Matter Number 16-00681, In the Matter of the Clean Energy Fund Investment Plan

Clean Energy Fund: Agriculture

Portfolio: Market Development

Submitted by:

The New York State Energy Research and Development Authority

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	Clean Energy Fund Investment Plan: Agriculture Chapter		
Revision Date	Description of Changes	Revision on Page(s)	
August 18, 2016	Original Issue	Original Issue	
November 1, 2017	Filed Advancing Agricultural Energy Technologies initiative	Multiple	
April 19, 2019	As part of the Annual Investment Plan & Performance Report (IPPR) process, NYSERDA has updated budget and benefit values to align with actuals for past years and adjusted budget and benefit forecasts for future years, as appropriate, based on experience to date. Budget and benefit tables have been moved to Appendix B of this chapter and output/outcome tables have been moved to Appendix C of this chapter. Updated rounding convention has been applied to budget and benefit tables.	Multiple	
June 15, 2020	As part of the Annual Investment Plan & Performance Report (IPPR) process, NYSERDA has updated budget and benefit values to align with actuals for past years and adjusted budget and benefit forecasts for future years, as appropriate, based on experience to date. Appendix C outputs/outcomes tables updated.	Multiple	
May 7, 2021	As part of the Annual Investment Plan & Performance Report (IPPR) process, NYSERDA has updated budget and benefit values to align with actuals for past years and adjusted budget and benefit forecasts for future years, as appropriate, based on experience to date. The investment plans have been updated to provide a	Appendix B	
	bridge between committed and acquired planning. Committed budget and benefits summaries have been added to plan text, while Appendix B has been updated to reflect expenditure & acquired benefits plans.	9-10, 17-18, Appendix B	

14 Agriculture

NYSERDA seeks to address energy efficiency opportunities in the agricultural sector that focus on providing trusted information and build on strengthening relationships with farm partners. To overcome barriers that are impeding progress, the initiatives will seek to address the risk aversion experienced by the owners and operators that energy efficiency could interrupt their agricultural business and processes, lack of trust in the energy efficiency technology to deliver the intended benefits, lack of in-house expertise or time to dedicate to energy improvements, and cost and finance sensitivity.

The first initiative described in this Chapter is Greenhouse Lighting and Systems Engineering, which aims to target energy-related improvements in greenhouse system operations by optimizing energy efficiency, crop yield and quality. The goal will be to establish a Consortium that will become financially self-sufficient by bringing together academia and marketplace knowledge and experience to develop new control systems, lighting products and technical services to increase the adoption of the new technologies in the greenhouse industry.

The second initiative described in this Chapter is Advancing Agriculture Energy Technologies. The goal will be to demonstrate advanced, underused, or emerging technologies or processes to illustrate and document the value proposition of technologies for targeted energy use on farms.

Program investments and activities will be informed via engagement with stakeholders and subject matter experts.

14.1 2030 Greenhouse Lighting and Systems Engineering

14.1.1 Overview

Present	• Overall interact from consumers in locally group food is increasing and to support
Situation	 Overall interest from consumers in locally-grown food is increasing, and to support this demand in New York, with its relatively short growing season, greenhouses are growing rapidly. The United States Department of Agriculture (USDA) census data¹ shows lettuce and tomato, two profitable crops that are well-suited for greenhouse production, growing in New York 10.6% per year from 2007 to 2012. Since 2012, continued rapid growth in greenhouse product value, acreage, year-round usage and control techniques has been observed, leading to newer greenhouses producing more than twice the yields per acre of low-tech greenhouses. Greenhouses are more electricity-intensive (electricity use per square foot) overall than other buildings, including food service buildings and hospitals. Much of this is due to lighting. A typical lighting power density for commercial buildings is 1 watt per square foot, but a lettuce greenhouse in the New York climate uses more than ten times that number. A conservative estimate of the electricity used just for lighting in existing New York State greenhouses producing lettuce and tomatoes in 2015 is 313 GWH per year, which equates to 164,662 metric tons of CO2 annually based on New York's power generation mix.
	Light-emitting diodes (LEDs), unlike traditional high-pressure sodium lighting, could be manufactured to emit a variety of light spectra to meet the needs of specific crops. With the right control systems, even current LEDs marketed to greenhouses can be dimmed, pulsed, and controlled, allowing an unprecedented level of optimization and integration of greenhouse management systems, leading to large energy savings.
	• More advanced control systems for greenhouses also regulate ventilation, lighting, and CO ₂ supplementation. Electricity savings of 70 to 86% (depending on New York State climate zone) are possible through synergistic control of these parameters.
	• Though potential energy savings are very high, a market gap exists because the market players do not understand the potential opportunity. Growers do not have the expertise to design specialized control systems, nor can the lighting industry do it alone because they do not have the deep and specialized understanding in plant physiology and overall greenhouse systems that is needed to optimize crop production and energy usage. This is why packaged solutions for greenhouse production and energy-use optimization do not exist, system-wide demonstrations have not yet occurred at scale, and teams with cross-cutting expertise have not formed on their own.
	The Consortium will develop progressively more advanced control systems that treat greenhouse operations as systems, make market players aware of these systems, develop cross-cutting expertise, and provide training for teams of service providers so that market adoption can occur.
Intervention Strategy	• To facilitate realization of the energy savings potential and address market barriers, NYSERDA will support formation of a Greenhouse Lighting and Systems Engineering (GLASE) Consortium that will synergistically target energy-related improvements to greenhouse system operations (e.g. integrated control of ventilation, lighting, humidity and CO ₂ supplementation).
	 Funding will be provided to Cornell University and Rensselaer Polytechnic Institute (RPI) as core members to advance the Consortium, which will include further membership with the full range of required expertise, including plant biologists,

¹ Based on New York State-specific data from USDA NAFF Census data 2007-2012, published in 2014

	 agricultural engineers, computer software control engineers, and lighting engineers, who together represent world-class expertise on greenhouse operation. Past work performed by core members in this area (including a portfolio of existing patents and proprietary data) forms an in-depth body of knowledge and experience. The Consortium will develop new control systems, lighting products, and technical services, and conduct iterative field testing to demonstrate and refine the systems and products in real-world settings. Deployment of new lighting products will be pursued through manufacturers in the Consortium, working closely with plant biologists in the Consortium. Manufacturers will also work closely with other Consortium members versed in systems integration and greenhouse-specific engineering, who will deploy control systems and provide ongoing technical services to greenhouses. The Consortium will achieve the best possible uptake and deployment of solutions by using the core members' strong industry connections across the LED lighting and greenhouse supply chain with manufacturers, technical service providers, researchers, and through collaboration with specific adoption-ready growers. NYSERDA will also coordinate with the Consortium to provide NYSERDA-based technical service assistance to growers, and work with NYSERDA outreach contractors to assist in information dissemination. Successful integration of synergistic greenhouse operations will decrease operating expenses and optimize production, and in so doing increase revenues for New York growers.
	For a visual representation of this strategy, please reference the flow chart entitled
	"Logic Model: Agriculture - GLASE," which can be found in Appendix A.
Goals	The goal of this initiative is to establish a financially self-sufficient GLASE Consortium to develop new control systems and lighting to shape logica for
	Consortium to develop new control systems and lighting technologies for greenhouses, and through an aggressive and targeted outreach campaign involving
	Consortium and industry partners, facilitate the uptake of the new technologies so
	the benefits may be realized. The GLASE Consortium aims to transform lighting and
	systems management in the rapidly-growing greenhouse industry by optimizing
	energy efficiency, crop yield and quality.
State Energy	This strategy contributes to the goals of the New York State Energy Plan and Clean
Plan/Clean	Energy Standard (CES), including greenhouse gas emission reductions, statewide energy
Energy Standard Link	efficiency improvements and growth in the clean energy economy.
LIIIK	By making greenhouses more efficient, the initiative will mitigate the increase in
	electricity demand resulting from New York's growing greenhouse industry. Through
	use of better control systems, seasonal greenhouses may also extend their growing
	season in the spring and fall, or even extend their operations to year-round, which
	contributes positively to local load factors. These attributes of the program support
	Renewable Energy Vision (REV) concepts regarding electricity demand and load factors.

