

NEXT STEP

A periodic update on the Saratoga Technology + Energy Park® (STEP®)

August 2009 • Issue 8

TEC-SMART CONSTRUCTION ON TRACK FOR JANUARY 2010 OPENING

onstruction Update On March 11th, the construction for TEC-SMART, the Training and Education Center for Semiconductor and Alternative and Renewable Technologies, began in the Saratoga Technology + Energy Park® (STEP®). As of June 18th, steel has been placed in the ground; ensuring construction is on-schedule for a completion date of January 2010, classes are set to begin that spring semester.

The TEC-SMART facility will not only be home to clean energy training programs, but the building will also serve as a showcase and teaching tool for clean energy systems. Some of these systems have already undergone construction, including geothermal and passive solar. Twenty-four of the 65 wells for this system have been drilled throughout the grounds of the facility. The 65 wells, expected to be completed within the next month, will be marked with Hudson Valley logos so visitors can see where the wells are placed. The large trombe wall, which spans the length of the interior of the facility and is used for passive solar heating, has also been completed.

Partnerships

TEC-SMART is a joint initiative between Hudson Valley Community College and the New York State Energy Research and Development Authority (NYSERDA). TEC-SMART has enlisted the help of the architecture firm Perkins+Will to design the building, as well as LeChase Construction Services to manage the construction of the facility.

Perkins + Will is both nationally and internationally recognized for achievements in the corporate, commercial and civic arenas, healthcare, higher education, K − 12 education and science and technology. Perkins+Will has the highest number of U.S. Green Building Council LEED® Accredited Professionals in North America, with nearly half of the firm's professionals accredited.

"With an expertise in higher education, working with schools such as Massachusetts Institute of Technology (MIT), Duke University, Roger Williams University, St. John's University and the University of North Carolina, as well as an expertise in science and technology, Hudson Valley Community College found the partnership with Perkins+Will to be a perfect fit," said Joe Sarubbi, Executive Director of TEC-SMART LeChase Construction is a full-service construction firm with extensive experience in a wide range of industries. LeChase specializes in

Architects Rendering

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Joe Sarubbi
Executive Director, TEC-SMART

With the current state of the economy and a stimulus package that supports the growth of renewable energy, the timing is right for such a collaborative training initiative.

professional planning and preconstruction consultation, construction management, general construction, design-building services, facility management services, realty services and project solutions. LeChase has performed work for a variety of industries, including education, medical and healthcare facilities, as well as process industrial, clean room, corporate office, R&D, commercial, retail, sports/entertainment and multi-resident housing facilities. LeChase is also an active member of the United States Green Building Council, and is well–versed in the LEED® (Leadership in Energy and Environmental Design) certification process.

"LeChase has worked on green projects with many higher education institutions, helping schools such as Binghamton University and Cornell University achieve Silver LEED certification," said Sarubbi. "With a goal of Gold LEED certification, Hudson Valley knows LeChase is the ideal construction management firm to help us achieve this goal."

TEC-SMART has also aquired internal help, with the hiring of Jessica Shahda as Technical Assistant. Jessica came from Hudson Valley's Communications Office, and has a background in marketing, public relations and community relations.

"With my experience in community relations and technology, combined with my familiarity with Hudson Valley's mission to serve the Capital Region in developing a skilled technology workforce, I feel this is a perfect fit and am thrilled to be involved with TEC-SMART," said Shahda.

"The combined efforts of Perkins+Will, LeChase, Hudson Valley Community College and NYSERDA are sure to make TEC-SMART the premier training facility for today's emerging technologies on the East Coast," said Sarubbi. "It's been a wonderful and rewarding experience as each organization and company has really stepped up to the plate to ensure a beautiful facility is constructed on-time to open January 2010."

Next Steps

The construction team will be visiting the manufacturer of gluelam beams in Unadilla, NY, to observe the gluelam construction process, as the beams are one of the signature features of TEC-SMART. In addition, a large storage tank will be placed under a stone basin on the east side of the facility to collect rain water off of the roof to be used for gray water.









