666	4,213,949	(847,410)	3,189,046	981,605	1,642,620	812,525								

#### Table Notes:

\* With the May 2021 IPPR filing of all investment plans, each Appendix B table that accompanies an investment plan was transitioned from yearly commitment-based budget and benefit plans to plans that forecast expenditures and acquired benefits.

#### Appendix B | Initiative Budget and Benefits Summary

#### Office of Renewable Energy Siting (ORES) Support

								Bene	fits Acquisition	Plan						
Direct Benefit	Plan Total	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Energy Efficiency MWh Annual	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Energy Efficiency MWh Lifetime	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Energy Efficiency MMBtu Annual	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Energy Efficiency MMBtu Lifetime	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Energy Efficiency MW	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Renewable Energy MWh Annual	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Renewable Energy MWh Lifetime	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Renewable Energy MW	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
CO2e Emission Reduction (metric tons) Annual	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
CO2e Emission Reduction (metric tons) Lifetime	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Participant Bill Savings Annual	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Participant Bill Savings Lifetime	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Leveraged Funds	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Indirect Benefit	Plan Total	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Energy Efficiency MWh Annual	-			-					-					-		
Energy Efficiency MMBtu Annual	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Renewable Energy MWh Annual	-	-		-	-	-	-	-	-	-	-	-	-	-	-	-
Renewable Energy MW Annual	-	-		-	-	-	-	-	-	-	-	-	-	-	-	-
CO2e Emission Reduction (metric tons) Annual	-	_		-		-	-		-	-	-	-	-	-	-	_
CO2e Emission Reduction (metric tons) Lifetime	-	-		-		-	-		-	-	-	-	-	-	-	-
core emission neuropain (methe tons) encante		L I									I				I	I
Energy Usage	Plan Total	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Direct Energy Usage MWh Annual	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Direct Energy Usage MWh Lifetime	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Direct Energy Usage MMBtu Annual	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Direct Energy Usage MMBtu Lifetime	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Indirect Energy Usage MWh Annual	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Indirect Energy Usage MWh Lifetime	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Indirect Energy Usage MMBtu Annual	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Indirect Energy Usage MMBtu Lifetime	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		L														
Participants	Plan Total	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
•	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		1														
								Budø	et Exnenditures	Plan						
Budget	Plan Total	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Incentives and Services	Tiali Total	-	2017	2010	2015	2020	-			-		-				
Implementation	8,000,000	_	-	-	-	- 800,000	3,500,000	2,200,000	1,000,000	- 500,000					-	-
Research and Technology Studies	8,000,000	-	-	-	-	800,000	5,500,000	2,200,000	1,000,000	-	-	-	-		-	-
Tools, Training and Replication	1,000,000		-	-	-	-	- 500,000	- 500,000							-	-
	1,000,000		-	-			500,000	500,000								-
Business Support	0.000.000	-	-	-	-		-	-			-	-	-	-	-	-
Total	9,000,000	-	-	-	-	800,000	4,000,000	2,700,000	1,000,000	500,000	-	-	-	-	-	-

#### Table Notes:

\* With the May 2021 IPPR filing of all investment plans, each Appendix B table that accompanies an investment plan was transitioned from yearly commitment-based budget and benefit plans to plans that forecast expenditures and acquired benefits.

### Appendix C | Initiative Outputs and Outcomes Summary

#### **Offshore Wind Master Plan**

	Indicators	Baseline	2019 (cumulative)
	indicators	(Before/Current)	Target
	OSW Master Plan Blueprint published	0	1
Outputs	Stakeholder meetings to review Blueprint and solicit input for OSW Master Plan	0	3
	OSW Master Plan published, providing a comprehensive roadmap to reduce the costs of OSW and accelerate the development of OSW for New York and identifies additional potential offshore wind		
	energy areas.	0	1

#### **Table notes**

a. A 0 (zero) denotes that the actual value is currently believed to be zero for baseline/market metrics.

### Appendix C | Initiative Outputs and Outcomes Summary

### **Offshore Wind Pre-Development Activities**

	Indicators	Baseline	2019 (cumulative)
	indicators	(Before/Current)	Target
Outputs	Report validating NYS OSW wind resource	0	1
	Reports providing site-specific data needed to support detailed siting, design, and permitting of an offshore wind project	0	3
Outcomes	Reduction of site assessment time required for a developer (the Site Assessment Term in BOEM's typical Commercial Leases for Renewable Energy Development on the Outer Continental Shelf)	5 years	4 years
	Reduction of site assessment time required for a developer (the Site Assessment Term in BOEM's typical Commercial Leases for Renewable Energy Development on the Outer Continental Shelf)	5 years	4 years

#### Table notes

a. A 0 (zero) denotes that the actual value is currently believed to be zero for baseline/market metrics.

Appendix C | Initiative Outputs and Outcomes Summary

### Office of Renewable Energy Siting

Not applicable for this initiative.

# Appendix D – Offshore Wind Master Plan and Pre-Development Activities Schedule

	Lead/	2016	04	2017	0.2	02	04	2018	02	02	04	2019	0.2	02	0.4
Master Plan	Collaborators	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
File Blueprint	NYSERDA/DOS														
Stakeholder Engagement & Market Ad. Grp.	NYSERDA/DOS														
Publish Regional Collaborative Studies	NYSERDA														
Studies	NISERDA														
Marine, aviation & safety/security risk ass.	NYSERDA/DOS														
Commercial & rec. fisheries assessments	NYSERDA/DOS														
Essential fish habitat studies	NYSERDA/DEC														
Visual resource assessments	NYSERDA/DOS														
Historic & cultural resource assessments	NYSERDA/DOS														
Cost reduction pathways	NYSERDA														
Grid & interconnection requirements	NYSERDA/DPS														
Regional activity impacts	NYSERDA														
Supply chain assessments	NYSERDA														
Offtake mechanisms & value modeling	NYSERDA														
Additional Wind Energy Area Identification	NYSERDA/DOS														
Draft and publish Master Plan	NYSERDA/DOS						T								
Annual Master Plan Update	NYSERDA/DOS														
•	, , , , , , , , , , , , , , , , , , ,										<b>≜</b>				1
Pre-Development Activities															
Phase 1															
Metocean data measurements & analysis	NYSERDA						_				_				
Acoustic surveys & studies	NYSERDA						_				_				_
Oceanographic surveys & analysis	NYSERDA										_				
Biological resource assessments	NYSERDA						_				_				=
Phase 2 (Consult with Market Advisory Grps)															
Geophysical surveys and analysis	NYSERDA														
Geotechnical surveys and analysis	NYSERDA														
Onshore surveys & land use studies	NYSERDA														
Endangered species assessments	NYSERDA/DEC														
Land & existing infrastructure assessments	NYSERDA														
Socioeconomic, health & safety ass.	NYSERDA														
Wetland & waterbodies assessments	NYSERDA/DOS														
Cumulative effects assessments	NYSERDA														