14.1.2 Target Market Characterization

Target Market	The target market for this initiative is greenhouses and vertical farms ² , with an initial		
Segment(s)	focus on the fastest growing vegetable and other food crop markets in New York State.		
Market	Market participants include:		
Participants	Botanists with demonstrated expertise in greenhouse and vertical farm crop		
	production, particularly hydroponic production of vegetables		

 $^{^2}$ A vertical farm is a greenhouse system where trays of crops are stacked vertically to maximize production per square foot. Unlike greenhouses, all lighting is artificial; there is no sunlight.

- Engineers with demonstrated success in technologies that integrate greenhouse operating systems, sensors and software, including design and modulation
- Lighting designing and manufacturing companies
- Potential manufacturers of improved greenhouse control and lighting products
- Greenhouse growers
- Supermarket produce buyers
- Agriculture and lighting engineers
- Controlled Environment Agriculture researchers
- New York State Department of Agriculture and Markets
- Cooperative Extension agents
- Small lighting sales companies
- Horticulture suppliers
- Energy Auditors
- Academic and research organizations
- Trade associations

Market Readiness

- The Consortium concept was an outgrowth of prior work sponsored by NYSERDA. In one prior project using commercially-available lighting in an operational greenhouse, the traditional LED luminaires performed below the industry standard: high-pressure sodium luminaires. The LEDs did not meet general manufacturer claims for light intensities or energy efficiencies, nor were their spectra optimized for plant growth. Other NYSERDA work led to development of a lighting software management system and a "virtual grower" greenhouse simulator. In still other work, significant energy savings were achieved by sensing the physiological state of the plant and controlling light delivery. This led to the concept of the need for a consortium that could be used to help specify, develop, demonstrate, and tailor systems to individual plant species, which vary widely in their specific needs.
- This would allow LEDs to provide added value to the grower by not only meeting basic grower expectations for energy efficiency and light intensity, but also by providing improved plant responses, including yield and morphology.
- The type and level of control of greenhouse operations has only recently been made possible by the unique attributes of LED lighting. However, to fully take advantage of the opportunity for energy savings, improved LEDs must be paired with improved control systems. Advanced greenhouse controls have the potential to lead to vast savings in greenhouse electricity usage. The potential for electricity reduction is conservatively estimated at 70-86% per greenhouse, (depending on the New York climate zone) leading to an estimated 1,915,000 metric tons of greenhouse gas savings by 2030.
- If New York's greenhouse acreage for lettuce and tomatoes grew by a conservative 10.6% per year, it would reach an estimated \$567 million by 2030 (in 2015 dollars). This would represent a 56.7% penetration of the \$1 billion+ New York market for lettuce and tomatoes alone. There is realistic potential for expansion beyond 2030 as these wholesale market values do not include other vegetables and crops.
- NYSERDA has spent multiple years investigating the technologies and opportunities unique to the greenhouse market sector, and has fostered relationships with key players to bring a consortium of plant scientists and lighting technology and control specialists together. NYSERDA will use its deep understanding of the issues to help market players understand the large potential benefits that greenhouse systems can provide, and to help develop improved systems that synergistically control electricity use. NYSERDA will also use its existing relationships with market players to bring disparate parties together to form teams of cross-cutting expertise.

Customer Value

A successful effort would lead to an overall reduction of 10-16% in total greenhouse operating costs, including electricity and other energy costs (heating) as well as costs for labor, supplies, packaging, delivery, insurance, etc. Greenhouses operate in

- a highly competitive environment with tight profit margins, and they use more electricity per square foot than other applications (e.g., food service, hospitals, offices, hotels, or schools). One type of greenhouse, a plant factory, uses nearly as much electricity on a watt per square foot basis as data centers, which are among the highest users of electricity. Effective management of electricity expenditures is crucial to remaining profitable and competitive, particularly for this energy-intensive sector. Payback for improved systems ranges from one to three years.
- It is anticipated benefits to growers will begin to accrue in the first year of the seven-year program with commercial sales of the first generation of control system products. Electricity reductions from lighting alone are targeted at 50% of a greenhouse's current electricity usage. Electricity reductions for overall systems that control not only lighting but also humidity, ventilation and CO_2 levels, are targeted at 70-86% less electricity usage per greenhouse by year seven.
- The energy efficiency and crop productivity improvements (shorter growth cycles) resulting from advances in greenhouse systems management will be quantified as avoided production of greenhouse gases (metric tons of CO₂) and electricity consumption per unit of crop growth.
- An additional benefit is expected through growth of new business opportunities in New York State for manufacturing the luminaires to a global greenhouse industry.
- Benefits to the consumer that result from production system improvements include fresher, more local products with longer shelf life and improved nutritional value.
- If the 10.6% annual growth in lettuce and tomato greenhouse space were to continue, lettuce and tomato crops produced in New York greenhouses would reach a wholesale market value of \$567 million (in 2015 dollars) by 2030. The wholesale value of all lettuce and tomatoes consumed in New York is currently more than \$1 billion. In addition to lettuce and tomatoes, there are many other crops (vegetables, flowers, herbs, berries, etc.) that could be grown in greenhouses, resulting in a total wholesale value for all crops much greater than \$1 billion.

14.1.3 Stakeholder/Market Engagement

Stakeholder/ Market Engagement and Customer Discovery

- For more than three years, NYSERDA has been collaborating with Cornell and RPI to develop and refine this Consortium concept. NYSERDA has vetted the approach, market assumptions, technology readiness levels, estimates of energy and GHG savings, financial model, and business plan to self-sufficiency. The analysis concluded that there is a high level of technical readiness for the concept. The product development is maturing; the time to market for each individual product has been estimated, and plans are developed so that different products roll out during the seven years that NYSERDA will support the Consortium.
- Marketing to potential GLASE Consortium participants will begin with the more than 30 stakeholders, including many important major market players, who have already signed letters of intent expressing interest in joining the GLASE Consortium.
- The market for greenhouse system control products manufactured in New York is international and includes many well-known traditional lighting companies.
 Expansion of the GLASE Consortium to future members will be part of Consortium activities.
- Existing greenhouse suppliers have a large network of online and print trade publications which will also be used for marketing. The Consortium will coordinate with the Controlled Environment Agriculture (CEA) Advisory Board, New York's newly-formed greenhouse stakeholder group.
- Manufacturing partners will hold an advisory capacity in the Consortium.
- Greenhouse growers will also be fully engaged as advisors and as demonstration sites.