NYSERDA, UALBANY NANOCOLLEGE, AND NYSTAR PARTNER TO PROVIDE CLEAN ENERGY AND ENVIRONMENTAL TECHNOLOGY BUSINESS SUPPORT SERVICES

ew York, NY—In his remarks to the New Energy New York "New Energy Symposium" in Manhattan, New York State Energy Research and Development Authority (NYSERDA) President and CEO Francis J. Murray, Jr. announced that the College of Nanoscale Science and Engineering (CNSE) of the University at Albany and the New York State Foundation for Science, Technology, and Innovation (NYSTAR) have entered into agreements with NYSERDA to provide support for the growth of clean energy and environmental technology companies at the Saratoga Technology + Energy Park® (STEP®) and throughout New York state. Already home to several companies involved in the manufacturing and deployment of clean energy and environmental technologies, STEP is an innovative knowledge-based community committed to the success of clean energy and environmental technology businesses so they can grow, create jobs, and compete in national and global marketplaces.

"Creating an environment that allows new ventures to access a variety of business services, technical support, and state-of-the-art research and development equipment is essential to ensure sustained growth and continued job creation within the clean energy industry," Murray stated. "As a national leader in the development and promotion of energy-efficient and clean energy technologies, NYSERDA and our partners are committed to providing companies the services they need to undertake new ventures and expand into new markets, and to create jobs. Developing these businesses will not only help meet our energy challenges, it also will continue to position New York as a leader in the thriving clean energy economy."

Separate agreements have been signed by NYSERDA with CNSE and NYSTAR that will lay the groundwork to provide business and technology support to established, emerging, or future clean energy businesses throughout New York state and for tenants located at STEP. Because the economic development missions

of each of the parties include the support for emerging clean energy and environmental technology related companies, each party understands the importance of fostering growth within the clean tech sector and the importance of collaborating to leverage each others' expertise and resources.



Dr. Alain E. Kaloyeros, Senior Vice President and Chief Executive Officer of CNSE said, "The UAlbany NanoCollege is delighted to partner with NYSERDA and NYSTAR on this initiative that will support the expansion and growth of clean energy and environmental technologies and companies across New York State. As nanoscale innovations continue to drive new applications for alternative and renewable sources of energy, this collaboration will serve to enable access to the cutting-edge research and development critical for advancing green technologies that will fuel energy independence and environmental sustainability."

Outreach services such as seminars, workshops, and one-on-one counseling, as well as the development of opportunities for strategic partnering, alliances, collaborative research and development, and business development activities that create value for entrepreneurs, investors, and early stage companies, are all possible services to be offered as a result of the MOU's to clean energy companies located at STEP.

Dr. Pradeep Haldar, Director of CNSE's Energy and Environmental Technology Applications





Center ("E2TAC") said, "The educational, technical, and strategic capabilities of CNSE, in partnership with NYSERDA's expertise in supporting the development of alternative and renewable energy technologies, will provide a powerful combination to drive new opportunities in the emerging clean energy sector throughout New York state. We look forward to working closely with NYSERDA to help advance the innovative green technologies that will foster both economic and environmental benefits."

"NYSTAR's collaboration with NYSERDA to provide support for STEP tenants and clean energy companies will ensure that New York's emerging energy companies can benefit from statewide public/private opportunities. This

agreement formalizes the strong partnership NYSTAR has enjoyed with NYSERDA and STEP, which will broaden the reach of the NYSTAR technology development and commercialization network to help New York's clean energy companies grow and create jobs," said Edward Reinfurt, Executive Director of the New York State Foundation for Science, Technology and Innovation.

NYSERDA will continue to actively market and promote its research and development program funding opportunities to attract clean energy manufacturing companies to STEP. Assistance is available for businesses and entrepreneurs who are starting out, launching new products or services, or expanding existing operations.