NYSERDA staff will also work with New York State Department of Agriculture & Markets and Cornell Cooperative Extension to connect to the in-state market.

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14.1.4 Theory of Change

Technology Opportunities and Barriers Addressed	 Packaged solutions for greenhouse production and energy-use optimization do not exist. While there are LED technologies that have the potential to improve the energy efficiency and therefore energy costs of greenhouses, they are not tailored to the necessary conditions for enhanced crop production. For example, lighting manufacturers do not specialize in plant physiology, but growers need to synergistically optimize not only lighting but also CO₂, humidity, and ventilation needs. The Consortium will address this by documenting potential and trending market size, disseminating information, and working with key players to implement solutions. The full potential of a system-wide approach to greenhouse control has not been fully demonstrated at scale, and market players are not yet aware of the large potential for benefits that greenhouse systems can provide. A major goal of the Consortium is to promote a system-wide approach to greenhouse operation. The industry currently lacks cross-cutting expertise in greenhouse industry who can integrate lighting with the other parameters to optimize plant health and energy use. The Consortium can help bring these partners together and train them in specialized applications.
Testable Hypotheses	 If greenhouse operators implement innovations that improve and customize their ability to control lighting, ventilation and CO₂ systems for their specific crops, then they will save 70 to 86% of their electricity costs, depending on their New York climate zone. If influential manufacturers and end-users are involved in the Consortium, then they will participate as commercialization partners and demonstration sites that accelerate adoption of new innovations beyond the 18 acres of greenhouses targeted for 2019. If the GLASE Consortium is successful in disseminating information, then paid memberships will occur, resulting in a financially self-sustaining Consortium that continues after the NYSERDA-funded milestones end. If the GLASE Consortium is successful in forming and training teams with crosscutting expertise in specialized applications of greenhouse control systems, then those teams will be able to assist growers in implementation of packaged solutions that optimize energy usage.
Activities	 NYSERDA will contract with Cornell University and RPI to form and advance the GLASE Consortium. In doing so, NYSERDA will: Form and Grow Consortium. Assist Consortium with the design and organizational structure, and draft documents. Monitor Consortium activities, including: formalizing relationships with those who have expressed interest in joining the Consortium and delineating specific activities and roles for each; recruiting new members; targeting influential large manufacturers of luminaires; in order to achieve financial sustainability, finalizing the business model and growing Consortium membership to balance costs and income to achieve financial self-sustainability after year seven; including mechanisms to support partnerships, membership fees, fee-based trainings and services, and royalties and licenses of patentable products. Establish Scientific Advisory Panel. Establish a panel within the Consortium. Also work with existing advisory panels in New York's newly-formed Controlled

- Environment Agriculture trade group³, as appropriate, to identify areas of need/opportunity, vet potential solutions, offer guidance on optimal path to market, provide a source of technical and market intelligence, and serve as a pool of potential demonstration partners.
- Technical Activities. Monitor work of the Consortium as it develops new lighting products as well as new control strategies and services for light, CO₂ and humidity. Work is anticipated to include: optimizing lighting by automating dimming, pulsewidth modulation, and integrating combinations of appropriate wavelengths for optimal crop growth; use of CO₂ enhancement in greenhouses; investigation of LED use to alter plant physiology and morphology as appropriate to increase yield or the production of chemical compounds that increase crop value; design of novel prototype luminaires for greenhouses; and development of software that includes whole greenhouse systems management integrated with light and CO₂ regulation. New products will be tested in small and large pilot settings, and provisional patents will be filed.
- **Deployment Support Activities.** Assist the Consortium with the continual education and outreach to growers and the lighting industry, specifically targeting companies within New York State to assemble and market novel luminaires. Fact sheets, case studies and social media products will publicize the results of the program to growers, lighting manufacturers and others, and highlight participation by various stakeholders. This information will help Consortium members and others better understand best practices and the economics of improved control systems, as well as assist with new member recruitment. Trade association meetings and industry conferences targeting the greenhouse industry will be used to network with key market constituents. Training will be provided to help service providers target the specialized needs of growers. NYSERDA will utilize its Environmental Research Program's Science Advisors for agriculture to provide guidance on market uptake. NYSERDA and the Consortium will work closely with Cornell Cooperative Extension, an experienced provider of assistance to farmers, to disseminate information. NYSERDA will also coordinate this effort with the existing NYSERDA Agricultural Energy Audit program, which performs energy audits for farms. The Consortium will develop and maintain a data warehouse to assist in data dissemination, as well as survey members and non-members to track market adoption rates, associated savings, and product lifespans.

Key Milestones

Milestone 1 (2016) - Complete

Contract with core Consortium members.

Milestone 2 (2016)- Complete

• Review and approve Scientific Advisory Panel structure.

Milestone 3 (2017) - Complete

 Review and approve Consortium business plan to attain financial self-sustainability in 2023.

Milestone 4 (2021)

• Formal training offered to service providers.

Goals Prior to Exit

 Availability of products in the marketplace that can reduce electricity costs (and concomitant carbon emissions). Savings in an individual greenhouse up to 70 to 86% (depending on New York climate zone) are targeted.

³ The Controlled Environment Agriculture trade group is a voluntary information exchange organization with a broad mission of promoting opportunities in controlled environment agriculture.

- The Consortium is self-funding through partnerships, membership fees, fee-based trainings and services, and royalties and licenses of patentable products.
- Demonstrated electricity savings are achieved through synergistic solutions for greenhouse systems. Up to four hardware and software products and up to three services will be commercialized at program's end. There are approximately eight provisional patents filed by the Consortium.
- In addition to the direct savings from the pilots, there are indirect savings resulting from market penetration of improved control systems and lighting technologies in New York tomato and lettuce greenhouse acreage of at least 25%.

14.1.5 Relationship to Utility/REV

Utility Role/Coordination Points	 Utilities may be able to identify specific greenhouses with high energy bills or specific geographic areas with large loads and work collaboratively with the Consortium to address those needs.
Utility Interventions	Utilities currently do not have similar interventions specifically targeted at
in Target Market	this market segment, however customers may be able to take advantage of utility incentive programs for energy efficiency improvements at
	commercial and industrial facilities.

14.1.6 Budgets

The commitment budget for all activities included in this investment plan is as follows:

Funding	Comm	itments
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Budget	Plan Total
Incentives and Services	-
Implementation	-
Research and Technology Studies	4,244,999
Tools, Training and Replication	500,000
Business Support	255,001
Total	5,000,000

-- Commitments Plan ----

Previously Committed	2020	2021	2022	2023	2024	2025
-	-	-	-	-	-	-
-	-	-	-	-	-	-
4,244,999	-	-	-	-	-	-
500,000	-	-	-	-	-	-
255,001	-	-	-	-	-	-
5.000.000	-	_	_	_	_	-

NYSERDA's commitment of funds in this case is to a Consortium who will distribute assistance and information to current and potential participants on NYSERDA's behalf. These activities occur over a longer period of time than is evident from the committed budget noted above.

An annual expenditure budget for all activities included in this investment plan is shown in Appendix B alongside expected acquired benefits. Budgets do not include Administration, Evaluation, or Cost Recovery Fee; these elements are addressed in the Budget Accounting and Benefits chapter filing. The budget as presented in the Budget Accounting and Benefits Chapter will serve as the basis for any subsequent reallocation request. The additional level of detail presented within Appendix B is intended for informational purposes only.

14.1.7 Progress and Performance Metrics

The anticipated commitment benefits totals for the initiative with respect to CEF Order target metrics is as follows:

Benefit Commitments

Direct Benefit (2016-2025)	Plan Total
Energy Efficiency MWh Annual	3,470
Energy Efficiency MMBtu Annual	-
Renewable Energy MWh Annual	-
CO2e Emission Reduction (metric tons) Lifetime	17,361
Participant Bill Savings Lifetime	2,914,800
Leveraged Funds	9,460,000

Indirect Benefit (2016-2030)	Plan Total
Energy Efficiency MWh Annual	364,000
Energy Efficiency MMBtu Annual	-
Renewable Energy MWh Annual	-
CO2e Emission Reduction (metric tons) Lifetime	1,821,139

Benefits summarized in Appendix B represent the plan for acquiring impacts through completed projects or activities.

Benefits, listed as direct are near term benefits directly associated with this initiative's projects. These benefits will be quantified and reported on a quarterly basis and will be validated through later evaluation.

Benefits listed as indirect represent the estimated indirect market effects expected to accrue over the longer term as a result of this investment and follow on market activity. Many interrelated factors impacting indirect benefits (e.g., potential electricity reduction, growth in greenhouse acreage in NY, or market penetration of improved technologies) may vary from projected values. Thus, rather than claim the full and very significant amount of indirect benefits that NYSERDA believes may accrue from this investment, as discussed on other sections of this investment plan, NYSERDA has applied some additional conservativism to the indirect benefit targets in Appendix B. Actual indirect benefits may exceed targets shown in Appendix B. The indirect benefits that accrue from this investment will be quantified and reported based on periodic Market Evaluation studies to validate these forecasted values. Market Evaluation may occur within one year (-/+) of the years noted in the Appendix and projected future indirect benefits and/or budgets necessary to achieve them may be updated based on the results of market evaluation. Indirect impact across NYSERDA initiatives may not be additive due to multiple initiatives operating within market sectors. The values presented in Appendix B are not discounted, however NYSERDA has applied a discount of 50% to the overall portfolio values in the Budget Accounting and Benefits chapter.

Appendix C provides program Activity/Output indicators representing measurable, quantifiable direct results of activities undertaken in the initiative. Outputs are a key way of regularly tracking progress, especially in the early stages of an initiative, before broader market changes are measurable. Outcome indicators can encompass near-term through longer-term changes in market conditions expected to result from the activities/outputs of an intervention. Outcome indicators will have a baseline value and progress will be measured periodically through Market Evaluation.

14.1.8 Fuel Neutrality

Fuel Neutrality	• This initiative is not being delivered on a fuel neutral basis. The focus is electric	
	lighting, ventilation and controls.	

14.1.9 Performance Monitoring and Evaluation Plans

Performance Monitoring & Evaluation Plan

NYSERDA's approach to monitoring and assessing the effectiveness of the initiative and overall market development is described below.

Test-Measure-Adjust Strategy

- Routine reporting on energy savings to date, and progress against identified annual
 energy savings goals will be collected and reviewed. Private sector and federal
 funding leverage will be evaluated.
- The Consortium operations and success, including its ongoing research, will be evaluated annually together with input from the advisory panel with regard to set goals, metrics, outputs and outcomes. Redirecting (as needed) will ensure continued progress against goals.
- Annually assess mix of market participants in the Consortium and determine if outreach strategies have to be updated to attract more members from specific market sectors.
- Survey growers and manufacturers on barriers, perceived benefits and their willingness to participate in the Consortium and/or adopt new products or technologies.
- Annually gather market characterization data from Controlled Environment Agriculture trade association and USDA, as available.
- Track over time the number of non-Consortium members participating in outreach activities.
- Annually monitor small (6,000 square feet) pilot demonstration of efficient LED lights integrated with CO2 supplementation and light and shade control system.
- Annually monitor large (20,000 square feet) pilot demonstration of CO2 supplementation integrated with the light and shade control system.

Agriculture - GLASE Strategy Measurement & Verification

• As part of the implementation strategy, all pilot sites will undergo intense measurement and verification of electricity savings, which will be used to calculate CO₂ savings. Data will be analyzed to increase the understanding of product performance and iteratively improve greenhouse control systems.

Where appropriate, evaluation efforts for this initiative may be combined with other NYSERDA evaluation studies to optimize resources where technologies, market actors, strategy or geographical regions overlap. While serving to reduce and mitigate potentially duplicative evaluation efforts, this approach will also reduce uncertainty in evaluation findings where discrete, initiative-level assessments are otherwise difficult to discern due to such overlaps.

Market Evaluation

- Market Evaluation will draw on the logic model and will include baseline and longitudinal measurement of key indicators of market success.
- Baseline measurements of key performance indicators will occur within one year of strategy approval, including current market penetration of control systems in greenhouses, current product lifespans and current crop production yields.
- Regular (e.g., annual) updates to key performance indicators and measurement of market change, including level of market adoption (replication into non-pilot facilities), and the associated benefits.
- Sources of data will include pilot data, public and commercially available data, data from New York's Controlled Environment Agriculture trade association, and primary data collection through surveys of key market actors.

Impact Evaluation/Field Verification

- As noted above, the implementation of pilots will include intense measurement and verification of electricity savings, which will be used to calculate CO₂ savings. Independent impact evaluation/field verification will rely on measurement and verification conducted as part of the pilot activities and will verify the results of this analysis as needed.
- Replication of improved technologies into other greenhouses in New York State, beyond pilot participants, and the resultant energy benefits will also be subject to independent impact evaluation review. Methodology will be determined, as appropriate, based on the level of adoption and technologies involved.
- Data from Field Verification/Impact Evaluation can be used to help lend confidence in the market, especially among other end users.