FEDERAL STIMULUS MONEY WILL PAY FOR GREEN ENERGY PROJECTS



he U.S. Department of Energy has approved New York state's plan for using \$123 million in federal stimulus funding to advance the governor's energy initiatives.

The stimulus spending will include \$91.2 million in grants to local governments, schools, hospitals, public colleges and universities and not-for-profit organizations to further energy conservation; a \$4.4 million program in support of Governor Paterson's effort to make stricter energy codes for new buildings, and a solar energy program costing \$27.4 million that includes a partnership with the Long Island Power Authority to purchase 50 megawatts of solar energy. This is the first large-scale solar power purchase agreement project in the state, according to the governor's press office.

The New York State Energy Research and Development Authority also submitted proposals to carry out a \$4.6 million "Clean Fleet" program that will introduce vehicles that run on natural gas, propane, hydrogen, or use electricity.

"Just as we are doing in New York, President Obama and Congress have made clean energy investment a central part of their economic recovery strategy for the nation," Governor Paterson said.

NYSERDA said the plan will save energy, increase energy production from renewable sources, and reduce greenhouse gas emissions. Along with providing clean energy, the plan is predicted to create job opportunities in the clean energy sector.

"This funding will provide an important boost for state economies, help put Americans back to work, and move us toward energy independence," said U.S. Department of Energy Secretary Steven Chu.

County and local governments and organizations that responded to Governor Paterson's call for shovel-ready projects were all considered when devising the plan. "Under Governor Paterson's leadership, state agencies and authorities have been maximizing the value of stimulus dollars by investing in projects that create goodpaying jobs, while protecting the environment and reducing the local property tax burden," said NYSERDA President and CEO Francis J. Murray, Jr.

STEP Tenants should contact Tricia King at 862-1090 ext. 3479 for further information.

TEC-SMART JOB FAIR

udson Valley Community College is searching for adjunct professors to teach at its new facility located in Malta, NY. The facility will open in January 2010 and an information session about the positions available will be held on September 16 from 4 – 6 p.m. The information session will take place at 107 Hermes in the Saratoga Technology and Energy Park ®(STEP®) adjacent to the site of Hudson Valley's new facility.

The new facility, TEC-SMART (Training and Education Center for Semiconductor Manufacturing and Alternative and Renewable Technologies www.hvcc.edu/tecsmart) will feature more than a dozen state-of-the-art classrooms and laboratories that will be used to train the workforce in green technologies, including semiconductor manufacturing, photovoltaic, geothermal, alternative fuels and wind energy.

In addition, courses will be offered at the facility in Business and the Liberal Arts and Sciences area, including English, psychology, math and more.

Adjunct Professors are needed in the areas of Automotive, Electrical Engineering Technology, Semiconductor Manufacturing, Photovoltaic, Geothermal, Large Wind, Business, English and Psychology.

For more information about the information session and the Adjunct Professor positions available, please contact Phil White at (518) 629-7149 or p.white@hvcc.edu. For directions to the facility please visit http://step.nyserda.org/directions.html.

Hudson Valley Community College is an Affirmative Action/Equal Opportunity Employer.





Training and Education Center for Semiconductor Manufacturing and Alternative and Renewable Technologies

UALBANY'S SMALL BUSINESS DEVELOPMENT CENTER AMONG TOP TEN IN NATION

LBANY, N.Y. (May 5, 2009) -- The New York State Small Business Development Center (SBDC), based at the University at Albany, has been named among the top ten centers in the nation by the U.S. Small Business Administration. The center, part of UAlbany's School of Business, was named the Region II winner for New York, New Jersey, Puerto Rico, and the U.S. Virgin Islands. The Center was

recognized for the "innovative way it champions small businesses while providing programs and services for entrepreneurs."