14.2 Advancing Agricultural Energy Technologies

14.2.1 Overview

Present Situation

- The agriculture sector (comprised of animal farms and on-farm crop production herein referred to as "farms"), with its over 35,000 farms, contributes \$5.4 billion annually to the State's economy. These facilities also account for approximately 7.2 million acres of farmland, roughly one-quarter of the State's land area. 4
- Total energy use on farms accounts for approximately 9% of farm expenses, or approximately \$450 million in annual expenses. Total energy costs vary from farm to farm. Approximately 45% of dairy farms spend between \$5,000 and \$25,000 annually on utilities, which includes electricity, phone, internet and water, while roughly 10% spend greater than \$25,000.
- The agriculture sector operates under tight margins and farms try to reduce operating expenses to maintain profitability and long-term farm viability. While energy efficiency projects represent a strong cost saving opportunity, identifying what improvements could lower utility expenses, as well as how and where to obtain the appropriate level of technical and financial assistance, can be onerous for farms to navigate.
- The Clean Energy for Agriculture Task Force (CEATF), created by Governor Andrew Cuomo and comprised of leading agricultural organizations, farms, universities, individuals, and state agencies active in the State's agriculture sector, developed a Strategic Plan that identified numerous strategies to address barriers and assist farms. This initiative will address the Technology Advancement and Research and Development Opportunities for Clean Energy and Managing Greenhouse Gas Impacts strategy by implementing a process to identify, highlight, and evaluate barriers and opportunities for technology advancement for clean energy and GHG reduction in agricultural applications.
- NYSERDA currently offers assistance to the agriculture sector through the
 following initiatives: the Agriculture Energy Audit Program and Anaerobic
 Digester Gas to Electricity Program in the Resource Acquisition chapter, the
 Greenhouse Lighting and Systems Engineering (GLASE) Consortium approved
 in the Agriculture Chapter, and a revised Agriculture Energy Audit component
 of FlexTech, that will be issued in 2019 via the Multi-Sector Solutions Chapter,
 as well as the development and distribution of an agriculture best practice
 guide.

⁴ United States Department of Agriculture (USDA) National Agricultural Statistics Service (NASS) census data for 2012.

⁵ Ibid

⁶ Clean Energy for Agriculture Task Force (CEATF) Strategic Plan, prepared by Energy & Resource Solutions, March 2017 (nyserda.ny.gov/CEATF-Plan)

Γ						
Intervention	NYSERDA will identify and demonstrate advanced, underused, or emerging					
Strategy	technologies and processes to determine those that provide cost-effective					
	energy and process efficiency. Underused or emerging technologies are					
	defined as commercially available technologies that are not currently standard					
	practices at farms in NYS.					
	<u> </u>					
	NYSERDA will collect, analyze, and verify demonstration site data to support					
	the business case for the technologies and share the information with the					
	market. NYSERDA will use existing resources that are trusted in the agricultural					
	community (e.g., Cornell Cooperative Extension), as well as webinars,					
	workshops, and events, to disseminate the information.					
	For a visual representation of this strategy, please refer to the flow chart					
	entitled "Logic Model: Advancing Agricultural Energy Technologies," which can					
	be found in Appendix A.					
Goals	Increase the number of farms adopting underused or emerging energy					
	efficiency technologies.					
	Increasing communication and market awareness of clean energy technologies.					
State Energy	This strategy contributes to the goals of the New York State Energy Plan and Clean					
Plan/Clean Energy	Energy Standard (CES), including 40% statewide greenhouse gas emission					
Standard Link	reductions and 600 TBTU of statewide energy efficiency improvements. The 2015					
	New York State Energy Plan highlights the importance of energy efficiency and calls					
	on NYSERDA to "seek to address the diverse set of remaining barriers with new					
	programs and strategies that unlock the potential of energy efficiency to reduce					
	operating costs, spur investment, and create jobs throughout the State".					
	operating costs, spur investment, and create jobs throughout the state.					

14.2.2 Target Market Characterization

Target Market	The target market for this initiative is all New York State farms, with an initial focus			
Segment(s)	on higher energy consuming sub-sectors such as dairy farms.			
Market	Market participants include:			
Participants	Farm equipment vendors and suppliers			
	Farm owners			
	Agricultural industry consultants and partners			
	Soil and Water Districts			
	County Agricultural Business Centers			
	New York State Department of Agriculture and Markets			
	New York Farm Bureau			
	United States Department of Agriculture			
	Cornell Cooperative Extension			
	Clean Energy for Agricultural Task Force			
	New York State investor-owned utilities			
	Energy Auditors			
	Trade Associations			
Market	In the past, NYSERDA has demonstrated what were, at the time, advanced,			
Readiness	underused, or emerging energy-efficiency technologies for dairy farms, which			
	went on to become best practices. The agriculture sector has been more willing			

⁷ Some potential technologies, such as non-conventional cow cooling technologies and ozone laundry, are identified in "Energy Efficiency in New York State Agriculture: Summary of Energy Efficiency Programs and Research Opportunities", NYSERDA Report June 2015. (https://www.nyserda.ny.gov/-/media/Files/Publications/Research/Other-Technical-Reports/energy-efficiency-in-new-york-state-agriculture.pdf) Technologies will not be limited to those identified in the study, it is anticipated that other technologies will be identified through market participant outreach.

	to install new technologies when their peers and neighbor have had successful demonstrations, making peer-to-peer sharing a valuable tool for farm uptake of energy efficiency technologies.
	• Farms and farm supply vendors have indicated, through interviews and feedback on past NYSERDA programs, that providing unbiased information, case studies and illustrating energy efficiency opportunities to the farm sector through a variety of trusted entities and approaches would provide assurance to pursue energy improvements. Farms suggest that case studies highlighting effective best practices and technologies are a successful way to encourage implementation.
Customer Value	 Provision of straightforward technical and financial information about advanced, underused, or emerging energy-efficiency technologies, including the cost to implement, potential savings, payback, and other cost benefits, assist farms in making investment decisions which can provide energy bill savings. Reduced customer acquisition time and costs for service providers and equipment suppliers make it easier to sell new technologies, facilitating market adoption.

14.2.3 Stakeholder/Market Engagement

Stakeholder/Market Engagement	Through the CEATF's working groups, NYSERDA has investigated and obtained marketplace feedback confirming the value of and need for assisting.
	farms in improving energy efficiency, making clean energy decisions and advancing technologies.8

14.2.4 Theory of Change

⁸ The working groups consists of NYSERDA, several NYS farms, Cornell University, Cornell Cooperative Extension, New York State Department of Agriculture & Markets, New York State Department of Environmental Conservation, New York Gas & Electric, National Grid, Northeast Dairy Producers, New York Cow Power Group and NYS Pollution Prevention Institute.