"Small businesses and entrepreneurs are the key engine of job growth and improvements in our economic performance," said School of Business Dean Dr. Donald Siegel. "This





William Brigham, Director Small Business Development Center, University At Albany

The top ten designation is an honor that reaches well beyond the SBDC program", said Brigham.
"When we accepted this award, it was on behalf of all the economic development organizations, lenders, Chambers, and other organizations that make small businesses successful. Clearly, this award is all about collaboration.

award confirms what we've long known -that UAlbany's Small Business Development
Center provides local entrepreneurs with the
key advisement services they need to launch
and sustain a profitable company."

"For 25 years, UAlbany's Small Business Development Center has helped startup and existing companies develop strategic business plans and identify funding sources," said UAlbany SBDC director William Brigham. "The center's goal is to provide Capital Region entrepreneurs with the facts and business acumen they need to help their organizations succeed."

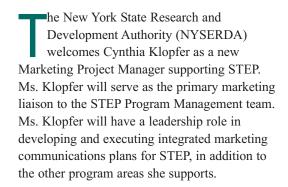
With the support of the U.S. Small Business Administration and the University at Albany, the UAlbany SBDC contributes to the local, regional, and state economies. The center is the state's leading provider of small business management and technical services. Since its inception in 1984, the UAlbany SBDC has

provided business assistance to 17,263 entrepreneurs with 146,948 counseling hours, resulting in more than \$224 million in economic investment and 8,586 created or saved jobs. In 2008, the economic investment of UAlbany SBDC clients exceeded \$34 million.

Educationally and culturally, the University at Albany-SUNY puts "The World Within Reach" for its 18,000 students. An internationally recognized research university with 56 undergraduate majors and 128 graduate degree programs, UAlbany is a leader among all New York State colleges and universities in such diverse fields as public policy, nanotechnology and criminal justice. With a curriculum enhanced by 300 study-abroad opportunities, UAlbany launches great careers. For more information about this globally ranked University, visit www.albany.edu. For UAlbany's extensive roster of faculty experts, visit www.albany.edu/news/experts.shtml.

NYSERDA and SBDC have recently executed an mou and we will discuss specific details in the next STEP newsletter.

NYSERDA ANNOUNCES NEW MARKETING PROJECT MANAGER SUPPORTING STEP



Ms. Klopfer comes to NYSERDA from IBM Corporation, where she spent the last 15 years developing and executing integrated marketing campaign plans for North America. The bulk of her career was spent with IBM's Software Division, and most recently she was on IBM's channel enablement team promoting the smarter planet campaign. Ms. Klopfer holds a Bachelor of Arts in English from State University of New

York College at Potsdam. She is a long time member of the American Marketing Association and some of her professional specialty areas include Marketing Strategy, Project Management, Interactive Marketing and Results Reporting. As a resident of Ballston Spa, Ms. Klopfer has been following the development of the technology park in Malta for some time. "I am thrilled to be part of the NYSERDA team, working with so many people who are specialists in their areas and who are passionate about clean energy technology. I share their enthusiasm and am looking forward to leveraging my marketing skills to support this important industry. The Saratoga Technology + Energy Park is in my backyard and is already very near and dear to my heart. It is a pleasure for me to have this opportunity to contribute to STEP's growth and development."



Cynthia Klopfer Marketing Project Manager

IPOOL2 OFFERS NEW VANPOOL PROGRAM

Pool2 is offering a new vanpool program service that is a great, cost-effective alternative for tenants' daily commute. If you travel about 15 miles or more one-way to work and have a schedule that's relatively consistent, you're a good prospect. Because you share the cost with up to 14 other people, vanpooling is typically much less expensive than driving yourself to work. In addition, because VPSI, Inc has been awarded funding through a

NYSERDA/NYSDOT competitive solicitation, Capital Region vanpoolers will receive special discounted fares. There are also Federal Tax incentives for vanpooling. Bottom-line, vanpoolers generally pay around 5-10 cents per mile to commute in a vanpool. We encourage STEP tenants to take advantage of this valuable resource. For more information on iPool2, please visit www.ipool2.org.