	• Risk aversion . Farms tend to be risk averse in implementing new technologies.				
	Assurance that energy efficiency technologies will not disrupt operations or				
	affect product quality will enable farms to more readily accept and implement the improvements.				
Testable	If underused or emerging farm energy-efficient technologies and processes are				
Hypotheses	identified, demonstrated, and proven effective, and coupled with guidance on				
	how to obtain financial assistance, then farms will adopt the technology to				
	reduce their energy costs.				
Activities	 Identify and demonstrate advanced, underused, or emerging technologies and processes to determine those that provide cost-effective energy and process efficiency opportunities Issue a competitive solicitation to select approximately 20 teams of a technology vendor and farm establishment willing to be the site of a demonstration and for whom the technology fits a need. 				
	 Provide technical assistance through contractors to collect and verify data from demonstration projects. Host sites, with the assistance of technical service providers, will collect information to compare energy use data in base case and post installation scenarios to determine the effectiveness and 				
	efficiency of the technology.				
	Collect, analyze, and verify demonstration site data to support the business case				
	for the technologies and share the information with the market				
	o Identify and implement appropriate channels and strategy for disseminat				
	of business case scenarios for successful underused or emerging technology				
	and process efficiency improvements. Target the most active and truste				
	sources within each sub-sector to disseminate the information to the				
	market.				
	 Develop case study materials to illustrate successful underused and emerging energy efficiency technologies vetted through demonstration 				
	projects that were ultimately installed at a farm.				
	 Disseminate case studies to the relevant farms. Host open house events on a farm to showcase their successful demonstration and invite farms suitable for replication. 				
	 Guide the agriculture sector to available financial resources by assisting 				
	farms in finding possible financial implementation assistance and other incentives available from the utilities, federal agencies (such as USDA) and other available sources.				
Key Milestones	Milestone 1 (2018) - Complete				
1109 1 11100001100	Identify technologies to demonstrate.				
	Milestone 2 (2018)- Complete				
	Issue solicitation to select teams of technology vendor and farms to				
	demonstrate technologies.				
	Milestone 3 (2019)- Complete				
	Contract with teams to demonstrate underused and emerging technologies.				
	contract to annother and and about and emerging technologies.				
	Milestone 4 (2021)				
	Perform targeted outreach of successful business case scenarios to farms				
	suitable for implementing the demonstrated technology.				
Goals Prior to	Reliable market sources compile, develop and maintain current information on				
Exit	advanced clean energy technologies for use by local information-exchange				
	networks.				
	 Advanced technologies are installed by farms outside of demonstration projects. 				
	bridge de manage de la ma				

•	Agriculture vendors and suppliers use energy efficiency as a tool to sell their
	products.

14.2.5 Relationship to Utility/REV

Utility Role/Coordination Points	Utilities will be invited to be participants in the selection committee to ensure on-going collaboration efforts and technologies meet their needs. NYSERDA will share data from underused and emerging technology demonstrations and information on the value proposition of implementing the underused and emerging technology with utilities. This data can be used by utilities to expand their incentive offerings.
Utility Interventions in Target Market	Utility prescriptive and custom incentive programs for farms currently exist in the market through investor owned utilities. With this initiative, NYSERDA can provide the information on technologies once successfully demonstrated. This information will help the utilities expand their incentive program's prescriptive measure lists to reflect the more advanced technologies as they are proven, or can be used as the basis for new customer incentives to support new technologies and approaches.

14.2.6 Budgets

The commitment budget for all activities included in this investment plan is as follows:

Funding Commitments	
Budget	Plan Total
Incentives and Services	-
Implementation	410,017
Research and Technology Studies	3,049,983
Tools, Training and Replication	300,000
Business Support	-
Total	3,760,000

	Commitments Plan					
Previously Committed	2020	2021	2022	2023	2024	2025
ı	1	ı	1	-	1	1
13,757	5,888	100,000	100,000	100,000	90,372	-
2,549,983	-	500,000	1	-	1	-
-	-	75,000	75,000	75,000	75,000	-
-	-	-	-	-	-	-
2,563,740	5,888	675,000	175,000	175,000	165,372	-

An annual expenditure budget for all activities included in this investment plan is shown in Appendix B alongside expected acquired benefits. Budgets do not include Administration, Evaluation, or Cost Recovery Fee; these elements are addressed in the Budget Accounting and Benefits chapter filing. The budget as presented in the Budget Accounting and Benefits Chapter will serve as the basis for any subsequent reallocation request. The additional level of detail presented within Appendix B is intended for informational purposes only.

14.2.7 Progress and Performance Metrics

The anticipated commitment benefits totals for the initiative with respect to CEF Order target metrics is as follows:

Benefit Commitments

Direct Benefit (2016-2025)	Plan Total
Energy Efficiency MWh Annual	11,600
Energy Efficiency MMBtu Annual	180
Renewable Energy MWh Annual	-
CO2e Emission Reduction (metric tons) Lifetime	87,201
Participant Bill Savings Lifetime	23,159,468
Leveraged Funds	759,496

Indirect Benefit (2016-2030)	Plan Total
Energy Efficiency MWh Annual	27,210
Energy Efficiency MMBtu Annual	13,738
Renewable Energy MWh Annual	-
CO2e Emission Reduction (metric tons) Lifetime	215,371

Benefits summarized in Appendix B represent the plan for acquiring impacts through completed projects or activities.

Benefits shown in Appendix B, listed as direct, are direct, near term benefits associated with this initiative's projects. These benefits will be quantified and reported on a quarterly basis and will be validated through later evaluation.

Benefits listed as indirect represent the estimated indirect market effects expected to accrue over the longer term because of this investment and follow on market activity. The indirect benefits that accrue from this investment will be quantified and reported based on periodic Market Evaluation studies to validate these forecasted values. Market Evaluation may occur within one year (-/+) of the years noted in the Appendix and projected future indirect benefits and/or budgets necessary to achieve them may be updated based on the results of market evaluation. Indirect impact across NYSERDA initiatives may not be additive due to multiple initiatives operating within market sectors. The values presented in Appendix B are not discounted, however NYSERDA has applied a discount of 50% to the overall portfolio values in the Budget Accounting and Benefits chapter.

Appendix C provides program Activity/Output indicators representing measurable, quantifiable direct results of activities undertaken in the initiative. Outputs are a key way of regularly tracking progress, especially in the early stages of an initiative, before broader market changes are measurable. Outcome indicators can encompass near-term through longer-term changes in market conditions expected to result from the activities/outputs of an intervention. Outcome indicators will have a baseline value and progress will be measured periodically through Market Evaluation.

14.2.8 Fuel Neutrality

Fuel Neutrality	•	This initiative is not being delivered on a fuel neutral basis. The focus is on
		potential electric saving through the installation of advanced, underused, or
		emerging efficiency technologies.

14.2.9 Performance Monitoring and Evaluation Plans

Performance	NYSERDA's approach to monitoring and assessing the effectiveness of the				
Monitoring &	initiative and overall market development is described below.				
Evaluation Plan	·				
	<u>Test-Measure-Adjust Strategy</u>				

- Collect, analyze and report on progress of the initiative by comparing progress against identified goals on a regular basis (i.e., quarterly, biannually).
- Annually assess the number of demonstration projects to determine if this
 outreach strategy is effective in attracting interest and confidence in energy
 and process efficiency improvements in the agriculture and farm sector.
- Insights as to how the initiative can be optimized will be gathered and applied to future initiative design to ensure greatest market impacts within the identified market sectors.
- Aggregate and analyze data from NYSERDA-supported projects to verify realized energy savings and persistence of savings.
 - o Survey farms on barriers, perceived benefits and their willingness to implement underused and emerging technology.

Where appropriate, evaluation efforts for this initiative may be combined with other NYSERDA evaluation studies to optimize resources where technologies, market actors, strategy or geographical regions overlap. While serving to reduce and mitigate potentially duplicative evaluation efforts, this approach will also reduce uncertainty in evaluation findings where discrete, initiative-level assessments are otherwise difficult to discern due to such overlaps.

Market Evaluation

- Market evaluation will draw on the logic model and will include baseline
 measurements of key market indicators. Regular longitudinal measurements
 (e.g., annual or biennial) will include updates of the baseline metrics as well
 as additional measurements to assess market change resulting from the
 initiative.
- Key market indicators will include, but not be limited to, the rate at which underused or emerging technologies are adopted and replicated by participants and non-participants and knowledge of and confidence in the benefits of underused or emerging approaches and technologies.
- As appropriate, the market evaluation will leverage sector-level market studies as well as publicly and commercially available data to inform the tracking of key market indicators.

Impact Evaluation/Field Verification

- Evaluation M&V will be conducted according to the International Performance Measurement and Verification Protocol (IPMVP) method(s) most appropriate given the measures promoted by this initiative. Data from the impact evaluation can be used to help lend confidence in the market, especially among other end users.
- Evaluation M&V of direct savings will focus on areas of greatest impact and will draw upon project-level data collected by the program.
- Depending on the extent of replication identified in market evaluation activities, impact evaluation may be conducted on a sample of replication projects to assess outcomes.

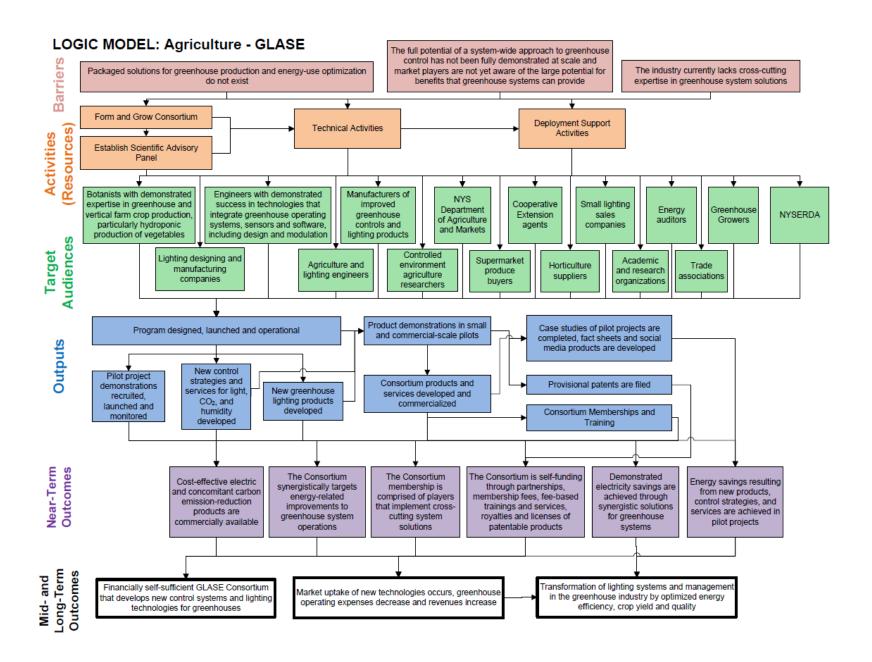
Verified Gross Savings Specifications

Verified Gross Savings Speci	ification
Date of CEF filing: See cover p	age
CEF Chapter Name: Agricultur	re
Initiative Name	2030 Greenhouse Lighting and Systems Engineering (GLASE)
Initiative Period	2016
Initiative Description	To facilitate realization of the energy savings potential and address market barriers, NYSERDA will support formation of a Greenhouse Lighting and Systems Engineering (GLASE) Consortium that will synergistically target energy-related improvements to greenhouse system operations (e.g. integrated control of ventilation, lighting, humidity and CO2 supplementation).
Gross Savings Methodology	As part of the implementation of this initiative, all pilot sites will undergo intense measurement and verification of electricity savings per unit of production, which will be used to calculate CO2 savings. The M&V analysis will be done by Rensselaer Polytechnic Institute and Cornell University. Data will be analyzed to increase the understanding of product performance and iteratively improve greenhouse control systems.
Realization Rate (RR)	No RR has been determined for this program within the preceding five-year time frame
Planned VGS Approach	A desk review of the electricity and CO2 savings from the pilot studies will be conducted periodically. Replication of improved technologies into other greenhouses in New York State, beyond pilot participants, and the resultant energy benefits may be subject to future independent impact
	evaluation review. Methodology will be determined, as appropriate, based on the level of adoption and technologies involved.
	The first two pilot sties have been identified and meter installation has begun. A third party independent evaluation contractor will be procured by NYSERDA Q4 of 2020 to conduct this analysis when the improved technologies and replication projects have been deployed to and adopted by the market. The first set of data is anticipated by Q2 2021.
Exemption from EAM Status	N/A

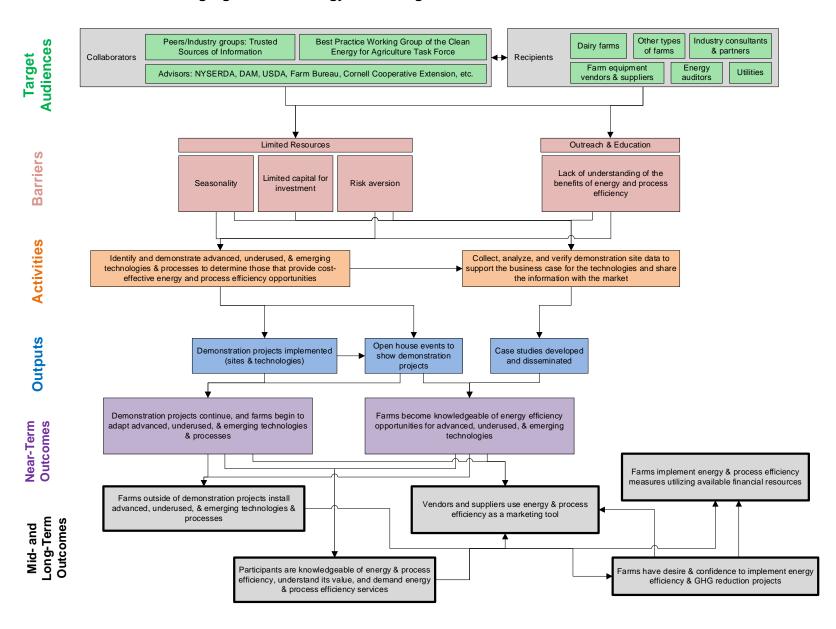
Verified Gross Savings Specification	
Date of CEF filing: See cover page	
CEF Chapter Name: Agriculture	

Initiative Name	Advancing Agricultural Energy Technologies
Initiative Period	2017
Initiative Description	To facilitate the adoption of energy efficiency and clean energy
	technologies among farmers, NYSERDA will identify and
	demonstrate advanced, underused, or emerging technologies.
	Additionally, NYSERDA will develop processes to determine those
	technologies that provide cost-effective energy and process
	efficiency. Underused or emerging technologies are defined as
	commercially available technologies that are not currently
Constant Market Indian	standard practices at farms in NYS.
Gross Savings Methodology	The data from NYSERDA-supported projects will be aggregated
	and analyzed by a third party contractor using a pre-post
	regression analysis to verify realized energy savings per unit of
	production (in this case per head of lettuce). Energy efficient
Dealt attended (DD)	measure savings are calculated using deemed values.
Realization Rate (RR)	No RR has been determined for this program within the preceding
	five-year time frame.
Planned VGS Approach	The initiative will undergo Gross Savings Analysis for program
	period 2017 – 2019 and details related to the Gross Savings
	Analysis methodology will be submitted in an EM&V Plan in Q4
	2020.
	A third newty independent evaluation contractor will be calcuted to
	A third-party independent evaluation contractor will be selected to
	conduct a Measure Adoption Rate (MAR) assessment. This is MAR
	is planned to commence Q4 2020 and will utilize the deemed
	savings values established and applied in the Gross Savings
	Methodology.
	Because the goal of this project is to support 20 demonstration
	sites, evaluation M&V of direct savings will focus on the
	demonstration sites, which show the greatest energy efficiency
	impact and will draw upon project-level data collected by the
	program. Impact evaluation activity is planned to include desk
	reviews of all projects with on-site verification for a sample of
	projects. Depending on the extent of replication identified in
	market evaluation activities, impact evaluation may be conducted
	on a sample of replication projects to assess outcomes.
Exemption from EAM Status	N/A
	1 /