TREASURY, ENERGY ANNOUNCE MORE THAN \$2 BILLION IN RECOVERY ACT TAX CREDITS FOR ENERGY MANUFACTURERS

s part of an innovative partnership aimed at increasing economic development while setting our nation on the path to energy independence, the U.S. Department of the Treasury and the U.S. Department of Energy today announced a program to award \$2.3 billion in tax credits for manufacturers of advanced energy equipment. Authorized by the American Recovery and Reinvestment Act (Recovery Act), this new program will provide tax credits to manufacturers who produce clean energy equipment.

"This program will help encourage innovation in design of clean energy technologies," said Treasury Secretary Tim Geithner. "This partnership between Treasury and Energy adds an important new dimension to the incentives created in the Recovery Act to increase US manufacturing output, improve energy efficiency, and develop alternative sources of energy."

The Recovery Act created a new tax credit program by authorizing Treasury to provide developers with an investment tax credit of 30 percent for facilities that manufacture particular types of energy equipment. Qualifying manufactures will produce solar, wind, and geothermal energy equipment; fuel cells,

microturbines, and batteries; electric cars; electric grids to support the transmission of renewable energy; energy conservation technologies; and equipment that captures and sequesters carbon dioxide or reduces greenhouse gas emissions.

Said Energy Secretary Steven Chu: "These tax credits will help create thousands of high quality manufacturing jobs in some of the highest growth segments of the economy. This is an opportunity to develop our global leadership in clean energy manufacturing and build a secure, sustained base of jobs for America's workers."

The manufacturing tax credit is capped at \$2.3 billion, and credits are available for two years or until the cap is reached. Companies can expect to receive payments within 180 days of filing for the credit. To view the program summary and guidance for applying for the tax credit, please visit http://www.energy.gov/recovery/48C.htm.

The announcement of the manufacturing tax credit is the next step in an innovative partnership between Treasury and Energy aimed at promoting energy production and energy



NYSERDA FUNDING OPPORTUNITIES

Development at the Saratoga Technology + Energy Park® (STEP®) – PON 1116 NYSERDA invites proposals from business entities or developers (Company, Developer, or collectively, applicant) seeking to construct a building and related improvement at STEP in Town of Malta, Saratoga County, New York.

Clean Energy Technology
Manufacturing Incentive
Program – PON 1176
NYSERDA invites proposals to
expand the level of manufacturing
of clean energy technology
products in New York.

Clean Energy Business Growth & Development – PON 1260

This program supports the growth and development of clean energy companies in New York State by supporting business activities that enable their expansion.

Industrial Process & Product Innovation – PON 1276

NYSERDA seeks proposals for projects that develop, demonstrate, or commercialize innovative technologies that provide an energy benefit for an industrial process in New York state in the manufacturing or agricultural sectors.

For more information, visit www.nyserda.org/funding

independence. Tax programs have provided successful incentives for encouraging the development of renewable energy in the past in 2006 alone, approximately \$550 million in renewable energy tax credits were provided to 450 businesses. In July, Treasury and Energy

announced the availability of a payment in lieu of tax credits for facilities that produce renewable energy, a program that is expected to result in more than \$3 billion of stimulus for energy development in rural and urban communities.

WHAT'S NEW AT STEP

onstructionMercer Construction Co., LLC,
was awarded the utilities extension
project, extending water, sewer, gas, electric
and telecommunications from 107 Hermes
Rd into the second neighborhood of
development. Once completed, utilities
will not only serve the TEC-SMART facility,
but other potential buildings within the
neighborhood.

Ice Storm Damage-

As those working at STEP at the time can attest, the December 2008 ice storm caused a great deal of damage. The extent of damage throughout the region was sufficient for the Federal Emergency Management Agency, (FEMA), to declare many counties in the Capital Region a disaster area. Working with FEMA adjusters, NYSERDA anticipates being reimbursed for the majority of the cost of plowing and salting immediately after the storm, the tree removal in February and April, and administrative costs.