Appendix A – Logic Models



LOGIC MODEL: Advancing Agricultural Energy Technologies



Appendix B | Initiative Budget and Benefits Summary

2030 GLASE

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-- Benefits Acquisition Plan --

Table Note

- * With the May 2021 IPPR filing of all investment plans, each Appendix B table that accompanies an investment plan was transitioned from yearly commitment-based budget and benefit plans to plans that forecast expenditures and acquired benefits.
- a. Assumes a 10-year measure life. Customer bill savings are calculated as direct energy bill savings realized by customers participating in NYSERDA's programs.
- b. Participants are defined as paid Consortium members

Appendix B | Initiative Budget and Benefits Summary

Advancing Agricultural Energy Technologies

Direct Benefit	Plan Total	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Energy Efficiency MWh Annual	11,600	-	-	-	-	-	-	2,900	2,900	2,900	2,900	-	-	-	-	-
Energy Efficiency MWh Lifetime	174,000	-	-	-	-	-	-	43,500	43,500	43,500	43,500	-	-	-	-	-
Energy Efficiency MMBtu Annual	180	-	-	-	-	-	-	45	45	45	45	-	-	-	-	-
Energy Efficiency MMBtu Lifetime	2,700	-	-	-	-	-	-	675	675	675	675	-	-	-	-	-
Energy Efficiency MW	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Renewable Energy MWh Annual	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Renewable Energy MWh Lifetime	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Renewable Energy MW	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
CO2e Emission Reduction (metric tons) Annual	5,813	-	-	-	-	-	-	1,453	1,453	1,453	1,453	-	-	-	-	-
CO2e Emission Reduction (metric tons) Lifetime	87,201	-	-	-	-	-	-	21,800	21,800	21,800	21,800	-	-	-	-	-
Participant Bill Savings Annual	1,543,965	-	-	-	-	-	-	385,991	385,991	385,991	385,991	-	-	-	-	-
Participant Bill Savings Lifetime	23,159,468	-	-	-	-	-	-	5,789,867	5,789,867	5,789,867	5,789,867	-	-	-	-	-
Leveraged Funds	759,496	-	-	-	-	27,771	106,725	187,500	250,000	125,000	62,500	-	-	-	-	-
									•							
Indirect Benefit	Plan Total	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Energy Efficiency MWh Annual	27,210	-	-	-	-	-	-	-	-	12,500	12,500	-	-	-	-	2,210
Energy Efficiency MMBtu Annual	13,738	-	-	-	-	-	-	-	-	6,869	6,869	-	-	-	-	-
Renewable Energy MWh Annual	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Renewable Energy MW Annual	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
CO2e Emission Reduction (metric tons) Annual	14,358	-	-	-	-	-	-	-	-	6,626	6,626	-	-	-	-	1,100
CO2e Emission Reduction (metric tons) Lifetime	215,371	-	-	-	-	-	-	-	-	99,393	99,393	-	-	-	-	16,585
Energy Usage	Plan Total	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Direct Energy Usage MWh Annual	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Direct Energy Usage MWh Lifetime	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Direct Energy Usage MMBtu Annual	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Direct Energy Usage MMBtu Lifetime	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Indirect Energy Usage MWh Annual	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Indirect Energy Usage MWh Lifetime	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Indirect Energy Usage MMBtu Annual	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Indirect Energy Usage MMBtu Lifetime	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Participants	Plan Total	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Participants	8	-	-	-	-	2	4	2	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total	8	-	-	-	-	2	4	2	-	-	-	-	-			-
									•							
								Budge	t Expenditures	Plan						
Budget	Plan Total	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Incentives and Services																
Incentives and Services Implementation	410,017	-	-	1,929	2,508	9,285	5,923	100,000	100,000	100,000	90,372	-	-	-	-	-
Implementation	410,017 3,049,983	-	-	1,929	2,508 12,000	9,285 111,083	5,923 426,900	100,000 750,000	1,000,000	100,000 500,000	90,372 250,000	-	-	-	-	-
		-	-										-	-	-	-
Implementation Research and Technology Studies	3,049,983	-			12,000			750,000	1,000,000	500,000	250,000	-	-	-	- - -	-

Table Notes

Total

14,508

120,368

432,823

925,000

1,175,000

675,000

415,372

1,929

3,760,000

^{*} With the May 2021 IPPR filing of all investment plans, each Appendix B table that accompanies an investment plan was transitioned from yearly commitment-based budget and benefit plans to plans that forecast expenditures and acquired benefits.

a. Participants are teams selected to demonstrate advanced or underused technologies.

$\textbf{Appendix} \ \textbf{C} \ | \ \ \text{Initiative Outputs and Outcomes Summary}$

2030 GLASE

	Indicators	Baseline	2022 (cumulative)
	indicators	(Before/Current)	Target
	Number of paid Consortium memberships	0	25
	Greenhouse area used for pilot testing (sq ft)	0	26,000
Outputs	Number of services developed	0	3
	Number of product variations tested in pilot systems	0	8
	Number of case studies developed	0	4
	Average market penetration of improved technologies in New York greenhouse acreage in the lettuce and tomato sectors	0%	25%
	Number of provisional patents filed	0	8
	Reduction in greenhouse electricity use in New York (depending on NYS climate zone)	0	Up to 70-86%
Outcomes	Number of acres of greenhouses in New York (beyond pilot participants) adopting the improved technologies	0	23
	Consortium remains viable after NYSERDA milestones are completed		Projections for Year 8 financials show positive cash flow. Consortium
		n/a	has 25-30 paying members.

Table notes

a. A 0 (zero) denotes that the actual value is currently believed to be zero for baseline/market metrics.

Appendix C | Initiative Outputs and Outcomes Summary

Advancing Agricultural Energy Technologies

	Indicators	Baseline (Before/Current)	2022 (cumulative) Target
	Number of farm sites hosting demonstration projects	0	50
	Number of case studies developed and disseminated	0	10
	Number of open houses hosted	0	2
Outcomes	Number of farms knowledgeable of energy efficiency opportunities for underused or emerging technologies	82	100

Table notes

a. A 0 (zero) denotes that the actual value is currently believed to be zero for baseline/market metrics. These values reflect metrics for this initiative only, and does not include any prior NYSERDA demonstration project efforts which focused on different technologies.