Collaboration Efforts-

Over the past few weeks, NYSERDA has entered into four Memorandums of Understanding (MOU) with the College of Nanoscale Science and Engineering (CNSE), New York State Foundation for Science, Technology and Innovation (NYSTAR), the Small Business Development Center (SBDC), the Center for Economic Growth (CEG), and the Saratoga Economic Development Corporation (SEDC). Each entity brings an area of expertise that will be of assistance to our partners at STEP.

CNSE will provide development assistance, and opportunities for strategic partnering, alliances, and business development incentives that create value for entrepreneurs, investors, and early stage companies. Such assistance will consist of business plans, strategic advice, and financial recommendations.

The SBDC will provide one-on-one business counseling services, including the identification of funding sources, marketing and export/ import assistance, with a program geared towards technology-based companies, Technology Entrepreneur in Residence. Through this program, the SBDC will develop a program providing special mentoring and strategic advice to support startup and mid-sized technology companies.

NYSTAR will promote grants that may be beneficial to STEP tenants, while responding to inquiries and facilitating meetings with research teams.

CEG will offer business and technology acceleration support, and manufacturing assistance programs such as lean manufacturing and ISO 9000 certification. It will also provide mentors and advisors, facilitate access to investor, market and international networks, and access to its series of monthly programs and networking events.

For client convenience, each organization will have staff at NYSERDA's office at 10 Hermes Rd each month. For additional information, contact Tricia King.

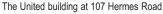
In keeping with the STEP mission, a questionnaire was sent to companies that were tenants at STEP in 2008, to gauge carbon emissions. Once data is compiled later this summer, STEP will have an understanding of its carbon footprint. This information will be provided to all.

ARCHITECT RECEIVES 2008 AMERICAN INSTITUTE OF ARCHITECTS (AIA) MERIT AWARD FOR UNITED BUILDING AT STEP

inhorn Yaffee Prescott Architecture & Engineering, P.C. received the 2008 AIA Merit Award for its design of the United Building at STEP. Project Description — As the inaugural building in a newly created and state funded research and technology park, this 100,000 s.f. project establishes itself as the benchmark facility for the future development of 1 million square feet of scientific research, development and manufacturing within this 100+ acre campus. Working closely with the client and state agencies, a master plan was redeveloped prior to the project to foster the ideas of an environmentally responsible approach to campus planning. Sustainable requirements such as a minimum of LEED® certification for new construction within the park were implemented as a way to parallel the production approaches of the specific 'clean energy' tenant demographic with the client's future vision for the campus. The new park's program and its facilities take reference from regional industry and style emerging at the turn of the century; a reinterpretation of the regional Adirondack style influences the language of architecture established by the local timber industries and boarding camps of the era. Simple, accentuated architectural forms recall the geometries of the period while new materials and detail elements reference the means of construction from the era of 'wood and iron'. Connectivity to the surrounding context is celebrated through extensive daylighting and views for office and public environments. A transparent central communal lobby projects outward, enhancing the feeling of participation with the unique quality of this tall pine forested environment - strengthening the collection and distribution of natural light throughout the spaces. This project represents a campus prototype of 'neighborhood' development and hybrid building facilities between multiple tenants. Tenants within this facility (awaiting LEED® Silver certification) are provided corporate headquarters style office and marketing environments with efficient high bay testing/manufacturing spaces. Specialized mechanical, electrical and manufacturing systems were developed for the building while current planning for clean room testing and manufacturing programs remain in progress.









STEP® SPEAKER SERIES

lease join us for our next Speaker Series on Tuesday, September 15 from 12:00-1:00 pm when we will welcome John Cococcia of FA Technology Ventures to STEP. John will discuss some of the key issues in effectively growing an early stage business. Topics will include identifying markets, business focus and human resources, and will cover some of the typical mistakes entrepreneurs make in the early stages of the business.

John is currently a Partner and founding member of FA Technology Ventures, a venture capital firm providing growth capital to early and expansion stage companies in Information Technology and Energy Technology and assisting management to develop extraordinary companies.

If you are interested in learning more about how to grow your early stage business, we hope you will join us for what will prove to be an informative discussion from a uniquely qualified individual. For more information regarding FA Technology Ventures, please visit http://www.fatechventures.com. For more information, or to RSVP, please contact Tricia King at tek@nyserda.org.

COMMUNITY CORNER

he Malta Sunrise Rotary Club invites you to join them for breakfast every Thursday at 7:15 a.m. at the Malta Diner, Route 9, Malta. For more information, please visit http://maltasunriserotary.googlepages.com/home

If your organization would like to promote a community event in the STEP Newsletter, please contact Tricia King at tek@nyserda.org.

EVENT HIGHLIGHTS

he Tech Garden's Department of Defense Opportunity Forum will be held on Tuesday, September 15, 2009 at the Holiday Inn in Syracuse/Liverpool, NY. This event provides an opportunity to discover new technologies and investigate research, product development, or manufacturing partnerships.

The conference program is designed to build relationships to the larger DoD contractor community and deliver practical guidance on growing technology businesses beyond Small Business Innovation Research (SBIR) grants. The exhibit hall showcases NY recipients of DOD Phase II SBIR grants,

who are commercializing technologies in the federal and commercial markets.

The Tech Garden

(www.TheTechGarden.com) is a non-profit organization whose mission is to stimulate high-tech entrepreneurship, foster the development of emerging growth companies and support technology commercialization

Learn more and register for the event at: http://dodforumny.com/.



STEP® NETWORKING BBQ

NYSERDA welcomed a crowd of more than 125 current and prospective STEP tenant company employees, partners, and friends who enjoyed a "rain-free" STEP Networking BBQ on Friday, July 24th. Participants enjoyed a Giffy's Bar-B-Q lunch, compliments of NYSERDA, as well as Ben and Jerry's ice cream donated by the United Group of Companies. This event is one of many networking opportunities that are intended to facilitate a favorable and advantageous business environment. NYSERDA would like to thank all who were in attendance.







STEP® SURVEY WINNERS

Tracey Jordan of Auterra, Margo Thompson of Lockheed Martin, and Deb Lupold of GLOBALFOUNDRIES were winners in our STEP Tenant Survey and received energy efficient lighting products and a \$25 Gift Certificate to Bentleys. Thank you to all who participated!







NEXT STEP

Next STEP is a publication of the New York State Energy Research and Development Authority (NYSERDA) intended to inform the Saratoga Technology + Energy Park® (STEP®) community of the rapidly changing environment of New York's energy technology industry and provide information on resources available to STEP tenant companies and their employees.

Please submit comments, suggestions, and story ideas (such as company and employee profiles, recent developments, and news) to tek@nyserda.org



State of New York

David A. Paterson, Governor

New York State Energy Research and Development Authority

Vincent A. DeIorio, Esq., Chairman Francis J. Murray, Jr., President and Chief Executive Officer

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New York State Energy Research and Development Authority

> 17 Columbia Circle Albany, NY 12203-6399

toll free 1-866-NYSERDA local 518.862.1090 • fax 518.862.1091

www.nyserda.org step.nyserda.org

STEP® PARTNERS

























SARAOGA TECHNOLOGY + ENERGY PARK® (STEP®)
IS A KNOWLEDGE COMMUNITY WITH SIGNIFICANT RESOURCES,
FOR CLEAN-ENERGY AND ENVIRONMENTAL TECHNOLOGY COMPANIES
LOOKING FOR STRATEGIC LOCATIONS TO BUILD AND GROW.

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